APPENDIX A

INTERVIEW GUIDE

Part 1: IT application in headquarters/branch

- 1. Describe the IT applications you use currently:
 - a. Hardware.
 - b. Software.
 - c. Communication.
 - d. Office equipment.
 - e. Others.
- 2. What are the main areas of computer usage in typical banking applications?
- 3. Extent of IT usage in functional areas in detail.
- 4. What are the implications of IT usage in selected services.

Part 2: Understanding, attitude and perception of banking staff

- Level of familiarity of usage of IT tools by Senior management, middle management and operational level:
- i) Level of understanding.
- ii) Acceptance of changes.
- iii) Training.
- iv) Others.
- 2. Problems encountered, if any, with these applications.
- 3. Suggestions: What are the new technologies or services that bank need.
- 4. Future

COMPUTER GENERATED FINANCIAL EVALUATION

BANK OF MULTIMEDIA (M) BERHAD

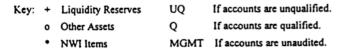
NAME OF COMPANY: PRINCIPAL ACTIVITY:

FINANCIAL SUMMARY

AUDITOR'S OPINION (IF A/C's AUDITED)					
NO. OF MONTHS					
FINANCIAL YEAR ENDED					
1 WORKING ASSETS	0	0	0	0	
2 WORKING LIABILITIES	0	0	0	• 0	
3 NET WORKING INVESTMENT (NWI) (1-2)	0	0	0	0	
4 NET FIXED ASSETS	0	0	0	0	
5 INVESTMENTS	o	0	0	. 0	
6 OTHER ASSETS	0	O OF	TIN THE	0	
7 OTHER LIABILITIES	0	0 <u>{</u> 0	0	0	
8 TOTAL NET ASSETS (3)+(4)+(5)+(6)-(7)	0	EED,	0	0	
9 LIQUIDITY RESERVE	0	0	0	0	
10 SHORT TERM DEBT	0	0	0	0	
11 CURRENT PORTION OF LONG TERM DEBT	0	0	0	0	
12 LONG TERM DEBT	0	0	0	0	
13 NET INTER-GROUP BORROWINGS	0	0	0	0	
14 TOTAL BORROWED FUNDS (TBF) (10)+(11)+(12)+(13)	0	0	0	0	
15 TOTAL NET DEBT (14)-(9)	0	0	0	0	
16 TANGIBLE NET WORTH (TNW)	0	0	0	0	
17 TOTAL CAPITALISATION (TC) (15)+(16)	0	0	0	0	

BALANCE SHEET

NO. OF MONTHS FINANCIAL YEAR ENDED 1 Cath & bank balances 2 Noter receivable 3 Other deposits 4 Marketable securities (eg. quoted shares) 5 Inter-Group accounts 6 6 7 7 8 8 9 Trade receivables - Inter-Group 10 Trade receivables - Others 110 Other debtors and prepayments 12 Inventory 13 - Raw materials & consumables 14 - Work-in-progress 15 - Finished goods 16 - 17 18 CURRENT ASSETS (1) 0 0 0 OTHER ASSETS 19 Land & buildings 20 Plant & machinery 21 Furniture & fittings 22 Motor vehicles 23 Office equipment 24 Capital work-in-progress 25 26 27 NET FIXED ASSETS (2) 0 0 0 0 0 10 Investment in subsidiaries 29 Investment in subsidiaries 29 Investment in subsidiaries 29 Investment in subsidiaries 29 Investment in subsidiaries 30 Other investments (eg.shares in unquoted co.etc.) 31 Inter-Group accounts 32 Amounts due from Directors 0 33 0 34 0 50 OTHER ASSETS (3) 0 0 0 0 0	AUDITOR'S OPINION (IF A/C's AUD	ITED)							
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(1) (2) (2)			0			. Tari	0		·
36 TOTAL ASSETS (1)+(2)+(3) 0 0 0	36 TOTAL ASSETS (1)+	(2)+(3)	0	4 Table 1	0		- 0	0	



LIABILITY AND NET WORTH ITEMS

Page three

NO. OF MONTHS						
FINANCIAL YEAR ENDED						
1 Bank overdraft		ı				
2 Bills payable (eg BAs)	1	1				
3 Other short term borrowings	1	1				
4 Current portion of long term loan	1	1				
5 HP creditors (payable within a year)	1	1				
6 Dividends payable	1'	1				
7 Inter-Group borrowings	1	1				
^ 8	1	1				
^ 9	1	1				
^10	1	1				
* 11 Trade payables - Inter-Group	17	1				
* 12 Trade payables - Others	17	1				
* 13 Other creditors & accruals	17	1				
* 14 Income taxes payable	17	1		æ		
* 15	17	1				
16 CURRENT LIABILITIES	(4)	0	0	FORILL'S	0	
17 Term Loans				~O_z		
18 HP creditors (payable after a year)	17	1	, O	•		
19 Deferred taxation	17	1	ER			
20 Employees retirement benefits	17	l	2			
21 Inter-Group borrowings	17	1				
^ 22	17	l				
^ 23	17	l				
^ 24		L				
25 LONG TERM LIABILITIES	(5)	0	0		0	(
26 TOTAL LIABILITIES	(4)+(5)=(6)	0	0 ,,,,,,	· 14 · 10 17 17 18 19 19 19 19 19 19 19 19 19 19 19 19 19	0	(
27 Paid-up capital : Ordinary shares						
28 : Preference shares	11	ĺ				
29 Share premium/(discount)	11	l				
30 Revaluation reserves	11	I				
31 Capital reserves	[]	ĺ				
32 Retained profits/(losses)	[]	I				
33 Minority interest	11	I				
34	- 11	I				
35	11	I				
36	11	i				
37 (Intangibles)						
38 TANGIBLE NET WORTH (TN	(7)	0	0	7. 0 77	0	0
39 TOTAL LIABILITIES & TNW	(6)+(7)	0	· 0 ·	0	0	. (
40 Note: Contingent Liabilities						
41 Total lease rentals payable						

Key: ^ Other Liability Items

NWI Items

NO. OF MONTHS		Page to	ur				
1 Sales 2 Less: Cost of Goods Sold 3 GROSS PROFIT/(LOSS)	N	IO. OF MONTHS				-	
2 Less: Cost of Goods Sold 3 GROSS PROFIT/(LOSS) 0 0 0 0 0 0 4 Less: Depreciation 5 Lease expenses 6 Selling, General, Admin & other operating expenses 7 OPERATING PROFIT/(LOSS) 0 0 0 0 0 0 8 Add: Share of Assoc. Co's Profit/(Loss) 9 Other Income/(Loss) 10 NET BEFORE INTEREST & TAX (NBIT) 11 Less: Financial charges 12 NET BEFORE TAX (NBT) 13 Less: Income tax 14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 0 0 0 0 0 0 0 17 Add: Extraordinary income/(loss)	F	INANCIAL YEAR ENDED				r a	
3 GROSS PROFIT/(LOSS) 4 Less: Depreciation 5 Lease expenses 6 Selling, General, Admin & other operating expenses 7 OPERATING PROFIT/(LOSS) 8 Add: Share of Assoc. Co's Profit/(Loss) 9 Other Income/(Loss) 10 NET BEFORE INTEREST & TAX (NBIT) 11 Less: Financial charges 12 NET BEFORE TAX (NBT) 13 Less: Income tax 14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	1 S	ales					
4 Less: Depreciation 5	2 L	ess: Cost of Goods Sold					
1 Less:	3	GROSS PROFIT/(LOSS)	0	0	0	0	0
6 Selling, General, Admin & other operating expenses 7 OPERATING PROFIT/(LOSS) 8 Add: Share of Assoc. Co's Profit/(Loss) 9 Other Income/(Loss) 10 NET BEFORE INTEREST & TAX (NBIT) 11 Less: Financial charges 12 NET BEFORE TAX (NBT) 13 Less: Income tax 14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	4 L	ess: Depreciation					
7 OPERATING PROFIT/(LOSS) 8 Add: Share of Assoc. Co's Profit/(Loss) 9 Other Income/(Loss) 10 NET BEFORE INTEREST & TAX (NBIT) 11 Less: Financial charges 12 NET BEFORE TAX (NBT) 13 Less: Income tax 14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	5	Lease expenses					
8 Add: Share of Assoc. Co's Profit/(Loss) 9	6	Selling, General, Admin & other operating expenses	0	0	0	0	0
14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	7	OPERATING PROFIT/(LOSS)	0	0	0	0	0
14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	8 A	dd: Share of Assoc. Co's Profit/(Loss)					
14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	9	Other Income/(Loss)			J.		
14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	10	NET BEFORE INTEREST & TAX (NBIT)	0	0	FILL	0	0
14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	11 Le	ess: Financial charges		-	ço .		
14 NET AFTER TAX (NAT) 15 Add: Minority interests 16 NET AFTER TAX & MINORITY INTEREST 17 Add: Extraordinary income/(loss)	12	NET BEFORE TAX (NBT)		WEED			
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16 NET AFTER TAX & MINORITY INTEREST 0 0 0 0 0 17 Add: Extraordinary income/(loss)	. 14	NET AFTER TAX (NAT)	0	0	0	0	0
17 Add: Extraordinary income/(loss)	15 A	dd: Minority interests					
	16	NET AFTER TAX & MINORITY INTEREST	0	0	0	0	0
18 NET AFTER TAX & EXTRAORDINARY ITEMS 0 0 0 0 0	17 Ac	dd: Extraordinary income/(loss)					
	18	NET AFTER TAX & EXTRAORDINARY ITEMS	0	0	0	0	0

TANGIBLE NET WORTH RECONCILIATION

NO. OF MONTHS							
F	INANCIAL YEAR ENDED		Sila Palit		iler alfig	Je ¹⁸ Sa	
1 Op	pening Tangible Net Worth		0	0	0	. 0	
2 A	dd: Net after tax & extraordinary items		0	0	0	0	
3	Increase in equity	- 11	0	0	0	0	
4	Assets revaluation	- 11	0	. 0	. 0	0	
5	Others	- 11	0	0 🛦	0	0	
6	Prior year adjustments and net transfers	- 11	0	Cally	0	0	
7	(Inc)/Dec in intangibles		0	Clor	0	0	
8 Le	ess: Dividends		0 4	EED TO FILL	0	0	
9 Ci	nange in Net Worth		0	0	0	0	
10 Er	iding Tangible Net Worth		0	0	0	0	
		- 11					

RECONCILIATION

NAME OF COMPANY: TYPE OF ACCOUNTS:

NO. OF MONTHS				,
FINANCIAL YEAR ENDED				
CHANGE IN NWI	(FOOTNOTE I)	15.		
Inc/(Dec) in Trade receivables - Inter-Group		0	0	0
Inc/(Dec) in Trade receivables - Others		0	0	0
Inc/(Dec) in Other debtors & prepayments		0	0	0
Inc/(Dec) in Inventory		0	0	0
(Inc)/Dec in Trade payables - Inter-Group		0	0	0
(Inc)/Dec in Trade payables - Others		0	0	0
(Inc)/Dec in Other creditors & accruals		0	0	0
(Inc)/Dec in Income taxes payable		0	0	. 0
Inc/(Dec) in Other NWI items		0	0	00
Change in NWI	,	0.	. 0	0
NET CHANGE IN OTHER INVESTMENTS	(FOOTNOTE 2)	Compri		Á
Inc/(Dec) in Invesment in subs. & assoc. cos		0	0	37
Inc/(Dec) in Other investments		0	0	S 0
Inc/(Dec) in Other assets		0	0 🔊	0
(Inc/Dec in Other liabilities		0	0	0
Net Change in Other Investments		0.	-0-	0
NET CHANGE IN CAPITAL	(FOOTNOTE 3)	, and		
Inc/(Dec) in Paid-up capital : Ordinary shares		- Z.	0	0
Inc/(Dec) in Paid-up capital : Preference shares		٥,	0	0
Inc/(Dec) in Share premium/(discount)		$\mathcal{O}_{\mathfrak{I}}$	0	0
Inc/(Dec) in Revaluation reserves				
Inc/(Dec) in Capital reserves		0	0	0
Inc/(Dec) in Minority interest		0	0	0
Inc/(Dec) in Other networth items		0	0	0
Prior year adjustments and net transfers		0	0	0
Net Change in Capital		0	0	0
NET CHANGE IN THE	(FOOTNOTE 4)			
Inc/(Dec) in Inter-Group borrowings		0	0	0
Inc/(Dec) in ExtSTBF		0	0	0 .
		0	0	0
Inc/(Dec) in ExtLTBF		0	0	0

FINANCIAL RATIOS FOR CREDIT RATING SYSTEM

NAME OF COMPANY: TYPE OF ACCOUNTS:

	1				
				•	
(%)	-	-	0.0	0.0	0.0
SCORE			0.0	0.0	0.0
				1	
(%)			0.0		0.0
SCORE			0.0	(1) J.	0.0
(x)			- BC	0.0	0.0
SCORE			(IR)	0.0	0.0
		N			
(x)		~O2.	0.0	0.0	0.0
SCORE		C	0.0	0.0	0.0
(x)			0.0	0.0	0.0
SCORE			0.0	0.0	0.0
	SCORE (%) SCORE (x) SCORE (x)	SCORE (%) SCORE (x) SCORE (x) SCORE	SCORE (%) SCORE (x) SCORE (x) SCORE (x) SCORE	SCORE	(%) SCORE (%) SCORE (x) SCORE

FUNDS FLOW STATEMENT

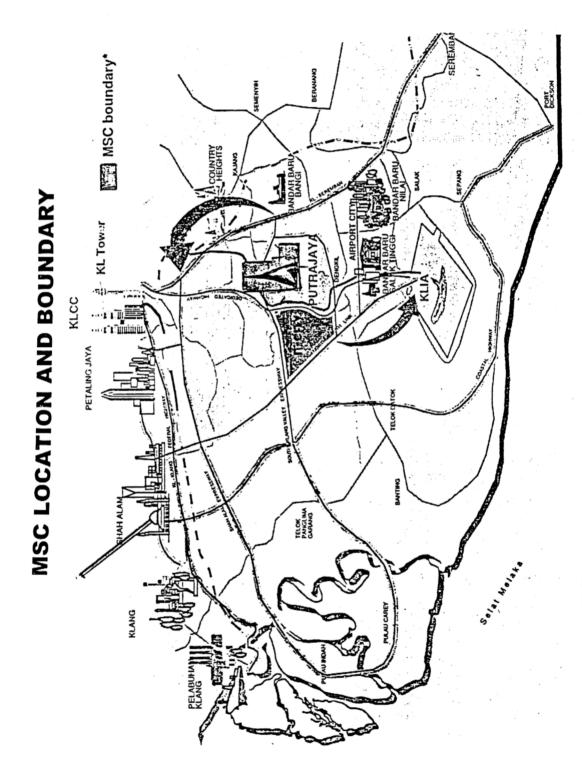
NAME OF COMPANY: TYPE OF ACCOUNTS:

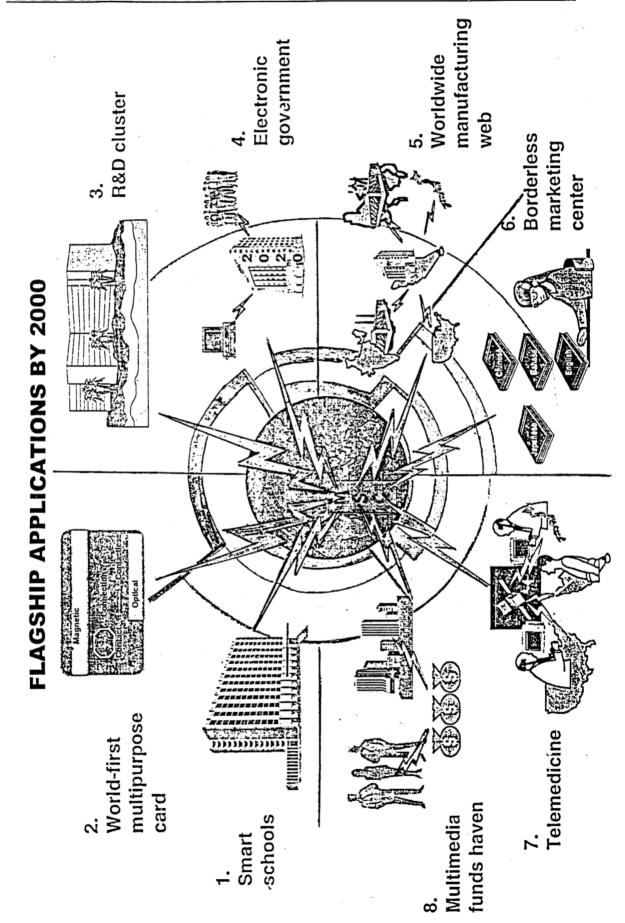
NO. OF MONTHS FINANCIAL YEAR ENDED					
Net After Tax		0	0	0	
Depreciation		0	0	0	
Minority interest		0	0	0	
Inc/(Dec) in Deferred liabilities		0	0	0	
(Inc)/Dec in Intangibles		0	0	0	
OPERATING CASHFLOW (OCF)		0	0	0	
LESS. CHANGE IN NWI	(FOOTNOTE I)	0	. 0	0	
NET CASHFLOW FROM OPERATIO	ons -	0	0	0	
INVESTMENT ITEMS				. 🚓	
Net capital expenditure	i i	0	0		
Net change in other investments	(FOOTNOTE 2)	0.	0 ,4	\sim 0	
Net change in near cash items	, , , , , , ,	0	0 🔊	o o	
Extraordinary items	-	0	ی ح	0	
		0	TO THE	0	
FUNDS FLOW AFTER INVESTMENT	r NEEDS		EST.	0	
FINANCING ITEMS		SO.			
Net change in capital	(FOOTNOTE 3)		0	0	
Net change in TBF	(FOOTNOTE 4)	o	o	ō	
rec change in 15r	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0	0	0	
FUNDS FLOW AFTER FINANCING I	TEMS	0	0	0	
			_	_	
LESS: DIVIDENDS PAID	- 1	0	0	0	
NET INC/(DEC) IN CASH & BANK BA	ALANCE	0	0	0	

FINANCIAL RATIO ANALYSIS

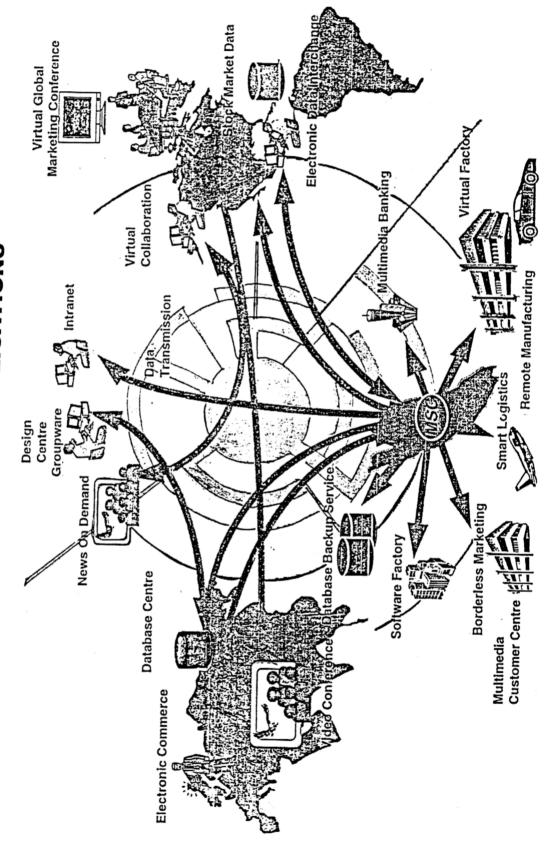
NAME OF COMPANY: TYPE OF ACCOUNTS:

NO. OF MONTHS						
FINANCIAL YEAR ENDED						
PROFITABILITY (%)	.]					
Gross Profit / Sales	i	0.0	0.0	0.0	0.0	(
NBIT / Sales	1	0.0	0.0	0.0	0.0	(
NBIT / ATC	ı		0.0	0.0	0.0	(
NAT / ATNW	9		0.0	0.0	0.0	
CAPITALISATION RATIOS (%)						
Total Net Debt/Total Capitalisation	1	0.0	0.0	0.0	0.0	
TNW/Total Capitalisation		0.0	0.0	0.0	0.0	
ASSET INTENSITY				علاتكان		
Net Fixed Assets / Sales	(%)	0.0	0.0		0.0	
Change in NWI	(RM'000)	•	0.0	\approx	0	
NWI / Sales	(%)	0.0	0.0	O	0.0	
ExLSTBF / NWI	(%)	0.0	0.0	0.0	0.0	
LEVERAGE (x)			SARIJES	• •		
TBF/TAW.	1	0.0	7	0.0	0.0	
ExLTBF / TNW		٥.٥	2 , ,	0.0	0.0	
COVERAGE RATIOS (x)	1)			
OCF / Total Liabilities	ı		0.0	0.0	0.0	
OCF / ExLTBF	¥		0.0	0.0	0.0	
Times Interest Earned	ı	0.0	0.0	0.0	0.0	
Debt Service Coverage		•	0.0	0.0	0.0	
TURNOVER (Davs)						
Inventory Turnover		0	0	0	0	
Average Collection Period	1	0	0	0	0	
Average Payables Period		0	0	0	0	





MSC USER APPLICATIONS



Bill of Guarantees

The Malaysian Government commits the following to companies with MSC Status:

- 1. Provide a world-class physical and information infrastructure
- 2. Allow unrestricted employment of local and foreign knowledge workers
- 3. Ensure freedom of ownership by exempting companies with MSC Status from local ownership requirements
- 4. Give the freedom to source capital globally for MSC infrastructure, and the right to borrow funds globally
- 5. Provide competitive financial incentives
- 6. Become a regional leader in intellectual property protection and cyberlaws
- 7. Ensure no Internet censorship
- 8. Provide globally competitive telecoms tariffs
- 9. Tender key MSC infrastructure contracts to leading companies willing to use the MSC as their regional hub
- 10. Provide a high-powered implementation agency to act as an effective one-stop super shop.

International Advisory Panel

Advising the Malaysian Government on the MSC's development is an International Advisory Panel chaired by the Prime Minister, which counsels on strategic issues to ensure that the MSC delivers the world's best multimedia environment.

Chairman:

Dato Seri Dr Mahathir Mohamad, Prime Minister, Malaysia

Secretary:

Tan Sri Dato Dr Othman Yeop Abdullah, Executive Chairman, Multimedia Development Corporation

Members:

Mr Lester Alberthal, Chairman, President & CEO, EDS Corp

Mr Gilbert Amelio, former Chairman & CEO, Apple Computer

Mr James Barksdale President & CEO, Netscape Communications Corporation.

Me Bob Bishop, Chairman, Silicon Graphics World Trade

Sir Peter Bonfield, CEO; British Telecom

Mr Bon Moo Koo, Chairman Lucky Goldstar Group

Ambassador Diana Lady Dougan, Senior Advisor, Centre for Strategic & International Studies

Mr Larry Ellison, President & CEO, Oracle Corporation

Mr William Gates, CEO, Microsoft

Mr Louis Gerstner Jr., CEO, IBM

Mr Frederick Gluck, Vice-Chairman, Bechtel Group Inc

Mr Nobuyuki Ider, President & CEO, Sony Corporation

r. Mr Masashi Kojima, Supreme Counselor, NTT

Prof. Shumpei Kumon, Executive Director, Centre for Global Communications

Mr Patrick Lupo, Chairman, DHL

Mr Robert Madge, Chairman & CEO, Madge Networks NV

Mr Jim Manzi, CEO, Nets Inc

Mr Scott McNealy, Chairman, President & CEO, Sun Microsystems

Prof. William F. Miller, Professor, Graduate School Business, Stanford University

Mr Noburu Miyawaki, Senior Executive Vice President, NTT

Mr Philip A. Odeen, President & CEO, BDM International

De Kenichi Ohmae, Ohmae & Associates

Mr. Eckhard Pfeiffer, President & CEO, Compaq Computer Corporation

Dr Jur Heinrich von Pierer, Chairman, Siemens Corporation

Mr Lewis Platt, Chairman, President & CEO, Hewlett Packard

Dr Lars Ramqvist, CEO, Ericsson

Mr Tadahiro Sekimoto, Chairman, NEC

Mr Tadashi Sekizawa, President, Fujitsu Limited

Dr Stan Shih, Chairman & CEO, Acer Incorporated

Mr Masayoshi Son, President & CEO, Softbank Corporation

Prof. Michael Spence, Dean, Graduate School of Business, Stanford University

Mr Alvin Toffler, Founder, Toffler & Associates

Mr Gary Tooker, Vice-Chairman & CEO, Motorola Inc

Mr L R Wilson, Chairman, President & CEO, BCE Inc

