APPENDIX A

Minconsult Sdn. Bhd. – Divisions Write-Up
DIVISION | PROJECT MANAGEMENT
--- | ---
STAFF | Director: Ir. Ros Shamsiah bt. Hj. Muda

- Engineers: 6
- Economists: 2
- Technicians: 1
- Secretaries: 2

SCOPES OF CONSULTANCY SERVICES

- Project Identification / Concept Development
- Project Inception Advice
- Assistance in Securing Project Underwriting
- Preparation of Briefs for Clients
- Project Organisation and System Review
- Pre-Feasibility / Feasibility Economic / Master Planning
- Implementation Strategy
- Inward Investment
- Cost Planning
- Budget / Financial Advice
- Planning & Programming
- Design Development
- Design Team Selection & Co-ordination Value / Risk Analysis and Management Cost and Programme Control
- Contractor / Supplier Pre-Qualification
- Construction
- Management of Construction
- Cost and Programme Control
- Contract and commercial Administration
- Dispute, Resolution, Litigation & Arbitration Support
- Operation and Maintenance
- Commission and Handover
- Warranties and Guarantees
- Procedures and Systems Definition
- Term Maintenance Management and Facility Management

REFERENCE RESOURCES

- Project Management Texts numbering more than 400 in the Library, as well as Journals and Periodicals

DESIGN SOFTWARE

- PRIMAVERA P3
- MICROSOFT PROJECT
- PROJECT X
- Artemis
DIVISION

STRUCTURES

STAFF

General Manager: Ir. Cheng Hung Lim

- Engineers: 12
- Draughtpersons: 6
- Secretaries: 1

SCOPE OF CONSULTANCY SERVICES

- Low – Rise Commercial & Residential Buildings
- High – Rise Commercial & Residential Buildings
- Industrial Buildings
- Steel Buildings
- Water – Retaining Structures e.g. R.C. Reservoirs & Elevated Water Towers
- Other Structural Works e.g. Sewerage Pump Stations

REFERENCE RESOURCES

JOURNALS

- Over 300 books on Structural Engineering
- Journal of Structural Engineering (ASCE)
- Structural Journal (ACT)
- Building Review Journal
- Engineering Structures
- Structures and Buildings (Proceedings of Institution of Civil Engineers)
- International Construction
- Construction and Public Works ASIA
- The Structural Engineer
- American Society of Civil Engineering Publications
- Building Research Establishment Publications

DESIGN SOFTWARE

- LUSAS: Finite Element Analysis
- ADAPT: Analysis of Post – Tensioned Floor Systems, Beams
- ATS: Structure E Analysis, Design and Modelling
- TOPCAD: Continuous Beam Analysis & Design
- ETABS: Linear & Non – Linear, Static & Dynamic Analysis and Design of Building Systems
- GT – STRUDL: Finite Element Analysis
- STAAD III: Structural Analysis & Design
DIVISION
INFRASTRUCTURE

STAFF
General Manager  Ir. N. Jeyaindran
- Engineers  20
- Draughtpersons  9
- Technical Assistants  1
- Secretaries  2

SCOPE OF CONSULTANCY SERVICES
- Feasibility Study
- Detailed Engineering Design
- Phasing & Scheduling, taking into consideration Financial Requirements & Development Strategies
- Tender Preparation
- Authorities Approval
- Layout Planning
- Earthworks
- Roadwork's, Bridges & Interchanges
- Drainage
- Water Supply
- Sewerage
- Power & Telecommunication

REFERENCE RESOURCES
- Texts numbering more than 400 in the Library, as well as Journals and Periodicals

DESIGN SOFTWARE
- MOSS  Surface modelling system for civil engineering design with facilities for 3D terrain modelling, analysis & design, which are tailored to the needs of civil engineers working in residential & industrial estate design
- AutoCAD  Computer Aided Draughting
DIVISION

BRIDGE & MARINE

STAFF
General Manager  Ir. Azmar b. Embi
- Engineers  13
- Draughtpersons  7
- Technical Assistants  3
- Secretaries  2

SCOPE OF CONSULTANCY SERVICES
Planning and Investigation
- Planning and Formulating Programmes for Topographical Surveys, Soil Investigations, Hydrographic & Oceanographic Surveys
- Planning Bridge Layouts, Port Planning & Sizing of Facilities
Detailed Design
- Design of Simply Supported or Continuous Road or Railway Bridges in Reinforced Concrete, Prestressed Concrete or Structural Steel, including Segmental Precast Box Girder Bridges
Audit and Assessment
- Auditing of Designs Prepared by Turnkey Contractors
- Condition and Strength Assessments of Existing Bridges and Port Structures

REFERENCE RESOURCES
Bridge Design & Engineering, Dredging & Port Construction and Marine Structures Texts, Journals and Periodicals

DESIGN SOFTWARE
- LUSAS  Finite Element Method Programme for Structural Analysis
- GTSTRUDL  Finite Element Method Programme for Structural Analysis
- PIGLET  Elastic Analysis of Pile Group
- STAAD III  Structural Analysis & Design
- SAND  Structural Analysis & Design
- RC BEAM  RC Beam Analysis & Design
- P – FRAME  Frame Analysis
- BDG – X  Bridge Alignment & Chainage Calculations
- PILE 3D  3 Dimensions Pile Group Analysis
- BEARING  Elastomeric Bearing Design
- EBLOCK  End Block Design
- SECTPROP  Calculation of Sectional Properties
- TRAIN  Moving Wheel Train on Simply Supported Span Analysis
DIVISION MECHANICAL & ELECTRICAL

STAFF General Manager Ir. Chong Pen Kwong
Mechanical Division

- Engineers 10
- Draughtpersons 4
- Technicians 3
- Secretaries 2

General Manager Ir. S. N. Raj
Electrical Division

- Engineers 10
- Draughtpersons 5
- Technicians 2
- Secretaries 1

SCOPE OF CONSULTANCY SERVICES

- Air Conditioning & Ventilation System
- Fire Detection & Protection System
- Elevator / Travelator System
- Cold / Hot Water & Sanitary Plumbing System
- Electrical Distribution System
- Lighting & Small Power
- Audio Visual System
- Fireman Intercom & P.A. System
- Building Automation
- CCTV & Security System
- LPG Reticulation System
- Telecommunication System

REFERENCE RESOURCES

- Petroleum Safety Act
- Malaysian Standards (MS)
- ASME / ASTM Codes
- Institution of Electrical Engineers Regulation (IEE)
- Australian Standards (AS)
- Uniform Building By – Laws
- British Standards – Fire Fighting & Protection Systems
- Factory & Machinery Act
- National Fire Protection Association
- ASHRAE

DESIGN SOFTWARE

- CARRIER E20
DIVISION
POWER

STAFF
General Manager: Ir. Tulshi Roy
- Engineers: 15
- Draughtpersons: 14
- Technical Assistants: 3
- Secretaries: 2

SCOPE OF CONSULTANCY SERVICES
- Feasibility Studies
- Site Investigations
- Engineering Design & Construction Supervision of:
  - Conventional Thermal Power Projects
  - Combined Cycle / Open Cycle Power Projects
  - Industrial Power Projects
  - Hydroelectric Power Projects
  - Design of Civil, Structural & Mechanical Works

REFERENCE RESOURCES
Over 200 books in the Library specialising on the subject of the Power Industry
- Journals
  - International Journal on Hydropower & Dams
  - Journal of Energy Engineering (ASCE)
  - International Power Generation (IPG)
  - Kvearner Oil and Gas Journal
  - The Engineering Review
  - Asia Power
  - Electric Power

DESIGN SOFTWARE
- CAD: Workstation
- STAAD: Structural Analysis & Design
- AutoCAD: Computer Aided Design
DIVISION

POWER PLANT

STAFF

General Manager  Ir. Tulshi Roy

- Engineers  16
- Draughtpersons  6
- Secretaries  1

SCOPE OF CONSULTANCY SERVICES

- Feasibility Studies for Power Plants
- Detailed Engineering of Balance of Project Items of Various Types and Capacities of Power Plants
- Services as Owner's Engineers for IPPS and Private Power Plant Projects
- Engineering of Major Auxiliary Supporting Systems of Power Plants, Stations, Coal Handling, Ash Handling etc.

REFERENCE RESOURCES

Over 200 books in the Library specialising on the subject of the Power Plants

- Journals
  - International Journal on Hydropower
  - Journal of Energy Engineering (ASCE)
  - International Power Generation (IPG)
  - The Engineering Review
  - Asia Power
  - Electric Power

DESIGN SOFTWARE

- CAD  Workstations
- STAAD III  Structural Analysis & Design
- AutoCAD  Computer Aided Design
DIVISION
RAILWAY, HIGHWAYS & AIRPORT

STAFF
General Manager    Ir. Lee Hor Sooi

- Engineers          7
- Engineering Assistant  1
- Draughtpersons     4
- Secretaries        1

SCOPE OF
CONSULTANCY
SERVICES

- Feasibility Studies
- Topographical Surveys
- Geotechnical Investigation
- Geometric Design
- Bridge & Structural Design
- Traffic Studies & Pavement Designs
- Preparation of Master Plan for Airports and Preliminary Designs
- Detailed Design & Construction Supervision of Airports

REFERENCE
RESOURCES

- Over 500 Technical Reference Books on Road Engineering
- Journals
  - Highway and Transportation
  - Worlds Highways
  - Road Engineering Association & Asia & Australiasia
  - ASCE Journal of Aerospace Engineering
  - Jane's Airport Review
  - Momberger Airport Information
  - Airport International

DESIGN
SOFTWARE

- MOSS    Design of Civil Works & Roads
- AutoCAD  Computer Aided Design
- WESCOM  Digital Terrain Modelling
DIVISION

DRAINAGE & IRRIGATION

STAFF
General Manager  Ir. Yuen Kin Kan

- Engineers  5
- Designer  1
- Draughtpersons  4
- Technical Assistant  1
- Secretaries  1

SCOPE OF CONSULTANCY SERVICES

- Site Reconnaissance Survey & Desk Studies
- Water Resource / Hydrological Analysis
- Hydraulic Analysis
- Retention Ponds, Diversions, Dams, Spillways & Pumping Facilities
- Catchment & Land-Use Assessment
- Rainfall Frequency Analysis
- Flood Discharge Estimated & Risk Levels
- Urban Drainage Master Plans & Feasibility Studies
- Agricultural Drainage for Tree & Food Crops
- Analysis Of Agricultural Drainage Requirement & Hydraulic Analysis
- River & Coastal Bunds, Diversions Tidal & Pumping Facilities

REFERENCE RESOURCES
Technical Reference Books & Journals in the Library

DESIGN SOFTWARE

- Flow Master  Analyses of Pressure & Open Channel Flow in Pipes & Channels
- HEC – 1  Generates Hydrographs from Rainfall
- HEC – 2  Computes Water Surface Profiles
- HEC – Plot  Generates Plot of Channels, Bridge Cross-Sections, Flood Plain Profiles, Rating Curves & Hydrographs
- Extran – XP  Models Combination of Open & Closed Stormwater Collection System
- Pond  Programme for Designing Detention Storage
DIVISION
ENVIRONMENT & WATER SUPPLY

STAFF
General Manager C.D. Ponniah

- Engineers 4
- Environmentalist 6
- Draughtpersons 7
- Secretaries 2

SCOPE OF CONSULTANCY SERVICES
- Environmental Impact Assessment Studies for:
  - Agricultural Land Conversion
  - Industrial Estates
  - Chemical Factories
  - Highway Development
  - Drainage, Irrigation & Flood Control
  - Urban Development
  - Quarries
  - Cement, Pulp & Paper Factories
  - Steel Mills, Power Plant Facilities

- Water Supply:
  - Feasibility Studies
  - Engineering Survey & Planning
  - Detailed Engineering Design
  - Construction Supervision & Contract Administration

REFERENCE RESOURCES
- More than 300 Books on Water Treatment & Supply
- Journals on:
  - Water & Environment Management
  - World Water & Environmental Engineering
  - Journal on Environmental Engineering
  - Publication of World Environmental Centre, Asian Development Bank & World Bank

DESIGN SOFTWARE
- AutoCAD Computer Aided Design
- Valley Air Quality Modelling
- WAGS Solid Waste Management
DIVISION

SEWERAGE / PUBLIC HEALTH

STAFF

Associate Director  Ir. Tang Thim Hoe
General Manager    Ir. Abdul Wahid Jantan

- Engineers       6
- Environmentalist 1
- Draughtpersons  6
- Secretaries     2

SCOPE OF CONSULTANCY SERVICES

- Planning & Engineering Design of Sewerage Facilities
- Sewers, Force Mains & Appurtenances
- Sewage Pump Stations
- Sewage Treatment Plants
- Sanitary Landfills
- Solid Waste Transfer Stations
- Public Health Related Projects

REFERENCE RESOURCES

- Over 600 Books on Related Sewerage & Solid Waste Subjects

- Journals :
  - Water & Environment International, U.K.
  - World Water & Environmental Engineering
  - Waste & Water in New Zealand
  - Asian Water & Sewage by Asian Journal of Environment Technology, Singapore
  - Water & Waste Treatment, U.K.
  - Industrial Waste Management, U.K.
  - Publications from U.S.A., Environmental Protection Agency

DESIGN SOFTWARE

- Extran    Sewer & Drainage Design
- In – house Developed Sewer, Pump Station Design Programmes
DIVISION

GEOTECHNICAL

STAFF

General Manager Dr. Joghee Raman

- Engineers 10
- Geologists 2
- Draughtpersons 2
- Secretaries 1

SCOPE OF CONSULTANCY SERVICES

- Geological & Geotechnical Assessment
- Design & Construction Supervision of Foundations & Earthworks for Roads & Highways
- Land Reclamation including Sub-Soil Improvement using state-of-the-art Techniques
- Design for Deep Excavations
- Rock & Soil Slope Stabilisation & Improvement Works
- Foundation for Bridges, Airports, Power Projects, Industrial Projects & Factories

REFERENCE RESOURCES

- Journal of Geotechnical Engineering Division
- Geotechnique
- Canadian Geotechnical Journal
- Ground Engineering
- Journal of Engineering Geology
- CIRIA Publications
- ICAE Publications
- HRB Publications
- TRRL Publications

DESIGN SOFTWARE

- ICFEP Imperial College Finite Element Programme
- SLOPE Slope Stability Analysis Programme
- GRLWEAP Wave Equation Analysis for Pile Driving
- LUSAS Finite Element Method Programme
- SHALPM Bearing Capacity & Settlement of Shallow Foundation using Pressure - Meter Programme
- RTWALL Cantilever / Gravity Retaining Wall Design Programme
- COYLE Axially Loaded Pile Programme
- PIGLET Elastic Analysis of Pile Group
- PILECPT Analysis of Axially Loaded Piles by Cone Penetrometer
DIVISION TOWN & TRANSPORTATION PLANNING

STAFF
General Manager Suraj Prakash
- Town Planner 4
- Draughtpersons 2
- Secretaries 1

SCOPE OF CONSULTANCY SERVICES
- Regional & Urban Planning:
  - Regional Development Study
  - Urban Development Study
  - New Town Planning
  - Industrial Complex Master Plan Study
  - Structure Plan Study
  - District Development Study
  - Housing Study
  - Layout Planning

- Traffic & Transportation:
  - Regional Transport Study
  - Urban Transport Study
  - Highway Feasibility Study
  - Traffic Impact Assessment
  - Traffic Management
  - Traffic / Infrastructure Studies

REFERENCE RESOURCES
- More than 270 Books on Planning & Transportation
  - Transportation Quarterly
  - Journal of Transportation Engineering
  - Journal of Planning & Development
  - Intelligent Transport System
  - Highways & Transportation

DESIGN SOFTWARE
- EMME/Z Traffic Forecasting Analysis
- SIDRA Intersection Design Analysis
- AutoCAD Computer Aided Draughting
- HCS Capacity Analysis
- HDM-PC Economic Evaluation
- SPSS Statistical Analysis
DIVISION

PUTRAJAYA

STAFF

General Manager Suraj Prakash

- Engineers 5
- Technical Assistants 5
- Draughtpersons 3
- Secretaries 1

SCOPE OF CONSULTANCY SERVICES

- Infrastructure Design
- Highway Design

REFERENCE RESOURCES

- Geometric Designs of Roads & Interchanges (AASHTO)
- Geometric Designs of Roads & Interchanges (Arahan Teknik JKR)
- World Highways
- Journal of Transportation Engineering
- Highways & Transportation
- Transportation Quarterly

DESIGN SOFTWARE

- MOSS Design of Civil Works and Roads
- AutoCAD Computer Aided Draughting
DIVISION          CONTRACTS

STAFF              General Manager      Hj. Tunai Shamsidi
                   • Quantity Surveyors  5
                   • Secretaries        1

SCOPE OF          • Advice on the Composition of the Site Organisation
CONSULTANCY       • Advice on Matters Concerning Contractual Issues
SERVICES          • Evaluation of Contractual Claims
                   • Project Management
                   • Tender & Contract Documentation
                   • Evaluation of Tenders
                   • Evaluation of Contractual Claims
                   • Evaluation of Turnkey Proposals
                   • Interpretation of Contract Documents

REFERENCE         • Books in the Library on Contract Laws and Project
RESOURCES         Management
APPENDIX B

Minconsult Sdn. Bhd. Audited Accounts

Calculations for Financial Ratios
<table>
<thead>
<tr>
<th>Company Name</th>
<th>MINCONSULT SDN. BHD.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Company Number</td>
<td>058835-P</td>
</tr>
<tr>
<td>Registration Date</td>
<td>31-MAY-1980</td>
</tr>
<tr>
<td>Type</td>
<td>PRIVATE COMPANY LIMITED BY SHARES</td>
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<tr>
<td>Registered Address</td>
<td>LOT 6, JALAN 51A/223</td>
</tr>
<tr>
<td></td>
<td>PETALING JAYA</td>
</tr>
<tr>
<td></td>
<td>SELANGOR</td>
</tr>
<tr>
<td>Postcode</td>
<td>46100</td>
</tr>
<tr>
<td>Business Address</td>
<td>14, JALAN 20/16A</td>
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<tr>
<td></td>
<td>PARAMOUNT GDN</td>
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<tr>
<td></td>
<td>46300 PETALING JAYA</td>
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<tr>
<td></td>
<td>SELANGOR.</td>
</tr>
<tr>
<td>Nature Of Business</td>
<td>CONSULTING ENGINEERS, PROFESSIONAL SERVICES</td>
</tr>
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</table>

### SUMMARY OF SHARE CAPITAL

<table>
<thead>
<tr>
<th>Total (RM)</th>
<th>Ordinary</th>
<th>Preference</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>AUTHORIZED</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Total Shares</td>
<td>5000000</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Divided Into</td>
<td>5000000</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Nominal Value Per Share</td>
<td>100</td>
<td>100</td>
<td>0</td>
</tr>
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<p>| ISSUED      |          |            |       |
| Cash        | 600000   | 0          | 0     |
| Otherwise Than Cash | 3400000 | 0          | 0     |</p>
<table>
<thead>
<tr>
<th>Name/Address</th>
<th>IC/Passport</th>
<th>Designation</th>
<th>Date Of Appointment</th>
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</thead>
<tbody>
<tr>
<td>ROSALINE GANENDRA, 109,JIN.SS 3/41 47300 PETALING JAYA SELANGOR</td>
<td>611129-07-5656</td>
<td>DIRECTOR</td>
<td>19-APR-1994</td>
</tr>
<tr>
<td>ABDUL JAMIL BIN MOHD HASSAN,IR NO.4, LORONG SELANGOR B 46000 PETALING JAYA SELANGOR</td>
<td>570910-10-5659</td>
<td>DIRECTOR</td>
<td>21-JUL-1995</td>
</tr>
<tr>
<td>MAH GUAN SENG NO.50, JALAN SS 1/38 47300 PETALING JAYA SELANGOR</td>
<td>350228-71-5003</td>
<td>DIRECTOR</td>
<td>08-NOV-1996</td>
</tr>
<tr>
<td>WAN ABDUL RAHMAN BIN HAJI WAN YAacob,TAN SRI DATO' IR 4, JALAN SS 3/88 KELANA JAYA 47300 PETALING JAYA SELANGOR</td>
<td>410621-11-5129</td>
<td>DIRECTOR</td>
<td>08-NOV-1996</td>
</tr>
<tr>
<td>DENNIS GANENDRA,DR. 20, JALAN 16/6 47300 PETALING JAYA SELANGOR</td>
<td>651230-07-5497</td>
<td>DIRECTOR</td>
<td>15-JAN-1997</td>
</tr>
<tr>
<td>ROS SHAMSIAH BINTI MUDA,IR 4, LORONG SELANGOR B 46000 PETALING JAYA SELANGOR</td>
<td>591217-05-5262</td>
<td>DIRECTOR</td>
<td>01-AUG-1997</td>
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</tbody>
</table>
**WAN RAZALI BIN WAN MUDA**  
18, LRG. RAHIM KAJAI 8  
TMN. TUN DR. ISMAIL  
60000 K. LUMPUR

<table>
<thead>
<tr>
<th>Name/Address</th>
<th>IC/Passport</th>
<th>Designation</th>
<th>Date Of Appointment</th>
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<tbody>
<tr>
<td>WAN RAZALI BIN WAN MUDA</td>
<td>531006-11-5013</td>
<td>DIRECTOR</td>
<td>15-SEP-1998</td>
</tr>
<tr>
<td>LEONG OI WAH</td>
<td>601003-10-6390</td>
<td>SECRETARY</td>
<td>08-MAR-1996</td>
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</table>

**LEONG OI WAH**  
21, JALAN 4/54  
46050 PETALING JAYA  
SELANGOR
<table>
<thead>
<tr>
<th>Port/Company No.</th>
<th>Name/Company Name</th>
<th>Total Of Share</th>
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<tbody>
<tr>
<td>10-10-5659</td>
<td>ABDUL JAMIL BIN MOHD HASSAN, IR</td>
<td>1160000</td>
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<tr>
<td>29-07-5656</td>
<td>ROSALINE GANENDRA</td>
<td>760000</td>
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<tr>
<td>1278</td>
<td>DENNIS GANENDRA, DR.</td>
<td>760000</td>
</tr>
<tr>
<td>21-11-5129</td>
<td>WAN ABDUL RAHMAN BIN HAJI WAN YAACOB, TAN SRI DATO' IR</td>
<td>1240000</td>
</tr>
<tr>
<td>17-05-5262</td>
<td>ROS SHAMSIAH BINTI MUDA, IR</td>
<td>40000</td>
</tr>
<tr>
<td>06-11-5013</td>
<td>WAN RAZALI BIN WAN MUDA</td>
<td>40000</td>
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</table>
Company Name : MINCONSULT SDN. BHD.
Company No. : 058835-P

Charge Number : 002
Total Of Charge : 3000000
Date Of Registration : 29-AUG-1998
Name Of Charge : BANK OF COMMERCE (M) BERHAD

Charge Number : 003
Total Of Charge : 1000000
Date Of Registration : 28-MAR-2000
Name Of Charge : BUMIFUTRA-COMMERCE BANK BERHAD
## COMPANY FINANCIAL STATEMENT

### BALANCE SHEET

**Company Name**: MINCONSULT SDN. BHD.  
**Company No.**: 058835-P

**Auditor**: ERNST & YOUNG  
**Auditor Address**: 401,TKT.4  
KOMP. ANTARABANGSA  
JL. SUL. ISMAIL  
50250 KL

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>31/01/1997</th>
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</thead>
<tbody>
<tr>
<td>Units</td>
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<tr>
<td>Fixed Assets</td>
<td>1,369,444.00</td>
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<td>Total Investment</td>
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<td>Amount Owing By</td>
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<tr>
<td>Currents Assets</td>
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<td>Intangible Assets</td>
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<td>Total Assets</td>
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<td>Paid Up Capital</td>
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<td>Share Premium &amp; Reserved</td>
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<td>Unappropriated Profit</td>
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<td>Minority Interest</td>
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<td>Long-Term &amp; Deffered Liabilities</td>
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<td>Current Liabilities</td>
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<td>Total Equity Liability</td>
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**END OF REPORT**

The above particulars are extracted from company's documents registered up to 31/05/2001

For Registrar Of Company Malaysia.

Printed date : 22/12/2001
Company Name: GHAZALI & ASSOCIATES SDN. BHD.
Company Number: 534226-P
Registration Date: 07-DEC-2000
Type: PRIVATE COMPANY LIMITED BY SHARES
Registered Address: SUITE 1810, 18TH.FLR
PLAZA PERMATA, JLN. KAMPAR
OFF JLN. TUN RAZAK
KL
Postcode: 50400
Business Address:

Nature Of Business: CONSULTING ENGINEER, ENGINEERING STUDY AND PROJECT MANAGEMENT AND PROJECT MANAGEMENT SERVICES PURCHASE OF MOVABLE AND IMMOVABLE PROPERTIES

<table>
<thead>
<tr>
<th>Total (RM)</th>
<th>Ordinary</th>
<th>Preference</th>
<th>Other</th>
</tr>
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<tbody>
<tr>
<td>AUTHORIZED</td>
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<tr>
<td>Total Shares</td>
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<tr>
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<tr>
<td>Nominal Value Per Share</td>
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<table>
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<tr>
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</tr>
</tbody>
</table>
Name/Address | IC/Passport | Designation | Date Of Appointment
---|---|---|---
GHAZALI BIN BUJANG, IR NO.9 JLN 11/9 46200 PETALING JAYA SELANGOR | 510310-04-5045 | DIRECTOR | 07-DEC-2000
AZLI BIN MOKHTAR 27, JALAN HJ YAHYA SHIEKH AHMAD KG. BAHRU 50300 KUALA LUMPUR. | 630430-10-7673 | DIRECTOR | 07-DEC-2000
PO. KHIE YEE NO.3, JALAN SS 2/40 47300 PETALING JAYA SELANGOR. | 660220-10-5052 | SECRETARY | 07-DEC-2000
<table>
<thead>
<tr>
<th>Shareholder</th>
<th>Share No.</th>
<th>Total Of Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>GHAZALI BIN BUJANG, IR</td>
<td>310-04-5045</td>
<td>180000</td>
</tr>
<tr>
<td>AZLI BIN MOKHTAR</td>
<td>130-10-7673</td>
<td>20000</td>
</tr>
</tbody>
</table>
Company Name: GHAZALI & ASSOCIATES SDN. BHD.
Company No.: 534226-P

** NO INFORMATION ON COMPANY CHARGES **
COMPANY FINANCIAL STATEMENT

Company Name       : GHAZALI & ASSOCIATES SDN. BHD.
Company No.        : 534226-P

** NO FINANCIAL REPORT OF THIS COMPANY **
PENDAFTAR SYARIKAT MALAYSIA
(REGISTER OF COMPANIES MALAYSIA)

PROFIT AND LOST ACCOUNT

Company Name : GHAZALI & ASSOCIATES SDN. BHD.
Company No. : 534226-P

** NO PROFIT AND LOST ACCOUNT OF THIS COMPANY **

** END OF REPORT **

The above particulars are extracted from company's documents registered up to 09/01/2001.

For Registrar Of Company Malaysia.

Printed date : 22/12/2001
<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>Current Ratio</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>= Current Assets / Current Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventories</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Trade receivables</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other receivables, deposits and prepayments</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>11,776,775.00</td>
<td>13,418,023.00</td>
<td>15,401,057.00</td>
<td>19,125,948.00</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade payables</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other payables</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7,989,863.00</td>
<td>1.474</td>
<td>11,995,088.00</td>
<td>1.119</td>
<td>13,698,074.00</td>
</tr>
<tr>
<td>Quick Ratio</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>= Liquid Assets / Current Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liquid Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade receivables</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other receivables, deposits and prepayments</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
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<td>11,776,775.00</td>
<td>13,418,023.00</td>
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<td>19,125,948.00</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7,989,863.00</td>
<td>1.474</td>
<td>11,995,088.00</td>
<td>1.119</td>
<td>13,698,074.00</td>
</tr>
</tbody>
</table>
### Solvency Ratio

#### 1. Debt to Equity Ratio

\[
\text{Debt to Equity Ratio} = \frac{\text{Total Liabilities}}{\text{Total Liabilities} + \text{Shareholder's Equity}}
\]

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total liabilities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>7,989,863.00</td>
<td>11,995,088.00</td>
<td>13,698,074.00</td>
<td>16,589,892.00</td>
</tr>
<tr>
<td>Provision for retirement benefits</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>7,989,863.00</td>
<td>11,995,088.00</td>
<td>13,698,074.00</td>
<td>16,589,892.00</td>
</tr>
<tr>
<td><strong>Shareholder's equity</strong></td>
<td>2,800,000.00</td>
<td>2,800,000.00</td>
<td>2,800,000.00</td>
<td>2,800,000.00</td>
</tr>
<tr>
<td><strong>Share capital</strong></td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Reserves</strong></td>
<td>2,800,000.00</td>
<td>(0.74)</td>
<td>2,800,000.00</td>
<td>(0.81)</td>
</tr>
<tr>
<td><strong>Reserves</strong></td>
<td>2,800,000.00</td>
<td>2,800,000.00</td>
<td>2,800,000.00</td>
<td>2,800,000.00</td>
</tr>
<tr>
<td><strong>Share capital</strong></td>
<td>(0.83)</td>
<td>(0.83)</td>
<td>(0.83)</td>
<td>(0.8556)</td>
</tr>
<tr>
<td><strong>Share capital</strong></td>
<td>(0.83)</td>
<td>(0.83)</td>
<td>(0.83)</td>
<td>(0.8556)</td>
</tr>
</tbody>
</table>
## Profitability Ratio

1. **Gross Margin = Gross Profit / Net Sales**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross profit</td>
<td>Not Available</td>
<td>Not Available</td>
<td>Not Available</td>
<td>Not Available</td>
</tr>
<tr>
<td>Turnover</td>
<td>30,576,197.00</td>
<td>Nil</td>
<td>29,500,627.00</td>
<td>Nil</td>
</tr>
<tr>
<td></td>
<td>30,576,197.00</td>
<td>4%</td>
<td>29,500,627.00</td>
<td>1%</td>
</tr>
<tr>
<td></td>
<td>25,257,471.00</td>
<td>1%</td>
<td>30,132,215.00</td>
<td>2%</td>
</tr>
</tbody>
</table>

2. **Operating Profit Margin = Operating Profit / Net Sales**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating profit</td>
<td>1,153,012.00</td>
<td>412,382.00</td>
<td>345,196.00</td>
<td>726,292.00</td>
</tr>
<tr>
<td>Turnover</td>
<td>30,576,197.00</td>
<td>4%</td>
<td>29,500,627.00</td>
<td>1%</td>
</tr>
<tr>
<td></td>
<td>25,257,471.00</td>
<td>1%</td>
<td>30,132,215.00</td>
<td>2%</td>
</tr>
</tbody>
</table>

3. **Net Profit Margin = Net Profit / Net Sales**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Profit before taxation</td>
<td>1,681,012.00</td>
<td>1,068,382.00</td>
<td>1,068,682.00</td>
<td>1,172,292.00</td>
</tr>
<tr>
<td>Turnover</td>
<td>30,576,197.00</td>
<td>5%</td>
<td>29,500,627.00</td>
<td>4%</td>
</tr>
<tr>
<td></td>
<td>25,257,471.00</td>
<td>4%</td>
<td>30,132,215.00</td>
<td>4%</td>
</tr>
</tbody>
</table>

4. **Return on Assets**

\[ \text{Return on Assets} = \frac{\text{Net Income} + \text{Interest Expenses}}{\text{Total Assets}} \]

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net income</td>
<td>1,681,012.00</td>
<td>1,068,382.00</td>
<td>1,068,682.00</td>
<td>1,172,292.00</td>
</tr>
<tr>
<td>Interest expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, Plant and Equipment</td>
<td>1,346,068.00</td>
<td>1,440,563.00</td>
<td>1,513,732.00</td>
<td>1,369,444.00</td>
</tr>
<tr>
<td>Other Investments</td>
<td>23,002.00</td>
<td>12,501.00</td>
<td>12,501.00</td>
<td>10,000.00</td>
</tr>
<tr>
<td>Current assets</td>
<td>11,776,775.00</td>
<td>13,418,023.00</td>
<td>15,401,057.00</td>
<td>19,125,948.00</td>
</tr>
<tr>
<td></td>
<td>13,145,845.00</td>
<td>13%</td>
<td>14,871,087.00</td>
<td>7%</td>
</tr>
<tr>
<td></td>
<td>16,927,290.00</td>
<td>6%</td>
<td>20,505,392.00</td>
<td>6%</td>
</tr>
</tbody>
</table>
5 **Return on Equity**

\[ \text{Return on Equity} = \frac{\text{Net Income}}{\text{Total Shareholder's Equity}} \]

<table>
<thead>
<tr>
<th></th>
<th>1,681,012.00</th>
<th>1,068,382.00</th>
<th>1,068,682.00</th>
<th>1,172,292.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net income</td>
<td>5,000,000.00</td>
<td>34%</td>
<td>5,000,000.00</td>
<td>23%</td>
</tr>
<tr>
<td>Total shareholder's equity</td>
<td>5,000,000.00</td>
<td>21%</td>
<td>5,000,000.00</td>
<td>21%</td>
</tr>
</tbody>
</table>

6 **Earnings per Share**

\[ \text{Earnings per Share} = \frac{\text{Profit after Taxation}}{\text{Ordinary Shares Outstanding}} \]

<table>
<thead>
<tr>
<th></th>
<th>1,153,012.00</th>
<th>412,382.00</th>
<th>345,196.00</th>
<th>726,292.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Profit after taxation</td>
<td>5,000,000.00</td>
<td>0.231</td>
<td>5,000,000.00</td>
<td>0.1453</td>
</tr>
<tr>
<td>Ordinary shares outstanding</td>
<td>5,000,000.00</td>
<td>0.082</td>
<td>5,000,000.00</td>
<td>0.069</td>
</tr>
</tbody>
</table>

7 **Price / Earning**

\[ \text{Price / Earning} = \frac{\text{Market Price per Share}}{\text{EPS}} \]

Market price per share @ 31/01/XX based on KLSE EPS

8 **Book Value**

\[ \text{Book Value} = \frac{\text{(Total Shareholder's Equity-Preferred Shares)}}{\text{Shares Outstanding}} \]

<table>
<thead>
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<th>1</th>
<th>1</th>
<th>1</th>
<th>1</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Total shareholder's equity</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shares outstanding</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### 9 Dividend Yield = Dividends per Share / Market Price per Share

<table>
<thead>
<tr>
<th></th>
<th>Dividends</th>
<th>Shares Outstanding</th>
<th>DPS</th>
<th>DPS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>87,244.00</td>
<td>2,692,364.00</td>
<td>0.017</td>
<td>0.017</td>
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<tr>
<td></td>
<td>5,000,000.00</td>
<td>5,000,000.00</td>
<td>0.538</td>
<td>0.538</td>
</tr>
<tr>
<td></td>
<td>5,000,000.00</td>
<td>5,000,000.00</td>
<td>-</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>5,000,000.00</td>
<td>-</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

**Market price per share**

### 10 Dividend Pay-out = Dividends per Share / Earnings per Share

<table>
<thead>
<tr>
<th></th>
<th>DPS</th>
<th>EPS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>0.017</td>
<td>0.231</td>
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<tr>
<td></td>
<td>0.538</td>
<td>0.082</td>
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<tr>
<td></td>
<td>0.000</td>
<td>0.069</td>
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<tr>
<td></td>
<td>6.561</td>
<td>0.145</td>
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