## TABLE OF CONTENTS

CHAPTER	PAGE
Acknowledgements	i
Abstract	ii
List of Tables	iv
List of Figures	V
1. INTRODUCTION	1
1.1. OBJECTIVES OF THE STUDY	3
1.2. SIGNIFICANCE OF THE STUDY	4
2. LITERATURE REVIEW	5
2.1 COMPARISON BETWEEN JURISDICTIONS	5
2.1.1 Mandatory Appointment of The Company Secre	tary 6
2.1.2 Non-Mandatory Appointment of The Company	13
Secretary	
2.2 SUMMARY OF JURISDICTIONS COMPARISON	16
3. RESEARCH METHODOLOGY	17
3.1 TYPES OF DATA	17
3.2 RESEARCH INSTRUMENT	19
3.3 SAMPLE DESIGN	21
3.3.1 Sample Size	21
3.3.2 Data Collection Procedure	21
3.4 DATA ANALYSIS TECHNIQUES	23
3.5 LIMITATIONS OF THE SAMPLING PROCEDURE	24
4. RESEARCH RESULTS	26
4.1 SUMMARY STATISTICS OF RESPONDENTS	26
4.1.1 Demographic Profile of the Company	26

4.1.2 Demographic Characteristics of the Respondents	31
4.2 LEVEL OF INVOLVEMENT IN THE DUTIES	36
4.2.1 Level of Involvement in the Primary Duties	36
4.2.2 Level of Involvement in Other Duties	40
4.2.3 Level of Liaison with Professional Advisors	42
4.3 PRINCIPAL ISSUES RAISED BY RESPONDENTS	43
4.3.1 Demands for Better Involvement in Corporate	43
Governance	
4.3.2 Status of the Company Secretary	45
4.3.3 Professionalism of the Company Secretary	46
4.4 RELATIONSHIP BETWEEN EMPLOYMENT	46
STATUS AND DUTIES INVOLVEMENT	
4.4.1 Cross Tabulation and Its Significance	47
CONCLUSION AND RECOMMENDATIONS	54
5.1 OVERVIEW OF THE STUDY	54
5.2 MAJOR FINDINGS	54
5.3 IMPLICATIONS AND RECOMMENDATIONS	56
5.3.1 Implications for the Company Secretary	57
5.3.2 Implications for the Chairman and the Board	57
5.3.3 Implications for MAICSA	58
5.4 RECOMMENDATIONS FOR FUTURE RESEARCH	50

## BIBLIOGRAPHY

5.

APPENDICES:

APPENDIX A: SURVEY QUESTIONNAIRE

APPENDIX B : LIST OF COMPANIES

APPENDIX C: MASTER CODE FOR STATISTICAL ANALYSIS