## CHAPTER 4

## RESULTS

### 4.1 Response Rate

From a total of 250 questionnaires which has been distributed to the employees of the three selected SMI companies, only 205 were completely filled and the response rate was $82 \%$ which represented the work population of the 3 selected SMI companies.

### 4.2 Socio Demographic Characteristics

Of the 205 respondents, $41.5 \%$ (85) was male and $58.5 \%$ (120) was female (Figure 4.1) where mean age for the respondent was $34.95 \pm 7.14$ years old with minimum age was 20 years old and maximum age was 55 years old.


Figure 4.1: Percentage Vs Sex Among The Workers In The 3 Selected SMI Companies

Majority of the respondents (91.2\%) were Muslim Malay and only about $8.8 \%$ was non Muslim and non Malay (Figure 4.2 and Figure 4.3).


Figure 4.2: Percentage vs Race Among The Workers In The 3 Selected SMI Companies


Figure 4.3: Percentage Vs Religion Among The Workers In The 3 Selected SMI Companies

Since the selected SMI companies were located near the Malay residential area, it is not surprised to see high percentage of the Muslim Malay workers. In addition, most of them were married women who work to find extra income to support their families.

Initial participants showed only $7.8 \%$ (16) of the employees hold SRP qualification and nearly $60 \%$ of the respondents completed their SPM level. About $6.3 \%$ respondents hold a certificate which specialised in their work and almost $24 \%$ had tertiary education (Figure 4.4).


Figure 4.4: Percentage Vs Education Among The Workers In The 3 Selected SMI Companies

The number of employees who were paid less than RM 1000 was $57.1 \%$ and only $2.4 \%$ participants was paid more than RM 4000 (Figure 4.5).


Figure 4.5: Percentage Vs Salary Among The Workers In The 3 Selected SMI Companies

Based on the nature of work, $62.4 \%$ respondents were working in production department, $17.1 \%$ in the administration, $7.3 \%$ in finance, $6.8 \%$ in marketing and $6.3 \%$ in packaging. This is a normal scenario where in manufacturing sector, production department would have higher manpower to support the organization (Figure 4.6).


Figure 4.6: Percentage Vs Department Among The Workers In The 3 Selected SMI Companies

A part from that, qualification requirement to work in production department is not the main criteria and because of this also, high percentage among the respondents who were SPM holder can be seen (Figure 4.4). Mean of service in current department of the respondents were $7.83 \pm 5.05$ years with minimum of 1 year and maximum 28 years. The results also showed that mean year of working for the respondents in this study were $11.10 \pm 5.87$ years with minimum 1 year and maximum 35 years (Table 4.1).

Table 4.1: Socio Demographic Characteristics For Age, Number Of Children, Year Of Service And Year Of Service In Current Department.

| Criteria | Mean $\pm$ sd | Minimum | Maximum |
| :--- | :---: | :---: | :---: |
| Age (Year) | $34.92 \pm 7.14$ | 20 | 55 |
| Number of children | $2.03 \pm 1.65$ | 0 | 6 |
| Year of service | $11.10 \pm 5.87$ | 1 | 35 |
| Year of service in current <br> department | $7.83 \pm 5.05$ | 1 | 28 |

Majority of the participants (81.5\%) were married compared to $18.5 \%$ were single (Figure 4.7) with mean number of children they have were $2.03 \pm 1.65$ with minimum number of children was 0 and maximum 6. The results for socio demographic characteristics are summarised in table 4.2 that can be found in Appendix 1.


Figure 4.7: Percentage Vs Marital Status Among The Workers In The 3 Selected SMI Companies

### 4.3 Health and Safety Information

Additional information related to health and safety issues in the workplace have been questioned to the respondents and $68.8 \%$ (141) respondents acknowledged that health and safety policy has been enforced at their respective workplace. Mean while, balance of $31.2 \%$ noted otherwise (Figure 4.8).


Figure 4.8: Percentage Vs Health And Safety Policy Among The Workers In The 3 Selected SMI Companies

Figure 4.9 shows that $26.3 \%$ of the respondent fully agreed that their employer were concerned over their health and safety at workplace, $52.2 \%$ agreed and a total of only $4.9 \%$ did not agree and totally did not agree with the statement.


Figure 4.9: Percentage Vs Concern Among The Workers In The 3 Selected SMI Companies

Only $13.2 \%$ respondents took part as health and safety committee at their organization and $86.8 \%$ were not involved in the committee (Figure 4.10). One of the reasons on the formation of this committee, is to fulfill the requirement needed by the authority. Since involvement of the respondents in the committee was low, it reflected the following results related to health and safety issues and activities at their workplace.


Figure 4.10: Percentage Vs Committee Member Among The Workers In The 3 Selected SMI Companies

The survey also showed only $18.5 \%$ of the respondents were aware of the health and safety meeting being held frequently at their organization and $59.5 \%$ respondents disagreed to say that the meeting is frequently held at their workplace (Figure 4.11).


Figure 4.11: Percentage Vs Meeting Among The Workers In The 3 Selected SMI Companies

Out of 205 respondents, only $24.4 \%$ of the respondents agreed that issue of stress has been brought up during the health and safety meeting, $44.4 \%$ did not agree and a balance of $31.2 \%$ were not aware of what happened within the company (Figure 4.12). This is due to lack of information and communication system at workplace.


Figure4.12: Percentage Vs Stress Issue Among The Workers In The 3 Selected SMI Companies

Fairly the same, $35.1 \%$ of the respondents agreed that their employer will take action in order to solve stress problem, $36.1 \%$ did not agree to the statement and $28.8 \%$ were not aware of the action that their employer will take to solve the stress problem among them (Figure 4.13). This highlights the interaction gap between the management and workers.


Figure 4.13: Percentage Vs Suggestion Among The Workers In The 3 Selected SMI Companies

On the whole $99 \%$ (203) respondents agreed that health and safety committees should be more proactive in handling stress problems to reduce hazard in health and safety at workplace (Figure 4.14) and followed by Table 4.3 which summarised for all the results in this section.


Figure 4.14: Percentage Vs Proactive Among The Workers In The 3 Selected SMI Companies

Table 4.3: Frequency Distribution In Health And Safety Information

| Criteria | Number <br> $\mathbf{( N )}$ | Percentage <br> $\mathbf{( \% )}$ |
| :---: | :---: | :---: |
| Health and safety policy |  |  |
| Yes | 141 | 68.8 |
| No | 64 | 31.2 |
| Employer concern health and safety of the workers: |  |  |
| Fully agree | 54 | 26.3 |
| agree | 107 | 52.2 |
| neutral | 34 | 16.6 |
| not agree | 7 | 3.4 |
| Totally not agree | 3 | 1.5 |
| Health and safety committee |  |  |
| Yes | 27 | 13.2 |
| No | 178 | 86.8 |
|  |  |  |
| Frequent meeting |  |  |
| Yes | 38 | 18.5 |
| No | 122 | 59.5 |
| Do not know | 45 | 22.0 |
| Hos |  |  |
| Yes | 50 | 24.4 |
| No | 91 | 44.4 |
| Do not know | 64 | 31.2 |
| Take action |  |  |
| Yes | 72 | 35.1 |
| No | 74 | 36.1 |
| Do not know | 59 | 28.8 |
| H\&S committee more proactive |  |  |
| Need | 203 | 99.0 |
| Do not know |  | 1.0 |

### 4.4 Stress Score, Family and Marital Factor Score, Job Stress Score and Coping Strategy Score

Mean distribution for stress score among the respondents in this study was $36.37 \pm$ 16.93, for family and marital factors score $10.05 \pm 6.31$, for job stress score $144.09 \pm$ 38.01 and coping strategy score $36.35 \pm 9.71$ (Table 4.4).

Table 4.4: Means Score Distribution For Stress, Family And Marital Factors, Job Stress And Coping Strategy.

| Variable | Mean $\pm$ standard deviation |
| :--- | :---: |
| Stress score | $36.37 \pm 16.93$ |
| Family and marital stress score | $10.05 \pm 6.31$ |
| Job stress score | $144.09 \pm 38.01$ |
| Coping strategy score | $36.35 \pm 9.71$ |

### 4.5 Stress Prevalence

Minimum value for stress score was 1 and maximum value 88 . Mean for stress score was $36.37 \pm 16.93$. Respondent is considered stress when total score for symptoms of stress is 40 and above. Out of 205 respondents, 84 respondents have total score of 40 and above and 121 respondents have total score less than 40 . As a result prevalence of stress for this study was $41 \%$ and non stress was $59 \%$.

### 4.6 Factors Related to Stress

### 4.6.1 Socio Demographic Factors

Table 4.5 shows there was no significant difference in age, number of children, year of service and year of service in current department.

Table 4.5: Relation Between Mean Distribution Of Socio Demographic Factors And Stress

| Variable | Mean $\pm$ sd |  |  |  |
| :--- | :--- | :---: | :---: | :---: |
|  |  |  |  |  |
|  | Stress <br> $\mathbf{( N = 8 4 )}$ | Non-stress <br> $\mathbf{( N = 1 2 1 )}$ | $\mathbf{t}$ | p value |
| Age | $34.39 \pm 6.58$ | $35.29 \pm 7.52$ | 0.883 | 0.378 |
| Number of children | $2.00 \pm 1.58$ | $2.06 \pm 1.70$ | 0.247 | 0.805 |
| Number of service | $10.89 \pm 5.85$ | $11.24 \pm 5.91$ | 0.420 | 0.675 |
| Number of service in <br> current department | $7.24 \pm 4.37$ | $8.24 \pm 5.45$ | 1.406 | 0.161 |

Independent t test: difference is significant when $\mathrm{p}<0.05$

Figure 4.15 shows respondent who received higher education was more stress compared to those who only finished secondary level of education. Mean while in Table 4.6 there was a significant association between education level and stress that supported the result which mention earlier.


Figure 4.15: Percentage vs Education (Stress / Non Stress) Among The Workers In The 3 Selected SMI Companies

Table 4.6: Relation Between Frequency Of Socio Demographic Factors And Stress

| Socio demographic factors | Frequency (\%) |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Stress |  |  |  |
| (N=84) |  |  |  |\(\left.\quad \begin{array}{c}Non-stress <br>

(N=121)\end{array}\right)\)

Chi square test: association is significant when $\mathrm{p}<0.05$

### 4.6.2 Job Stress Factors

Job stress factors can be divided into 3 categories that consists of severity job stress (SJS), severity job pressure (SJP) and lack of organizational support (LOS). Results shows mean for severity job stress was $4.81 \pm 1.26$, mean for severity job pressure (SJP) was $4.87 \pm 1.56$ and mean for lack of organizational support (LOS) $4.79 \pm 1.41$. On the whole, respondents were stress at the workplace because of lack of organizational support.

The results show that stress respondents have higher mean scores in 3 subscales job stress factors compared to non stress respondents and statistically significant, $\mathrm{p}<0.05$ (Table 4.7). Mean for severity job stress (SJS) for stress group was $5.20 \pm 1.17$ and non stress group was $4.53 \pm 1.25$. Mean for severity job pressure (SJP) for stress group was $5.35 \pm 1.41$ and non-stressed group was $4.51 \pm 1.56$. As for lack of organizational support, mean for stress group was $5.16 \pm 1.26$ and for non stress group was $4.54 \pm 1.46$.

Table 4.7: Mean Score Distribution Of Job Stress Factors According To Stress Group

| Job Stress Factors | Mean $\pm \mathbf{\text { s.d }}$ |  |  | p value |
| :--- | :---: | :---: | :---: | :---: |
|  | Stress <br> $\mathbf{( N = 8 4 )}$ | Non-stress <br> $\mathbf{( N = 1 2 1 )}$ | $\mathbf{t}$ | p |
| Severity Job Stress (SJS) | $5.20 \pm 1.17$ | $4.53 \pm 1.25$ | 3.83 | $\mathrm{p}<0.0005$ |
| Severity Job Pressure <br> (SJP) | $5.35 \pm 1.41$ | $4.51 \pm 1.56$ | 3.91 | $\mathrm{p}<0.0005$ |
| Lack of Organizational <br> Support (LOS) | $5.16 \pm 1.26$ | $4.54 \pm 1.46$ | 3.14 | 0.002 |

Independent t test: difference is significant when $\mathrm{p}<0.05$

Independent $t$ test indicated a significant difference to all the subscales of job factors i.e between stress respondent and non stress and alsofactors that caused the outcome. In addition lack of organizational support also plays important role in influencing stress among the workers at workplace.

Multiple linear regression analysis has been done on 30 items of job stress factors to find the risk factors in relation to stress. Result from Table 4.8 shows that factors such as assignment of new or unfamiliar duties, fellow workers not doing their job, assignment of increased responsibility and insufficient personal time have significant differences with stress; p value $<0.05$. Combination of these 4 factors contributed $24 \%$ to stress $\left(\mathrm{R}^{2}=0.24\right)$. The balance of $76 \%$ was caused by other factors which were not in this study range.

Table 4.8: Job Stress Factors In Relation To Stress

| Variable | $\boldsymbol{\beta}$ | $\mathbf{t}$ | $\mathbf{p ~ v a l u e ~}$ |
| :--- | :---: | :---: | :---: |
| Assignment of new or unfamiliar <br> duties | 0.21 | 2.076 | 0.039 |
| Fellow workers not doing their job | 0.24 | 2.370 | 0.019 |
| Assignment of increased <br> responsibility | 0.23 | 2.095 | 0.038 |
| Insufficient personal time | 0.22 | 0.204 | 0.043 |

Multiple linear regression: difference is significant when $\mathrm{p}<0.05$

### 4.6.3 Family and Marital Factors

Minimum value for family and marital factors score was 0 and maximum value was 30. Mean for total score of this factor was $10.00 \pm 6.31$. For stress group, mean for total score of family and marital factors was $12.15 \pm 6.36$ compared to those not stress
group which only $8.59 \pm 5.87$ with statistically significant, $\mathrm{p}<0.05$ (Table 4.9). Therefore, family and marital factors are also significant to differentiate between stress and non stress respondent.

Table 4.9: Mean Score For Family And Marital Factors According To Stress Groups.

|  | Mean $\pm$ s.d |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Stress <br> $(\mathbf{n}=\mathbf{8 4})$ | Non stress <br> $(\mathbf{n}=\mathbf{1 2 1})$ | $\mathbf{t}$ | $\mathbf{p}$ value |
| Family and marital <br> Factors | $12.15 \pm 6.36$ | $8.59 \pm 5.87$ | 4.134 | $\mathrm{p}<0.0005$ |
| Independent test: difference is significant when $\mathrm{p}<0.05$ |  |  |  |  |

Independent t test: difference is significant when $\mathrm{p}<0.05$

Family and marital factors that contribute to the stress were problems or conflict with children, not enough time to be with family members and conflict or distance from close friends or relatives (Table 4.10). Combination of these 3 factors showed of $20.2 \%$ variation in stress $\left(R^{2}=0.202\right)$.

Table 4.10: Family And Marital Factors In Relation To Stress

| Variable | $\boldsymbol{\beta}$ | $\mathbf{t}$ | $\mathbf{p ~ v a l u e ~}$ |
| :--- | :---: | :---: | :---: |
| problems or conflict with children | 0.25 | 2.553 | 0.011 |
| not enough time to be with family <br> members | 0.22 | 2.961 | 0.003 |
| conflict or distance from close friends <br> or relatives | 0.21 | 2.596 | 0.010 |
| Multiple linear regression: difference is significant when $\mathrm{p}<0.05$ |  |  |  |

### 4.6.4 Coping Strategy Factors

Mean score for coping strategy $36.35 \pm 9.71$ with minimum value of 8 and maximum 58. Table 4.11 shows 3 factors of coping strategy; emotional support, behavioural change and humour were significantly different ( $\mathrm{p}<0.05$ ) between stress and non stress respondents. These 3 factors of coping strategies were significantly used by the respondent to overcome the stress.

Table 4.11: Coping Strategy According To Stress Groups

| Coping strategy Factors | Mean $\pm \mathbf{s . d}$ |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Stress <br> $(\mathbf{n}=\mathbf{8 4})$ | Non stress <br> $(\mathbf{n}=\mathbf{1 2 1})$ | $\mathbf{t}$ | p value |
| Emotional support | $2.18 \pm 1.25$ | $1.80 \pm 1.35$ | 2.030 | 0.04 |
| Behavioral changes | $1.48 \pm 1.41$ | $0.90 \pm 1.19$ | 3.16 | 0.002 |
| Humour | $1.69 \pm 1.28$ | $1.28 \pm 1.22$ | 2.37 | 0.019 |
| Independent t test: difference is significant when $\mathrm{p}<0.05$ |  |  |  |  |

### 4.7. Correlation between Job Stress Score and Coping Strategy with Stress

### 4.7.1. Correlation between Job Stress Score and Stress

Table 4.12 showed a mild correlation between job stress score and stress where for severity job stress correlation, $r$ was 0.270 ; severity job pressure, correlation $r$ was 0.279 and for lack of organizational support the correlation was 0.22 . All variables were significantly difference with $\mathrm{p}<0.05$. Overall, only $25 \%$ of job stress score correlates with stress.

Table 4.12: Correlation Between Job Stress Score And Stress

| Variable | Pearson Correlation, $\mathbf{r}$ | $\mathbf{p}$ value |
| :--- | :---: | :---: |
| Severity Job Stress (SJS) | 0.270 | $\mathrm{p}<0.0005^{*}$ |
| Severity Job Pressure | 0.279 | $\mathrm{p}<0.0005^{*}$ |
| (SJP) | $\mathrm{p}<0.0005^{*}$ |  |
| Lack of Organizational <br> Support (LOS) | 0.220 |  |

### 4.7.2. Correlation between Coping Strategy Score and Stress

Pearson correlation values between coping strategy score and stress score showed a positive correlation to 3 types of coping strategies that have a significant differences, i.e. emotional support, behavioral changes and humuor. Overall, only $17 \%$ of coping strategy score correlates with stress as shown in Table 4.13.

Table 4.13: Correlation Between Coping Strategy Score And Stress

| Variable | Pearson <br> Corelation,,$~$ | p value |
| :--- | :---: | :---: |
| Divert self attention | 0.109 | 0.12 |
| Active problem solving | 0.029 | 0.676 |
| Denial | 0.098 | 0.164 |
| Abuse of material | 0.055 | 0.434 |
| Emotional support | 0.141 | 0.044 |
| Instrumental support | 0.046 | 0.514 |
| Behavioral changes | 0.230 | 0.001 |
| Expression of feeling | 0.114 | 0.102 |
| Positive assessment | 0.110 | 0.118 |
| Planning | 0.024 | 0.735 |
| Humour | 0.152 | 0.029 |
| Acceptance | 0.057 | 0.414 |
| Religion | 0.073 | 0.299 |
| Self blaming | 0.129 | 0.065 |

Difference is significant when $\mathrm{p}<0.05$

### 4.8. Stress Predictor

Multiple regression analysis was done as extension analysis in order to determine stress predictor. Variables that have significant p value from previous independent t test were selected in this model predictor as independent variables versus stress score as dependent variable. The best stress predictor can be produced by using 'enter' method and F value was $10.78(\mathrm{p}<0.05)$ and $\mathrm{R}=0.53$. The results showed that less time with family, conflict and distance from friends and relatives, fellow workers not doing their job and insufficient personal time have significant $p$ value in the stress predictor model ( $\mathrm{p}<0.05$ ). $\mathrm{R}^{2}$ value is 0.252 which indicated that $25.2 \%$ variation in stress distribution is contributed by these variables. However, $\beta$ value (Table 4.14) of insufficient personal time ( $\beta=0.231$ ) is the highest among 4 significant variables. This indicated that insufficient personal time is the factor that had the greatest influenced in stress score and the best predictor for this model.

Table 4.14 Results From Multiple Linear Regressions As Stress Predictor

| Variable | Coefficient <br> $\mathbf{B}$ | Standard <br> error | B | p value |
| :--- | :---: | :---: | :---: | :---: |
| Less time with family | 3.789 | 1.163 | 0.226 | 0.001 |
| Conflict and distance from close <br> friends and relatives | 3.627 | 1.335 | 0.179 | 0.07 |
| fellow workers not doing their job | 1.710 | 0.518 | 0.218 | 0.001 |
| insufficient personal time | 1.761 | 0.516 | 0.231 | 0.001 |

Multiple linear regression: difference is significant when $\mathrm{p}<0.05$

### 4.9. Stress Management Programme

Referring to Table 4.15 , among stress respondents, $85.71 \%$ were interested to participate in stress management programmes and only $14.29 \%$ were not interested. As for non stress respondents, $85 \%$ were interested in joining the programmes and $15 \%$ were not. This highlighted that there is interest among the stress workers to overcome their stress problems.

Table 4.15: Frequency Distribution Of The Participant In Stress Management Programmes

| Interested to participate in stress <br> management programmes | Frequency (\%) |  |  |
| :---: | :---: | :---: | :---: |
|  | Stress <br> $(\mathbf{N}=\mathbf{8 4})$ | Non stress <br> $(\mathbf{N}=\mathbf{1 2 1})$ |  |
|  | $72(85.71)$ | $103(85.12)$ | $\mathbf{1 7 5}$ |
| No | $12(14.29)$ | $18(14.88)$ | $\mathbf{3 0}$ |
| Total | $\mathbf{8 4}$ | $\mathbf{1 2 1}$ | $\mathbf{2 0 5}$ |

From Table 4.16, an overall of $85 \%$ of the respondents were interested to participate in stress management programme, among which $42 \%$ were from stress respondents and $58 \%$ were from non stress respondents. Physical exercise (26\%) has been chosen by the stress respondents as favourite method for this programme followed by stress workshop (23\%) and sport activities (21\%). However, for non stress respondents, their method of choices is different where $32 \%$ preferred to attend stress workshop, $26 \%$ for physical exercises and $15 \%$ for entertainment.

Table 4.16: Frequency Distribution Of Methods In Stress Management By Stress Group

| Method for stress <br> management | Frequency (\%) |  |
| :--- | :---: | :---: |
|  | Stress <br> $\mathbf{N}=72)$ | Non stress <br> $(\mathbf{N}=\mathbf{1 0 3})$ |
| Stress workshop | $17(23.61)$ | $33(32.04)$ |
| Counseling | $5(6.94)$ | $12(11.65)$ |
| Physical exercise | $18(25.0)$ | $28(27.18)$ |
| Sport activities | $15(20.83)$ | $14(13.59)$ |
| Entertainment | $9(12.5)$ | $15(14.56)$ |
| Others | $8(11.11)$ | $1(0.97)$ |

On the whole, the results showed that the main finding in this study was the prevalence among the workers in 3 selected SMI companies was $41 \%$ with insufficient personal time as the stress predictor. Coping strategies that were significantly used by the workers were emotional support, behavioral changes and humour that $14 \%$ correlated to stress. Apart from that only $24.4 \%$ of the workers were aware that stress issue has been brought up during the health and safety meeting.

