PROJECT MANAGEMENT IN THE MALAYSIAN CONSTRUCTION INDUSTRY

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1989

Submitted to the Faculty of Business and Accountancy, University Malaya, in partial fulfilment of the requirements for the Degree of Master of Business Administration

February 1998

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A507733653
ACKNOWLEDGEMENT

I would like to take this opportunity to express my sincere gratitude to all those have made some contribution in one way or another to make this exploratory research a success. However small the contribution or assistance, it has been indeed valuable in the preparation of this research report which is expected to benefit everyone involved in project management in the Malaysian construction industry.

Firstly I wish to express appreciation to my supervisor, Dr. C.Y. Lang, for her undivided attention, guidance and invaluable advise even during the times when she was ill and recovering at home.

My sincere appreciation also goes out to the project managers, project members, management, and all employees of XYZ Company. It is not my intention to exclude anyone, but this acknowledgement list is by no means complete. Therefore I wish to express a big thank you to one and all.

Last but not least, I wish to express my appreciation to my family especially my mother and aunt, who have been the source of inspiration, motivation and encouragement for me to complete this research. Special appreciation to my beloved wife for her understanding, sacrifice and encouragement during the times if dire need, without which this report would not have been successfully completed.
ABSTRACT

This is a research report on project management in the Malaysian construction industry. Formal project management was first introduced in the Malaysian construction industry in the early eighties and its importance in construction projects has been growing over the years. However, there has not been any effort in the research and development of the management approaches to project management, although management processes, theories and principles are being applied in formal project management since it was first introduced.

Therefore the aim of this exploratory research is to study current project management practices in the Malaysian construction industry, on how management processes, theories and principles can be applied to explain current industry practises, and to address the complications in project management. The research also aims to identify suitable changes in the management approach to project management for the next millennium and define areas worthy of further research.

The research revealed that the pertinent issues for project management in the Malaysian construction industry are mobilising and demobilising resources in an unpredictable environment, organising resources to function effectively, motivating resources, leading project teams effectively, building people skills to meet industry demands, identifying project missions to minimise change and finally introducing change in project management. These issues are discussed in detail in this report, and various managerial recommendations are made to address the problems in project management.
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