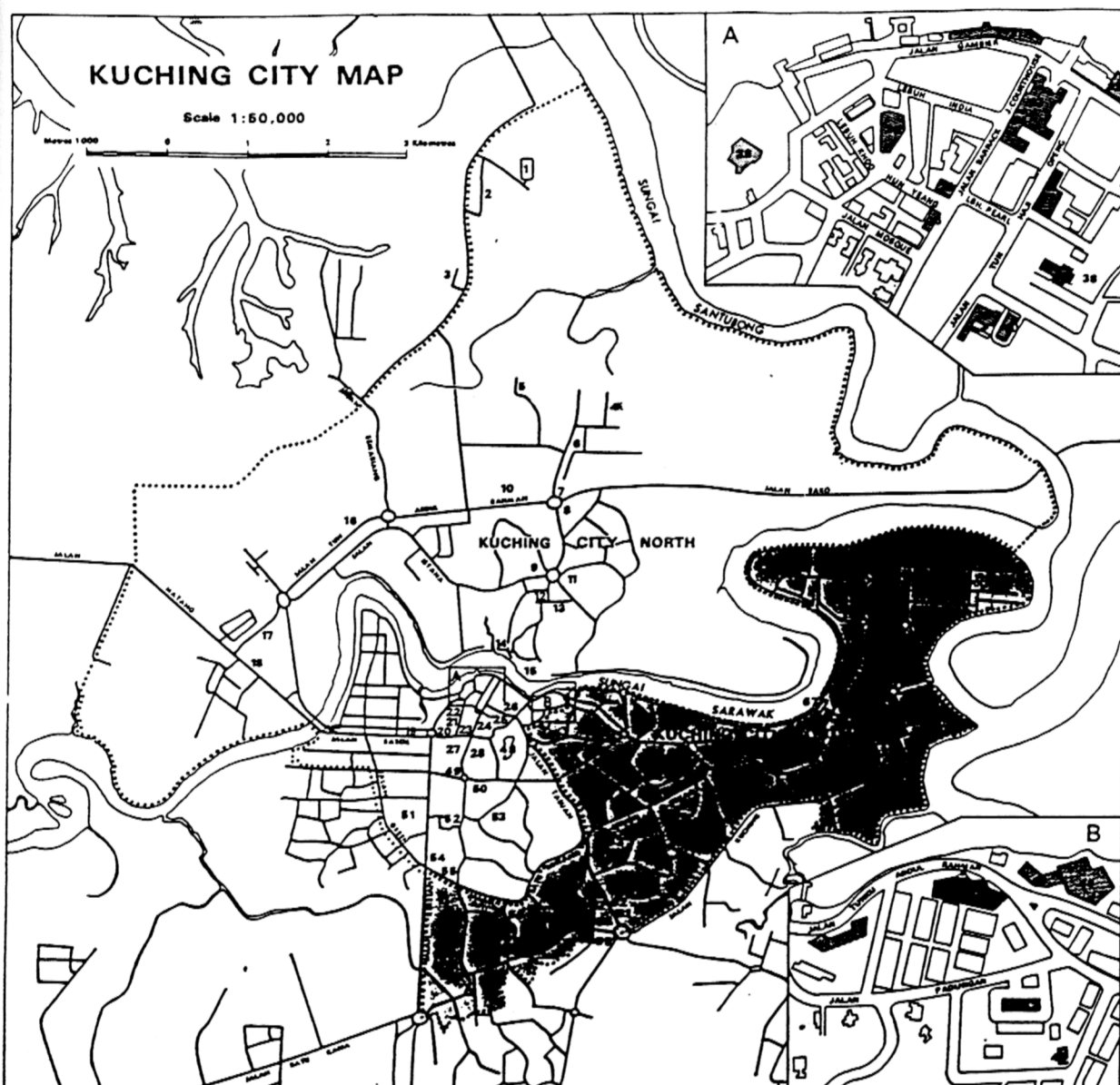


APPENDIX A

MAP OF PRESENT DAY KUCHING

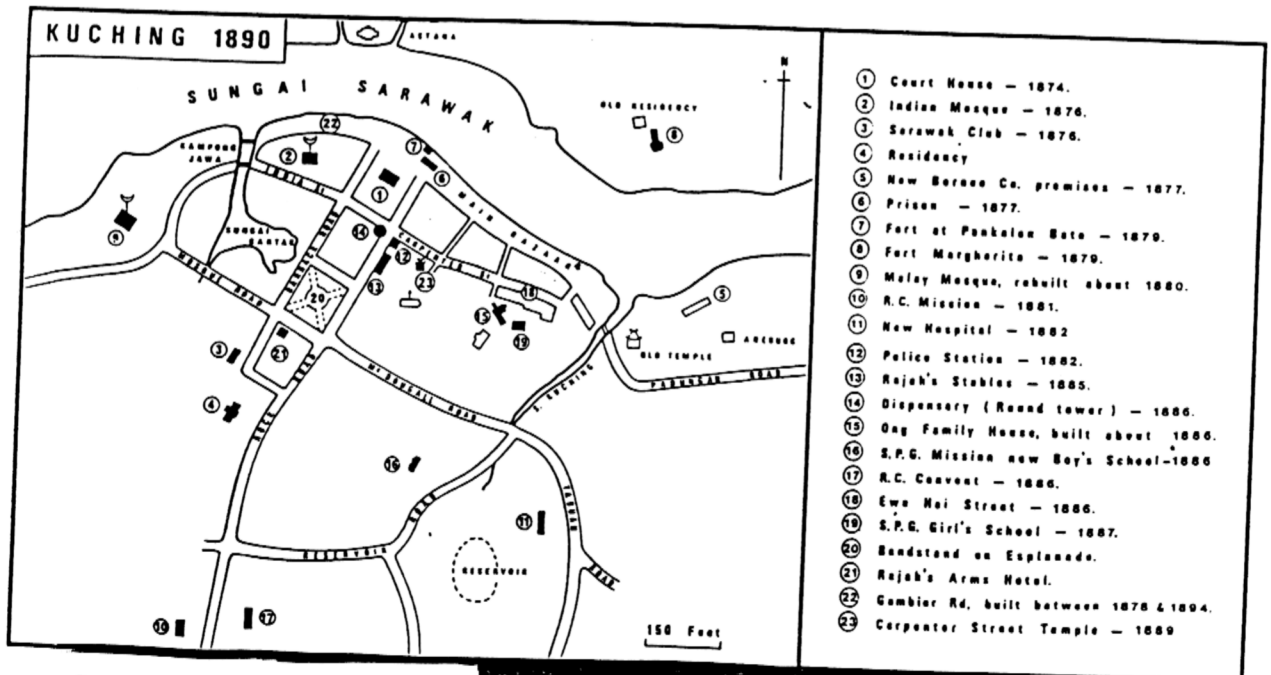
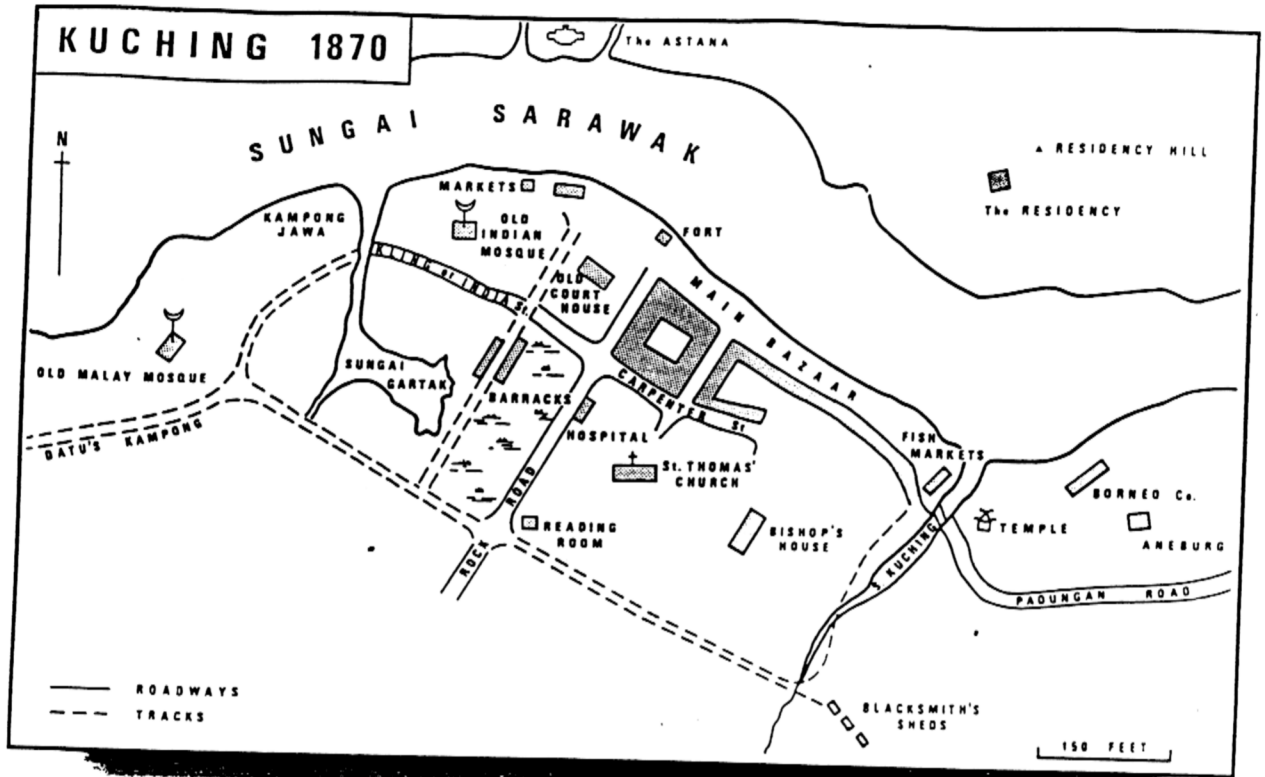


* This map does not indicate the true boundaries of Kuching City North & Kuching City South, which had been extended beyond what are shown here.

INDEX

Aurora Hotel.....	39.	Itana.....	14.	Sekolah Lutheran STM.....	3.
Bangunan EPF.....	58.	Kuching Municipal Council.....	36.	SESCO.....	7.
Bangunan Jepun.....	34.	Kolej D.P.A. Haji Abdullah.....	8.	SMB Kuching High.....	47.
Bangunan MAS.....	46.	KPA Tanah Putih.....	67.	SMB St. Joseph.....	27.
Bangunan Setak.....	19.	Kubu Margherita.....	15.	SMB St. Mary.....	26.
Bangunan Tunnu Abdul Rahman.....	13.	Kuching Plaza.....	40.	SMB St. Teresa.....	28.
Bank Negara, Mahkamah Syariah.....	20.	Market.....	31.	SMB St. Thomas.....	25.
BINA.....	10.	Masjid Negeri.....	29.	SMK Bandar Kuching No. 1.....	83.
Bishop House.....	38.	Muzium Sarawak.....	24.	SMK Batu Lintang.....	56.
Central Police Station.....	35.	Normah Medical Specialist Centre.....	18.	SMK Green Road.....	51.
Country View Hotel.....	54.	Pejabat Pos.....	37.	SMK Lumba Kuda.....	64.
Court House.....	33.	Parmata Food Centre.....	45.	SMK Chung Hua No. 1.....	66.

APPENDIX B MAP OF KUCHING IN 1870 AND 1890



Source: MBKS pamphlet 1996

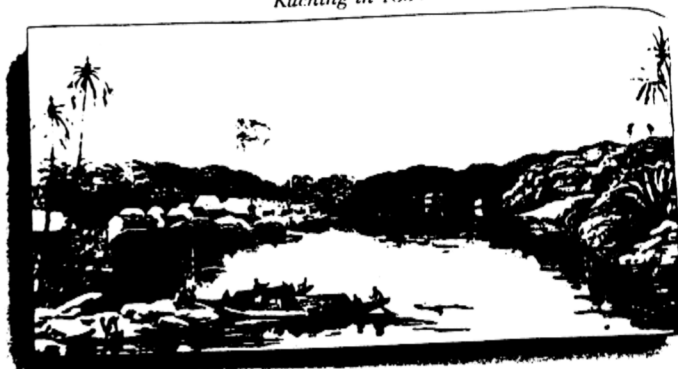
APPENDIX C

HISTORICAL PICTURES OF KUCHING



The First Rajah,
Rajah James Brooke.

Kuching in 1839



The Coal Lift, 1935



The old
Kuching
Fire
Station in
1938 -
opposite
ELECTRA
HOUSE



Main Bazaar in 1864



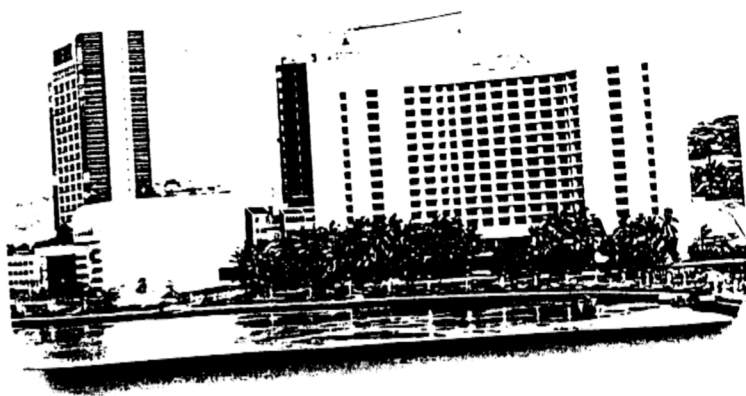
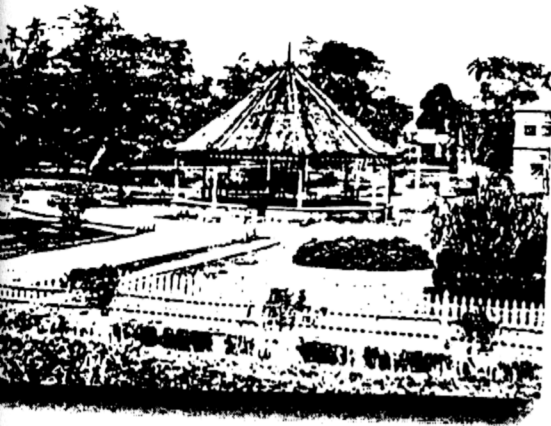
The Museum, in 1911 when it was being extended.

Source: MBKS pamphlet 1996

APPENDIX C-CONTINUE

Kuching Hilton

The Esplanade around 1910, with the Bandstand



Main Bazaar River Front

Sarawak Museum



Bangunan Yayasan Sarawak

General Post Office Building

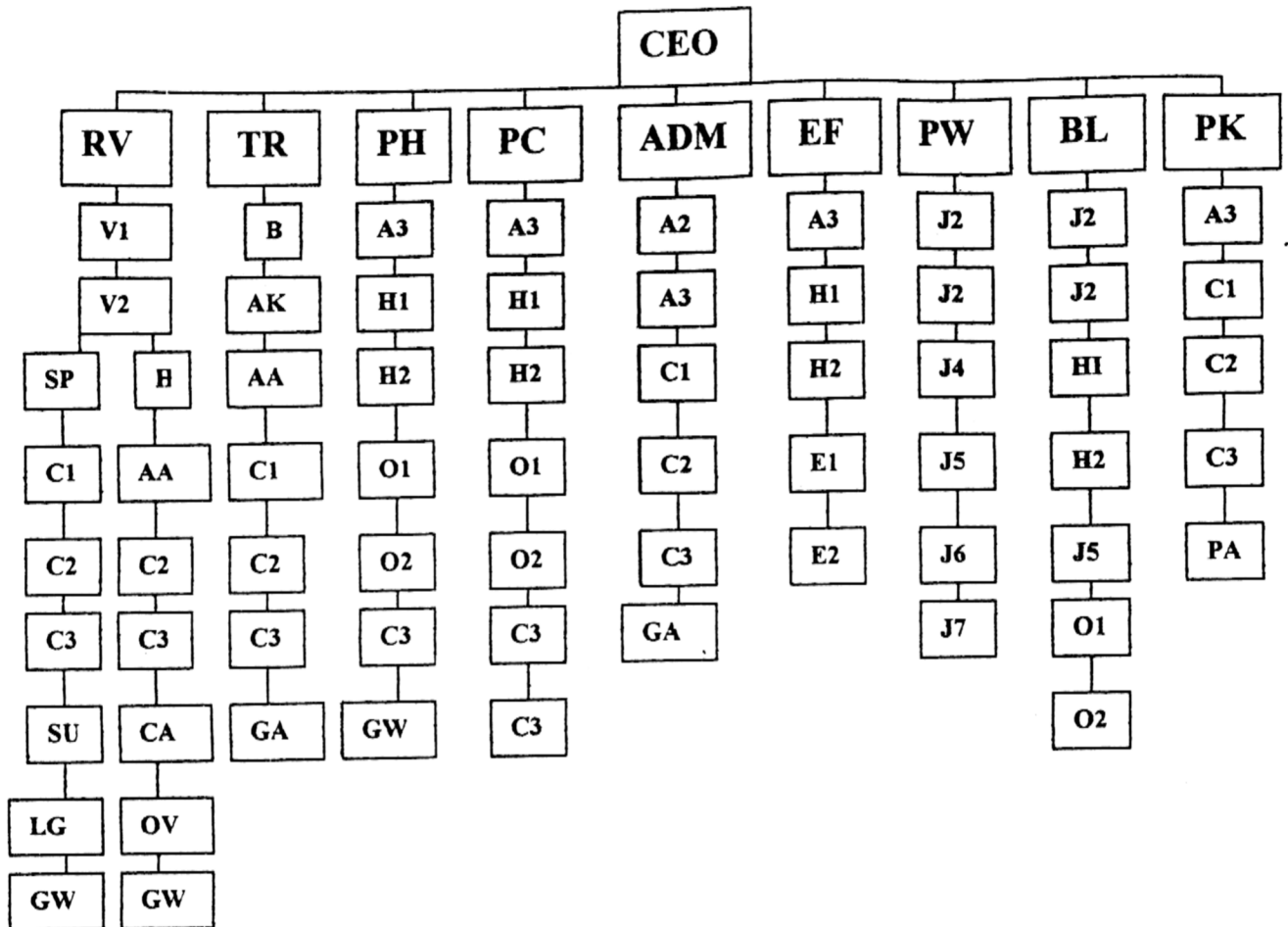


India Street



Tun Abdul Razak Museum

APPENDIX D **ORGANISATION CHART OF MBKS**



APPENDIX D-CONTINUE

KEYS:

CEO- CHIEF EXECUTIVE OFFICER

ADM-ADMINISTRATION DIVISION

RV-RATING AND EVALUATION DIVISION

TR-TREASURY DIVISION

PH-PUBLIC HEALTH DIVISION

PC-PUBLIC CLEANSING DIVISION

EF-ENFORCEMENT DIVISION

PW-PUBLIC WORK DIVISION

BL-BUILDING AND LANDSCAPING DIVISION

PK-PARKING CONTROL DIVISION

SP-SWIMMING POOL SECTION

H- HOUSING ESTATE SECTION

A2- ADMINISTRATIVE OFFICER (N2)

A3-ADMINISTRATIVE OFFICER (N3)

AA- ADMINISTRATIVE ASSISTANCE

V1-VALUATION OFFICER (W2)

V2-VALUATION OFFICER (W3)

C1-SENIOR CLERK (N7)

C2-CLERK (N9)

C3-CLERK (N11)

H1-SENIOR HEALTH INSPECTOR (U7)

APPENDIX D-CONTINUE

H2-HEALTH INSPECTOR

O1- SENIOR HEALTH OVERSEER

O2- HEALTH OVERSEER

J2-SENIOR ENGINEER (J2)

J3-ENGINEER (J3)

J4-TECHNICAL ASSISTANT (J4)

J5-TECHNICAL ASSISTANT (J5)

J6-TECHNICAL ASSISTANT (J6)

J7-TECHNICAL ASSISTANT (J7)

E1- SENIOR ENFORCEMENT OFFICER

E2-ENFORCEMENT OFFICER

SU-SUPERVISOR

LG-LIFE-GUARD

GA-GENERAL CLERICAL ASISTANT

CA- CARPENTER

OV-OVERSEER

GW-GENERAL WORKER

APPENDIX E

PAST PRESIDENTS AND CHAIRMEN OF MBKS



2nd Chairman - October 1982 - July 1988
Present Mayor Datuk Song Swee Guan
August 1988 -



1st President
Tan Sri Datuk William Tan
1956-1959



2nd President
Tan Sri Datuk Ong Kee Hui
1959-1965



Third President
Mr. Song Thian Cheok
1965-1978



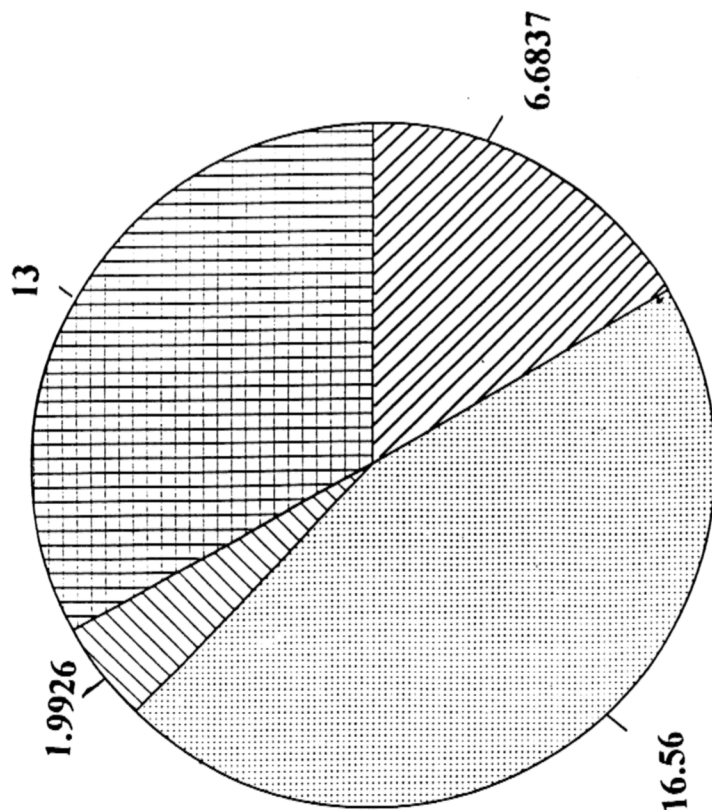
4th President
Datuk Haji Abdul Kadir Marican
1978-1981



1st Chairman of Restructured Council
Datuk Amar Stephen K.T. Yong
1981-1982

APPENDIX F REVENUE OF MBKS IN 1995 AND 1996

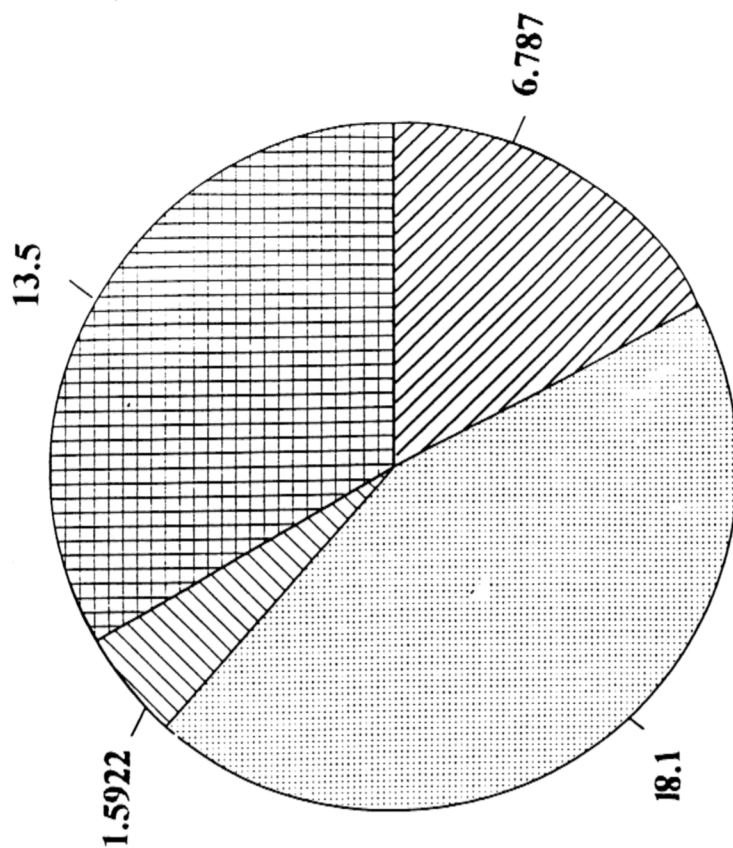
(In Millions of Ringgit)



Total: 38.2363

Source: MBKS pamphlet 1996

1995 (ACTUAL)

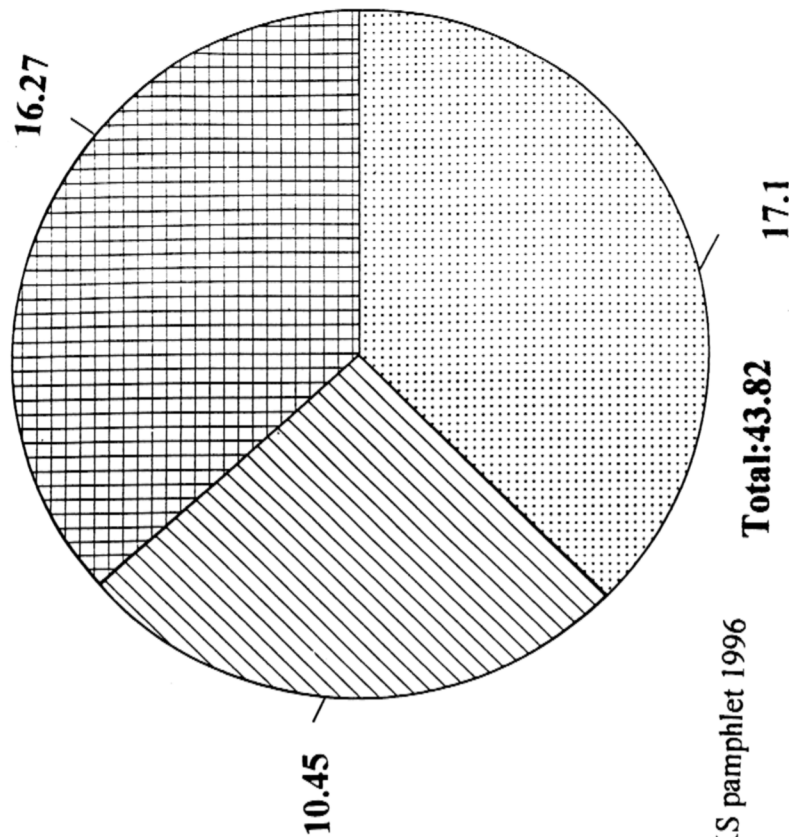
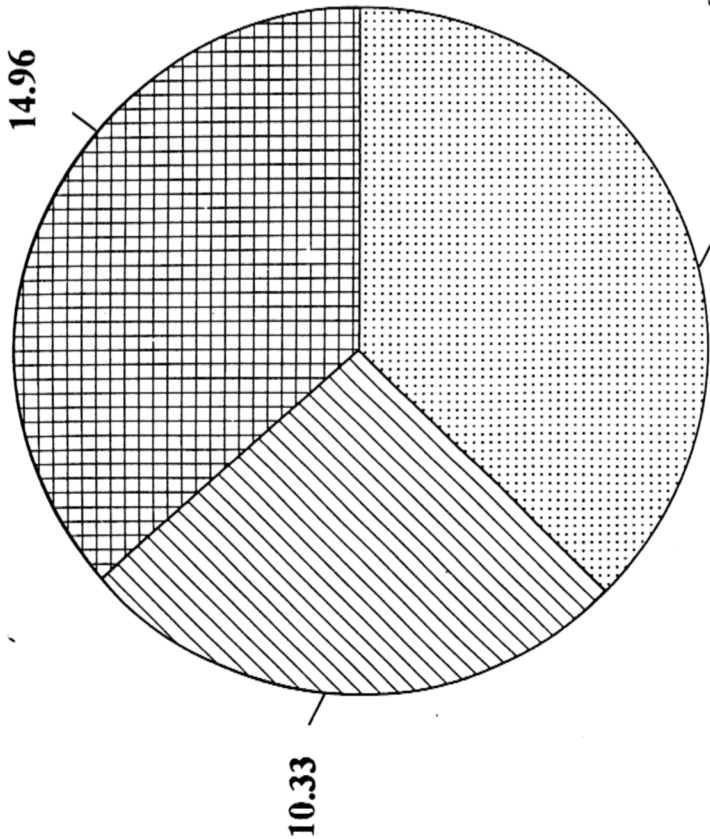


Total: 39.8892

1996 (ESTIMATED)

- CAPITAL GRANTS RECEIVED
- RATES COLLECTION
- PAYMENT IN LIEU OF RATE
- OTHER SOURCES

APPENDIX G
EXPENDITURE OF MBKS IN 1995 AND 1996
(In Millions of Ringgit)



Source: MBKS pamphlet 1996

1995 (ACTUAL)

1996 (ESTIMATED)

DEVELOPMENT EXPENDITURE

PERSONAL EMOLUMENT

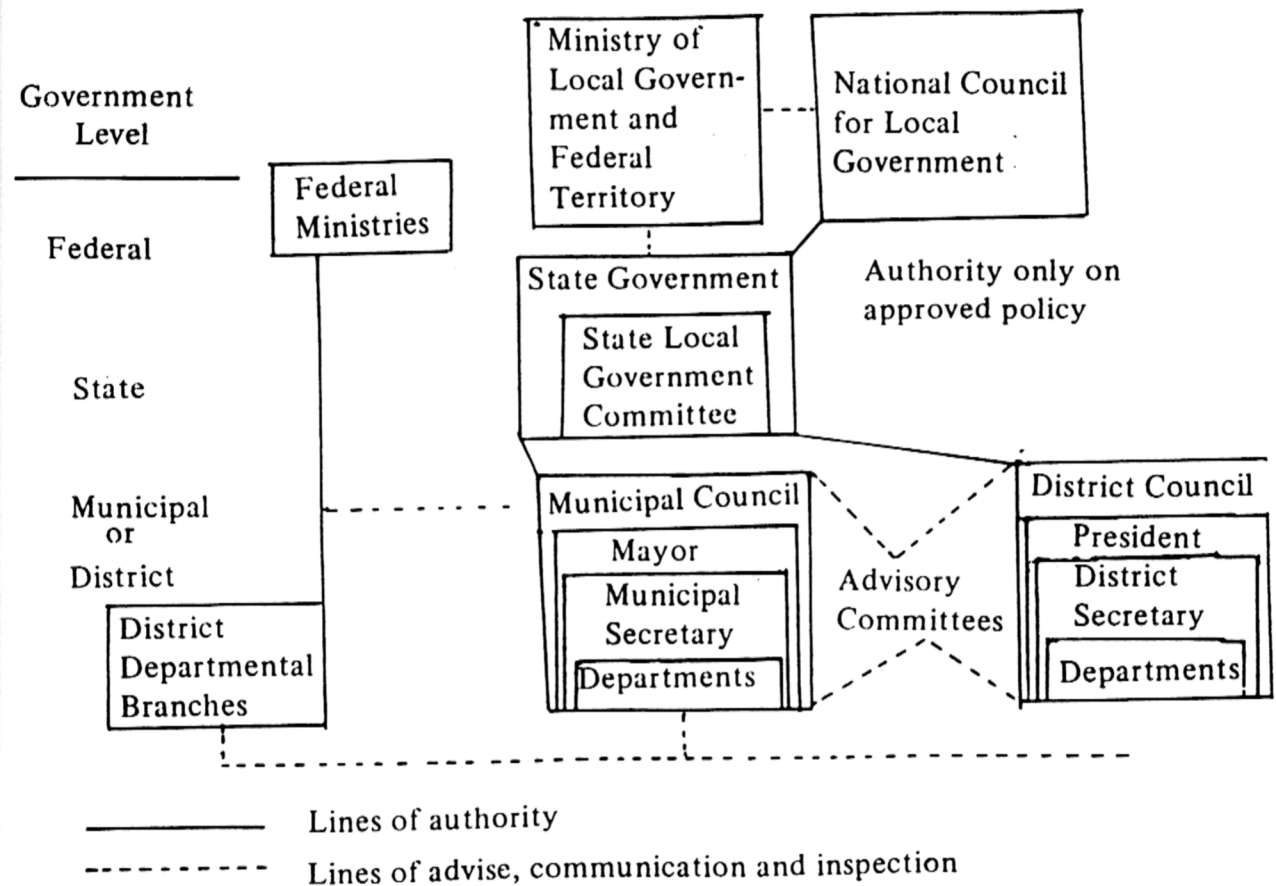
OTHER RECURRENT EXPENDITURE

APPENDIX H
QUESTIONNAIRE FOR THE ADMINISTRATIVE OFFICER OF MBKS

- (1) How is the organisation chart of MBKS?
- (2) Any problem faced by this organisation structure?
- (3) How do MBKS do the planning?
- (4) How do MBKS plan for the projects?
- (5) How do MBKS plan for budget?
- (6) Who are involved in the planning for project?
- (7) Who are involved in the planning for budget?
- (8) How do MBKS finance all the projects?
- (9) What are MBKS Vision and Missions statement?
- (10) What are the problems faced by Council in planning?

APPENDIX I

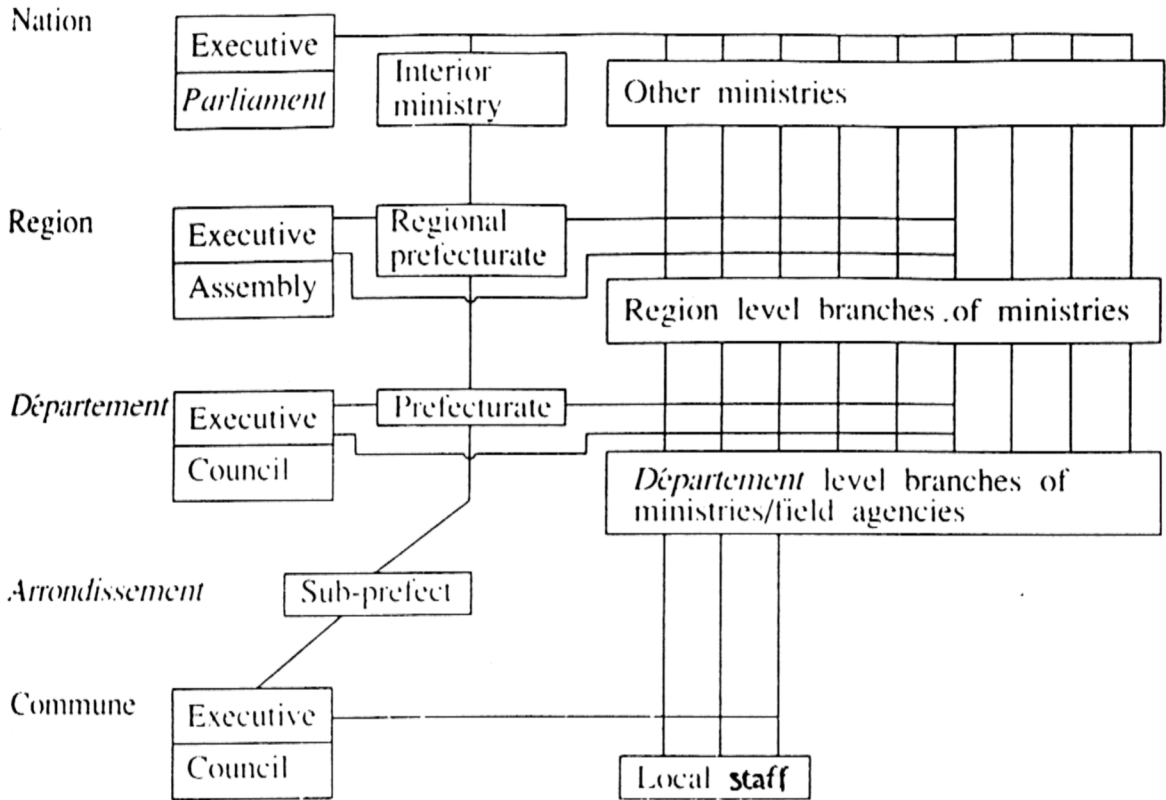
BASIC SYSTEM OF LOCAL GOVERNMENT IN MALAYSIA CREATED BY THE LOCAL GOVERNMENT Act, 1976



Source: Hanaoka Keiso (1984), Comparative Study on the Local Public
Administration in Asian and Pacific Country, Eropa Local Government
Center

APPENDIX J

THE FRENCH PATTERNS OF LOCAL GOVERNMENT

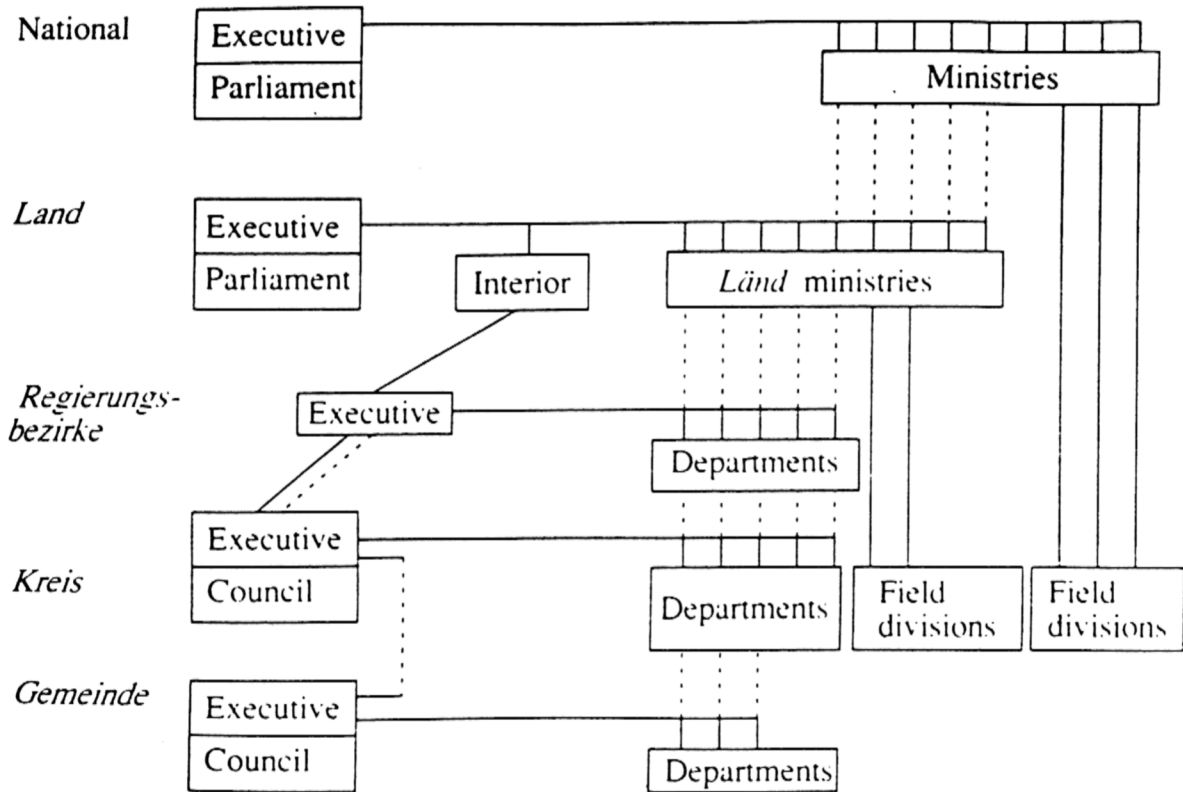


Source: Humes IV SAMUEL (1991), Local Governance and National Power,
 London: Harvester Wheatsheaf p. 19.

APPENDIX K

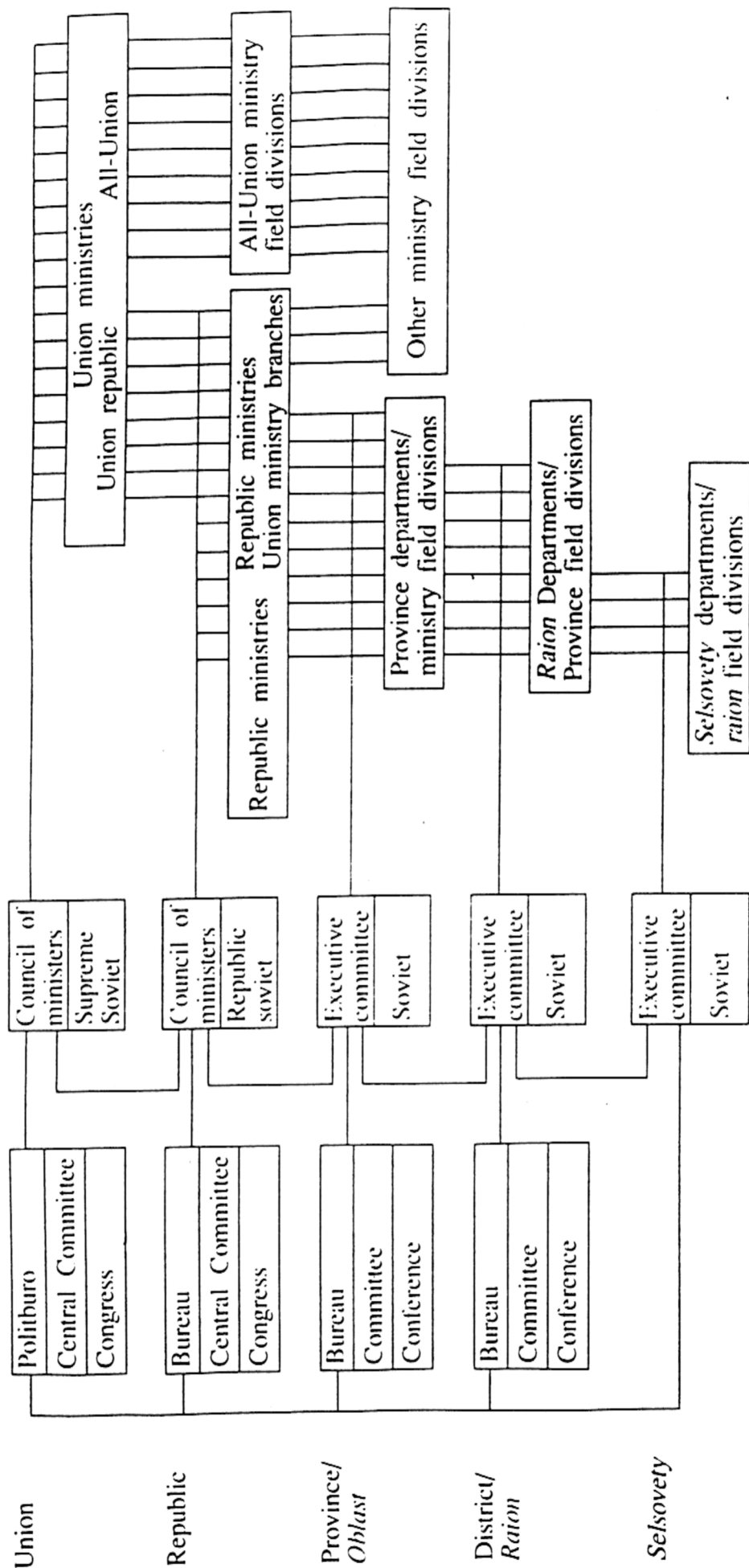
THE GERMAN PATTERN OF LOCAL GOVERNMENT

The Germanic model



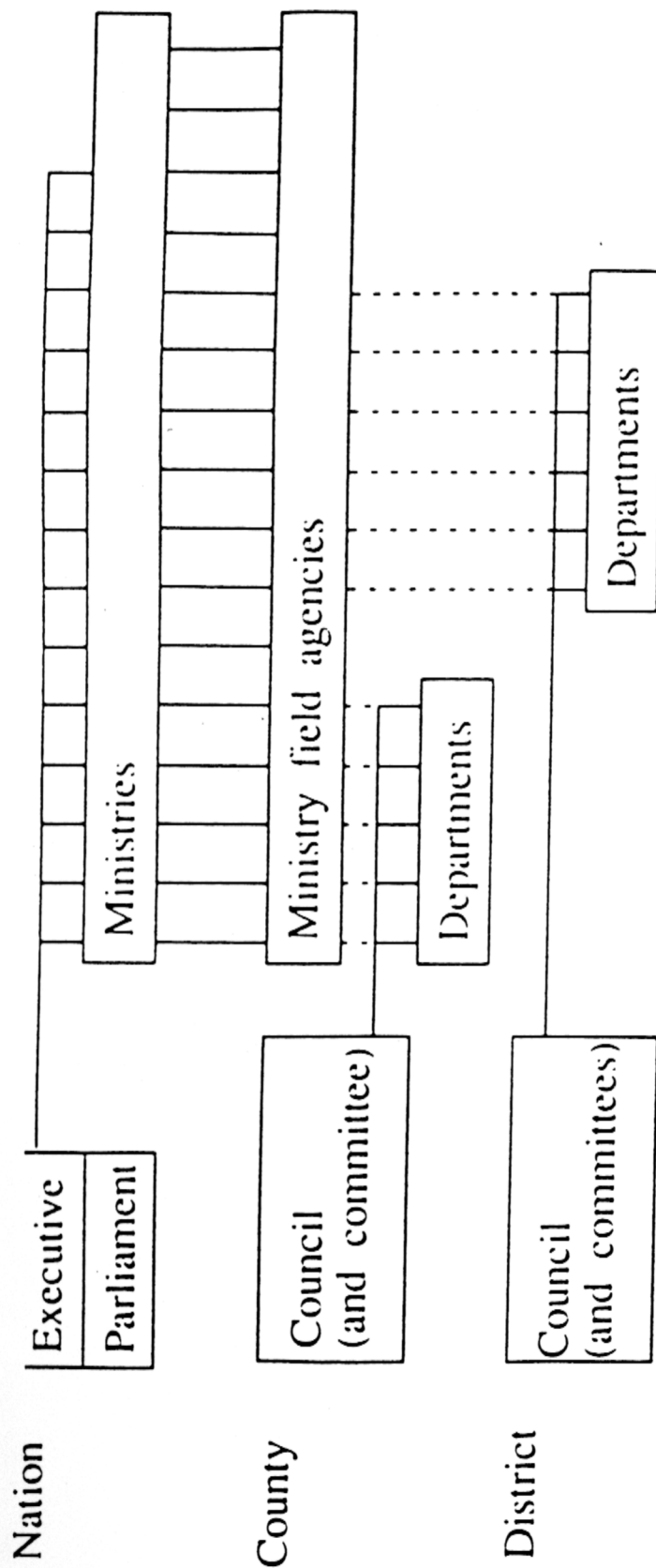
Source: Humes IV SAMUEL (1991), Local Governance and National Power ,
 London: Harvester Wheatsheaf , p.59.

THE SOVIET PATTERN OF LOCAL GOVERNMENT



Source: Humes IV SAMUEL (1991), Local Governance and National Power,

THE BRITISH PATTERN OF LOCAL GOVERNMENT



Source: Humes IV SAMUEL (1991), Local Governance and National

Power ,London: Harrester Wheatsheaf p.109.