

TABLE OF CONTENTS

1. INTRODUCTION	3
1.1 Background.....	3
1.2 Problem Statement.....	3
1.3 Objective of Study	5
1.4 Significant of the Study	5
2. LITERATURE REVIEW	11
3. LOCAL BANKS MERGER & ACQUISITION ACTIVITY.....	16
3.1 Maybank Merger and Acquisition Activity.....	16
3.2 Maybank Strategy of M&A	18
3.3 CIMB Merger and Acquisition Activity.....	21
3.4 CIMB Strategy of M&A	24
3.5 Public Bank Merger and Acquisition Activity	27
3.6 Public Bank Strategy of M&A.....	31
4. POST MERGER & ACQUISITION	34
4.1 Maybank –Post M&A Performance	34
4.2 CIMB – Post M&A Performance	44
4.3 Public Bank – Post M&A Performance.....	49
5. SUMMARY, CONCLUSION & RECOMMENDATION	57
5.1 SUMMARY.....	57
5.2 CONCLUSION.....	57
5.3 RECOMMENDATION	59
6. REFERENCES	60