

#### **Faculty of Business and Accountancy**

### **INFORMATION SHEET FOR QUESTIONNAIRE 1**

(Employee Survey)

**Research Title:** Trust in Co-workers as a Mediator of Co-workers' Trustworthiness, Social Undermining Behaviour, and Job Performance

Dear Participant,

Questionnaire 1 is designed to study your perceptions on co-workers' attributes, social undermining behaviour, and trust in co-workers. It would take approximately 15 minutes to complete this survey.

Your participation in this research is completely voluntary. Completion of the attached questionnaire will be taken as your consent to participate and permission for your supervisor and co-worker to evaluate your job performance. If you wish to withdraw at any stage, you are free to do so without prejudice. Your decision on whether or not to participate will not affect your current or future relations with the University or your organisation.

All questionnaires are coded so that we can match your responses to your supervisor's and co-worker's responses. The data would be utilized only for research purposes. Please complete the questionnaire as soon as possible and return the questionnaire personally to the researcher, or post it to the researcher using the enclosed postage paid envelope.

Thank you very much for your time and cooperation. If you have any questions about this questionnaire or research, please do not hesitate to contact the researcher or her supervisor:

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**Faculty of Business and Accountancy** 

# Questionnaire 1 (Employee Survey)

Ong Lin Dar
Faculty of Business and Accountancy
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50603 Kuala Lumpur

## **SECTION I: ABOUT YOUR CO-WORKERS**

Listed below are several statements that could describe your view on co-workers in general (the people who report to the same boss as you).

Please indicate the extent to which you agree or disagree with each of the following statements by **circling** the appropriate response number as shown in the scale as below:

1	2	3	4	5	6				_7		
Strongly Disagree	Disagree	Slightly Disagree	Neither	Slightly Agree	Ag	ree		S	Stroi Agi	ngly ree	
1. My co-worl	kers are well q	ualified.			1	2	3	4	5	6	7
2. I never had word.	to wonder who	ether my co-w	orkers will sti	ck to their	1	2	3	4	5	6	7
3. I feel very o	confident abou	t my co-worke	ers' skills.		1	2	3	4	5	6	7
4. My co-worl do.	kers are known	to be success	ful at the thing	gs they try to	1	2	3	4	5	6	7
5. My co-worl	kers are very c	oncerned abou	t my welfare.		1	2	3	4	5	6	7
6. My co-worl be done.	xers have mucl	n knowledge a	bout the work	that needs to	1	2	3	4	5	6	7
7. My co-worl	kers have a stro	ong sense of ju	istice.		1	2	3	4	5	6	7
8. My co-worl performance.	kers have spec	ialized capabil	ities that can i	ncrease our	1	2	3	4	5	6	7
9. My co-worl	kers are very c	apable of perfo	orming their jo	ob.	1	2	3	4	5	6	7
10. My co-wo	rkers will go o	ut of their way	to help me.		1	2	3	4	5	6	7
11. I like my c	co-workers' va	lues.			1	2	3	4	5	6	7
12. My co-wo	rkers try hard	to be fair in de	alings with ot	hers.	1	2	3	4	5	6	7
13. My co-wo	rkers really loo	ok out for wha	t is important	to me.	1	2	3	4	5	6	7
14. My co-wo	rkers would no	ot knowingly d	lo anything to	hurt me.	1	2	3	4	5	6	7
15. My co-wo	rkers' actions	and behaviour	are not very c	eonsistent.	1	2	3	4	5	6	7
16. My needs	and desires are	e very importa	nt to my co-w	orkers.	1	2	3	4	5	6	7
17. Sound prin	nciples seem to	guide my co-	workers' beha	aviour.	1	2	3	4	5	6	7

## SECTION II: CO-WORKERS' SOCIAL UNDERMINING BEHAVIOUR

Listed below are several statements that could describe your co-workers' social undermining behaviour.

Please indicate how often your co-workers intentionally engage in social undermining behaviour directed at you by **circling** the appropriate response number as shown in the scale as follows:

1	2	3	4	5	6			_7			
Never	Rarely	Occasionally	Sometimes	Often	Very Often			Alw	ays		
1. My co-worker	rs hurt my f	eelings.			1	2	3	4	5	6	7
2. My co-worker	rs competed	l with me for sta	atus and recog	nition.	1	2	3	4	5	6	7
3. My co-worker not helpful.	rs criticized	the way I hand	led things in a	way that wa	s 1	2	3	4	5	6	7
4. My co-worker down.	rs delayed v	vork to make m	e look bad or	slow me	1	2	3	4	5	6	7
5. My co-worker	rs did not de	efend me when	people spoke	poorly of me	. 1	2	3	4	5	6	7
6. My co-worker	rs did not gi	ive as much help	p as promised		1	2	3	4	5	6	7
7. My co-worker the job.	rs gave me	incorrect or mis	leading inform	nation about	1	2	3	4	5	6	7
8. My co-worker	rs gave me	the silent treatm	ent.		1	2	3	4	5	6	7
9. My co-worker	rs belittled i	me or my ideas.			1	2	3	4	5	6	7
10. My co-work	ers insulted	me.			1	2	3	4	5	6	7
11. My co-work	ers let me k	now they did no	ot like someth	ing about me	. 1	2	3	4	5	6	7
12. My co-work	ers spread r	umours about n	ne.		1	2	3	4	5	6	7
13. My co-work	ers talked b	ad about me bel	nind my back.		1	2	3	4	5	6	7

### SECTION III: TRUST IN CO-WORKERS

Listed below are several statements that could describe your trust in co-workers in general (the people who report to the same boss as you).

Please indicate the extent to which you agree or disagree with each of the following statements by **circling** the appropriate response number as shown in the scale as below:

1	2	3	4	5	6_				_7		
Strongly	Disagree	Slightly	y Neither Slightly		Neither Slightly A		Agree			S	
1. I really w	ish I had a goo	od way to keep	an eye on my	co-workers.	1	2	3	4	5	6	7
	ny way, I woul ues that are imp	•	workers have	any influence	1	2	3	4	5	6	7
	e willing to let the organisati	•	rs have comple	ete control over	1	2	3	4	5	6	7
		~ ~ .	workers a task not monitor the	•	1	2	3	4	5	6	7

## **SECTION IV: DEMOGRAPHIC PROFILES**

Please fill in the blank or tick " $\checkmark$ " in the boxes representing the most appropriate responses for you in respect of the following items. These demographic questions will be used for the purpose of classification only.

of classification only.
•
1. Your gender:
Male
Female
2. You <u>r ethnicity</u> :
Malay
Chinese
Indian
Others (Please specify:)
3. Your age (years):
Under 25
26 - 35
36 - 45
46 - 55
Over 56
4. You <u>r marit</u> al status:
Single
Married
Others (Please specify:)

5. You	r highest academic qualification achieved:
	Primary school
	Secondary school
	Trade/vocational school
	Diploma
	Bachelor degree
	Postgraduate degree
	Others (Please specify:)
6 You	or gross monthly income:
0. 100	RM2000 or less
	RM2001 – RM4000
	RM4001 – RM6000
	RM6001 – RM8000
	RM8001 – RM10000
	RM10001 or more
7. Ten	ure in organisation:
	Less than 1 year
	1-3 years
	4 – 6 years
	7 – 9 years
	10 years or more
8. You	r job designation level:
	Manager
	Executive
	Technical position
	Others (Please specify:)
9. The	main business focus of your company:
	(Select <b>one</b> category only)
	Manufacturing
	Accounting/finance/insurance
	Education/training
	Telecommunication/IT
	Construction/property development
	Others (Please specify:)
	<u> </u>

- THE END -

Thank you for your time and cooperation!



**Faculty of Business and Accountancy** 

Ref. No.:	_ `
Co-worker ID:	-
	_
	_
Your co-worker's name	

## **INFORMATION SHEET FOR QUESTIONNAIRE 2**

(Co-worker Survey)

**Research Title:** Trust in Co-workers as a Mediator of Co-workers' Trustworthiness, Social Undermining Behaviour, and Job Performance

Dear Participant,

Questionnaire 2 is designed to study your perceptions on your co-worker's work behaviour. His or her name is written in pencil above. **After completing the survey, please erase his or her name.** It would take about *10 minutes* to complete this survey.

Your co-worker had agreed to participate and gave permission to be evaluated by you. Nevertheless, your participation in this research is completely voluntary and anonymous. Completion of the survey will be taken as your consent to participate. If you wish to withdraw at any stage, you are free to do so without prejudice. Your decision on whether or not to participate will not affect your current or future relations with the University or your organisation.

All questionnaires are coded so that we can match your evaluations to your co-worker's responses. The data would be utilized only for research purposes. Please complete the questionnaire as soon as possible and return the questionnaire personally to the researcher, or post it to the researcher using the enclosed postage paid envelope.

Thank you very much for your time and cooperation. If you have any questions about this questionnaire or research, please do not hesitate to contact the researcher or her supervisor:

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**Faculty of Business and Accountancy** 

# Questionnaire 2 (Co-worker Survey)

Ong Lin Dar
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University of Malaya
50603 Kuala Lumpur

## SECTION I: ORGANISATIONAL CITIZENSHIP BEHAVIOUR

Listed below are several statements that could describe organisational citizenship behaviour of this particular employee.

Please indicate how often he or she performs each behaviour below by **circling** the appropriate response number as shown in the scale as follows:

1	2	3	4	5	6			_7			
Never	Rarely	Occasionally	Sometimes	Often	Very Ofter			Alv	vays	3	
The behaviour	directed at	other co-worke	rs.								
1. This employe	ee helps oth	er co-workers v	vho have been	absent.	1	2	3	4	5	6	7
2. This employe	ee assists otl	her co-workers	with their dut	ies.	1	2	3	4	5	6	7
3. This employed help their work		rsonal property	with other co	-workers to	1	2	3	4	5	6	7
4. This employed workers who has		-	_	other co-	1	2	3	4	5	6	7
5. This employed other co-worker	-		chedule to acc	commodate	1	2	3	4	5	6	7
6. This employed workers, even u	•		•		1	2	3	4	5	6	7
7. This employed work or nonwood	•	•	er co-workers	who have	1	2	3	4	5	6	7
8. This employed welcome in the	-	-	ake newer co-	-workers feel	1	2	3	4	5	6	7

### SECTION II: COUNTERPRODUCTIVE WORK BEHAVIOUR

Listed below are several statements that could represent counterproductive work behaviour of this particular employee.

Please indicate how often he or she performs each behaviour below by **circling** the appropriate response number as shown in the scale as follows:

1	2	3	4	5	6			7			
Never	Rarely	Occasionally	Sometimes	Often	Very Ofter			Alv	vays	3	
The behaviour	directed at	other co-worke	rs.								
1. This employe	ee acted rud	ely toward othe	r co-workers a	at work.	1	2	3	4	5	6	7
2. This employe	ee said som	ething hurtful to	other co-wor	kers at work.	1	2	3	4	5	6	7
3. This employe	ee cursed at	other co-worke	rs at work.		1	2	3	4	5	6	7
4. This employe	ee made fun	of other co-wo	rkers at work.		1	2	3	4	5	6	7
5. This employe	ee played a	mean prank on	other co-work	ers at work.	1	2	3	4	5	6	7
6. This employe	ee publicly	embarrassed oth	ner co-workers	s at work.	1	2	3	4	5	6	7
7. This employe	ee made an	ethnic, religious	s, or racial ren	nark at work.	1	2	3	4	5	6	7

# SECTION III: DEMOGRAPHIC PROFILES

Please fill in the blank or tick " $\checkmark$ " in the boxes representing the most appropriate responses or *write* your response in the space provided. These demographic questions will be used for the purpose of classification only.

<b></b>	er: Male Female
2. Your ethnic	City:  Malay Chinese Indian Others (Please specify:
3. Your age (y	years): Under 25 26 - 35 36 - 45 46 - 55 Over 56

4. Y	our marital status:
	Single
	Married
	Others (Please specify:)
5 Y	our highest academic qualification achieved:
J. 1	Primary school
	Secondary school
	Trade/vocational school
	Diploma
	Bachelor degree
	Postgraduate degree
	Others (Please specify:)
6. Y	our gross monthly income:
	RM2000 or less
	RM2001 – RM4000
	RM4001 – RM6000
	RM6001 – RM8000
	RM8001 – RM10000
	RM10001 or more
7 T	enure in organisation:
/. 1	Less than 1 year
	1 - 3  years
	4 – 6 years
	7 – 9 years
	10 years or more
	To years of more
8. Y	our job designation level:
	Manager
	Executive
	Technical position
	Others (Please specify:)

- THE END -

Thank you for your time and cooperation!



**Faculty of Business and Accountancy** 

	f. No.: pervis		•			
_						_
	Your	super	visee	's na	 me	_

## **INFORMATION SHEET FOR QUESTIONNAIRE 3**

(Supervisor Survey)

**Research Title:** Trust in Co-workers as a Mediator of Co-workers' Trustworthiness, Social Undermining Behaviour, and Job Performance

Dear Participant,

Questionnaire 3 is designed to study your perceptions on your supervisee's job performance. His or her name is written in pencil above. **After completing the survey, please erase his or her name.** It would take about *10 minutes* to complete this survey.

Your supervisee had agreed to participate and gave permission to be evaluated by you. Nevertheless, your participation in this research is completely voluntary and anonymous. Completion of the survey will be taken as your consent to participate. If you wish to withdraw at any stage, you are free to do so without prejudice. Your decision on whether or not to participate will not affect your current or future relations with the University or your organisation.

All questionnaires are coded so that we can match your ratings to your supervisee's responses. The data would be utilized only for research purposes. Please complete the questionnaire as soon as possible and return the questionnaire personally to the researcher, or post it to the researcher using the enclosed postage paid envelope.

Thank you very much for your time and cooperation. If you have any questions about this questionnaire or research, please do not hesitate to contact the researcher or her supervisor:

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**Faculty of Business and Accountancy** 

# Questionnaire 3 (Supervisor Survey)

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50603 Kuala Lumpur

## SECTION I: ORGANISATIONAL CITIZENSHIP BEHAVIOUR

Listed below are several statements that could describe organisational citizenship behaviour of this particular supervisee.

Please indicate how often he or she performs each behaviour below by **circling** the appropriate response number as shown in the scale as follows:

1	2	3	4	5	6			7			
Never	Rarely	Occasionally	Sometimes	Often	Very Often		A	lwa	ys		
Your supervise	e's behavio	our directed at t	the organisati	on.							
1. This employ	ee keeps up	with developm	nents in the or	ganisation.	1	2	3	4	5	6	7
2. This employ	ee expresse	es loyalty toward	d the organisa	tion.	1	2	3	4	5	6	7
3. This employ organisation.	ee demonst	rates concern al	bout the image	e of the	1	2	3	4	5	6	7
4. This employ organisation.	ee offers id	eas to improve	the functionin	g of the	1	2	3	4	5	6	7
5. This employ criticize it.	ee defends	the organisation	n when other e	employees	1	2	3	4	5	6	7
6. This employ public.	ee shows p	ride when repre	senting the or	ganisation ir	1	2	3	4	5	6	7
7. This employ problems.	ee takes ac	tion to protect tl	ne organisatio	n from poter	ntial 1	2	3	4	5	6	7
8. This employ the organisation		functions that ar	e not required	but that hel	p 1	2	3	4	5	6	7

## SECTION II: COUNTERPRODUCTIVE WORK BEHAVIOUR

Listed below are several statements that could represent counterproductive work behaviour of this particular supervisee.

Please indicate how often he or she performs each behaviour below by **circling** the appropriate response number as shown in the scale as follows:

1\_\_\_\_2\_\_3\_\_4\_\_5\_6\_\_7

Never	Rarely	Occasionally		Often	Very	7		Alv	vays	8	
Your supervisee	's behaviou	ır directed at th	e organisatio	n.							
1. This employe	e neglected	to follow my in	structions.		1	2	3	4	5	6	7
2. This employe	e put little e	effort into his or	her work.		1	2	3	4	5	6	7
3. This employe	e dragged o	out work in orde	r to get overti	me.	1	2	3	4	5	6	7
4. This employed have worked.	e intentiona	ılly worked slov	ver than he or	she could	1	2	3	4	5	6	7
5. This employe	e took prop	erty from work	without permi	ission.	1	2	3	4	5	6	7
6. This employe	e came in la	ate to work with	out permissio	n.	1	2	3	4	5	6	7
7. This employe	e made an e	ethnic, religious	, or racial rem	ark at work.	1	2	3	4	5	6	7
8. This employe	e littered th	e work environi	nent.		1	2	3	4	5	6	7
9. This employed instead of working		much time fanta	asizing or day	dreaming	1	2	3	4	5	6	7
10. This employ an unauthorized		d confidential co	ompany infori	mation with	1	2	3	4	5	6	7
11. This employ acceptable at the			nger break tha	n is	1	2	3	4	5	6	7
12. This employ money than he o				or more	1	2	3	4	5	6	7

## SECTION III: TASK PERFORMANCE

Listed below are several statements that could represent task performance of this particular supervisee.

Please indicate the extent to which you agree or disagree with each of the following statements by **circling** the appropriate response number as shown in the scale as below:

1	2	3	4	5		6			_7		
Strongly Disagree	Disagree	Slightly Disagree	Neither	Slightly Agree	A	Agree		Strongly Agree			
1. This em	nployee adequ	ately completes	assigned dut	ies.	1	2	3	4	5	6	7
2. This emjob descrip		the responsibil	ities specified	l in his or her	1	2	3	4	5	6	7
	nployee engag formance eval	es in activities t uation.	hat will direc	tly affect his	1	2	3	4	5	6	7
4. This emor her job.		formal perform	nance require	ments of his	1	2	3	4	5	6	7
5. This emher.	nployee perfoi	rms the tasks tha	at are expecte	d of him or	1	2	3	4	5	6	7
6. This em	nployee fails to	o perform essen	tial duties.		1	2	3	4	5	6	7
7. This em		cts aspects of th	e job he or sh	e is obligated	1	2	3	4	5	6	7

# SECTION IV: DEMOGRAPHIC PROFILES

Please fill in the blank or tick "✓" in the boxes representing the most appropriate responses or *write* your response in the space provided. These demographic questions will be used for the purpose of classification only.

1 Vou	a condon		
ı. roui	gender:		
-	Male		
L	Female		
2. You	ethnicity:		
	Malay		
Ī	Chinese		
Ī	Indian		
ŀ	Others (Please specify:	)	
_			
3. You	rage (years):		
	Under 25		
-	26 - 35		
	36 - 45		
	46 - 55		
Ĺ	Over 56		
4. You	marital status:		
Ī	Single		
	Married		
-	Others (Please specify:	)	
L			
5. You	highest academic qualification achieved:		
	Primary school		
	Secondary school		
	Trade/vocational school		
	Diploma		
	Bachelor degree		
	Postgraduate degree		
	Others (Please specify:	)	
6 Van	gross monthly income:		
0. 1 Oui	RM2000 or less		
-			
-	RM2001 – RM4000		
-	RM4001 – RM6000		
-	RM6001 – RM8000		
-	RM8001 – RM10000		
L	RM10001 or more		
7. Tenu	re in organisation:		
Ī	Less than 1 year		
ļ	1-3 years		
ļ	4 – 6 years		
ļ	7-9 years		
ļ	10 years or more		
	J		

8. You	r job designation level:
	Top manager (e.g., CEO, CFO, VP)
	Senior manager
	Manager
	Executive
	Technical position
	Others (Please specify:)
ļ	
	- THE END -

Thank you for your time and cooperation!

# APPENDIX B

**EFA Results** 

EFA Results of Items Assessing Antecedents of Trust in co-workers and Trust in Co-workers

KMO and Bartlett's Test							
Kaiser-Meyer-Olkin Measure of Sampling Adequacy .925							
Bartlett's Test of Sphericity Approx. Chi-Square	12440.60						
df	528						
Sig.	.000.						

**Rotated Component Matrix** Social Trust in undermining Ability Integrity Benevolence Co-workers Eigenvalues 10.32 5.32 3.09 1.56 1.48 Percentage of variance 29.93 10.60 9.90 8.69 6.85 Scale -.04 .05 .68 .05 .08 A1 A2 -.05 .74 .08 -.06 .01 A3 -.11 .72 .04 .00 .02 .76 A4 -.09 .07 .19 .04 A5 .78 -.06 .01 .03 .06 **A6** -.06 .81 .04 .11 .00 B1 .01 .09 .28 .71 .11 B2 .05 .17 .73 -.01 .16 В3 .74 .01 .24 .10 -.03 **B**4 .02 .09 .08 .63 .18 B5 -.07 .07 .22 .70 .02 **I**1 -.08 .12 .84 .18 .16 I2 -.02 .04 .74 .20 .18 I3 -.05 .09 .85 .15 .17 .02 I4 .08 -.04 .66 .26 **I**5 -.10 .07 .71 .26 .11 SU1 .87 -.08 -.03 .03 -.05 SU2 -.09 .06 -.02 .83 -.10 SU3 -.02 .07 -.07 .86 -.07 SU4 .83 .00 -.03 -.09 -.03 SU5 .83 .01 -.04 -.09 -.05 SU<sub>6</sub> .81 .03 -.02 -.12 -.10 SU7 .89 -.08 -.03 -.03 -.08 SU8 .86 -.09 -.02 -.01 -.04 SU9 -.02 -.02 .88 -.10 .00 **SU10** .91 -.08 -.06 .01 -.03 **SU11** .88 -.05 -.03 .01 -.06 SU12 .92 -.05 -.04 -.02 -.05 -.07 **SU13** .92 -.06 -.05 .01 T1 -.08 .03 .10 .25 .68 T2 .23 .07 -.11 .05 .69 T3 -.04 .07 .15 .14 .77 T4 -.08 .04 .13 .09 .70

*Note*. Extraction Method: Principal Component Analysis. Rotation Method: Varimax with Kaiser Normalization. Factor loadings > .50 are in boldface.

## EFA Results of Items Assessing Employees' Job Performance

## **KMO** and Bartlett's Test

Kaiser-Meyer-Olkin Measure of Sampling Adequacy.	.876
Bartlett's Test of Sphericity Approx. Chi-Square	7595.94
df	666
Sig.	.000

**Rotated Component Matrix** 

	Rotatee	Component M	tati ix	Task	
	CWBO	OCBO	OCBC	performance	CWBC
Eigenvalues	6.74	4.93	3.29	2.44	2.12
Percentage of variance	14.89	11.01	9.86	9.31	7.66
Scale					
OCBC1	06	.07	.64	.05	.04
OCBC2	07	.09	.64	.00	.00
OCBC3	05	05	.76	.01	04
OCBC4	01	.06	.63	.08	12
OCBC5	01	.11	.64	.02	06
OCBC6	.00	.04	.71	.05	11
OCBC7	07	06	.63	.12	02
OCBC8	06	.06	.64	.03	10
OCBO1	.05	.60	.12	.17	.01
OCBO2	13	.63	.03	.25	.02
OCBO3	08	.73	.03	.18	.03
OCBO4	.01	.70	.07	.08	03
OCBO5	.02	.73	.02	.14	.05
OCBO6	.12	.72	.00	.04	10
OCBO7	02	.74	.07	.04	04
OCBO8	07	.70	.01	.01	02
CWBC1	.07	.05	05	10	.77
CWBC2	.17	08	04	06	.78
CWBC3	.23	02	09	09	.68
CWBC6	.19	02	16	.00	.65
CWBC7	.19	.00	07	06	.73
CWBO1	.77	.00	.00	.03	.13
CWBO2	.73	04	.03	03	.15
CWBO3	.68	08	.03	04	.18
CWBO4	.78	04	03	02	.10
CWBO5	.74	.08	10	.02	.05
CWBO6	.68	.02	06	03	.09
CWBO8	.65	02	07	11	.08
CWBO9	.63	02	04	17	.10
CWBO10	.65	.00	02	.08	.18
CWBO11	.63	02	06	07	.05
CWBO12	.67	.02	07	.04	03
TP1	03	.15	.08	.82	04
TP2	05	.17	.01	.83	07
TP3	02	.13	.09	.82	05
TP4	07	.21	.12	.77	04
TP5	07	.18	.09	.75	13

*Note*. Extraction Method: Principal Component Analysis. Rotation Method: Varimax with Kaiser Normalization. Factor loadings > .50 are in boldface.

# APPENDIX C

**Selected AMOS output** 

# Selected AMOS output for the Final Measurement Model

# **Estimates and Standardized Regression Weights:**

			Estimate	Standard error	Critic- al ratio	p	Standardized regression weights
A1	<	Ability	1.000		14410		.613
A2	<	Ability	1.062	.090	11.866	***	.660
A3	<	Ability	1.069	.091	11.770	***	.652
A4	<	Ability	1.166	.090	12.931	***	.745
A5	<	Ability	1.178	.093	12.727	***	.728
A6	<	Ability	1.291	.096	13.384	***	.787
B1	<	Benevolence	1.000				.753
B2	<	Benevolence	1.032	.073	14.217	***	.697
B3	<	Benevolence	1.062	.072	14.709	***	.724
B4	<	Benevolence	.787	.071	11.024	***	.537
B5	<	Benevolence	.831	.066	12.678	***	.619
I1	<	Integrity	1.000				.936
I2	<	Integrity	.749	.039	19.026	***	.692
I3	<	Integrity	.961	.030	31.959	***	.920
I5	<	Integrity	.607	.041	14.776	***	.583
SU1	<	Social Undermining	1.000				.859
SU2	<	Social Undermining	.962	.041	23.705	***	.812
SU3	<	Social Undermining	1.006	.040	25.294	***	.842
SU4	<	Social Undermining	.945	.042	22.313	***	.784
SU5	<	Social Undermining	.943	.042	22.617	***	.790
SU6	<	Social Undermining	.935	.043	21.662	***	.770
SU7	<	Social Undermining	1.156	.042	27.684	***	.883
SU8	<	Social Undermining	1.053	.041	25.481	***	.846
SU9	<	Social Undermining	1.121	.041	27.409	***	.878
SU10	<	Social Undermining	1.212	.040	29.996	***	.917
SU11	<	Social Undermining	1.160	.041	27.991	***	.888
SU12	<	Social Undermining	1.264	.040	31.551	***	.938
SU13	<	Social Undermining	1.263	.041	31.125	***	.933
T1	<	Trust in Co-workers	1.000				.634
T2	<	Trust in Co-workers	.958	.087	10.973	***	.645
T3	<	Trust in Co-workers	.979	.085	11.466	***	.692
T4	<	Trust in Co-workers	.809	.078	10.414	***	.599
OCBC1	<	OCBC	.987	.095	10.372	***	.577
OCBC2	<	OCBC	1.017	.100	10.205	***	.565
OCBC3	<	OCBC	1.085	.091	11.894	***	.700
OCBC4	<	OCBC	.872	.084	10.408	***	.580
OCBC5	<	OCBC	.912	.087	10.474	***	.585
OCBC6	<	OCBC	1.033	.089	11.657	***	.679
OCBC7	<	OCBC	.850	.083	10.230	***	.567
OCBC8	<	OCBC	1.000				.599
OCBO1	<	OCBO	1.000				.577
OCBO2	<	OCBO	1.111	.100	11.107	***	.645
OCBO3	<	OCBO	1.176	.098	11.990	***	.727
OCBO4	<	OCBO	1.039	.094	11.084	***	.643

			Estimate	Standard error	Critic- al ratio	p	Standardized regression weights
OCBO5	<	OCBO	1.173	.100	11.679	***	.697
OCBO6	<	OCBO	1.048	.095	11.071	***	.642
OCBO7	<	OCBO	1.104	.096	11.463	***	.677
OCBO8	<	OCBO	1.016	.094	10.790	***	.619
CWBC1	<	CWBC	1.000				.700
CWBC2	<	CWBC	1.052	.075	13.941	***	.749
CWBC3	<	CWBC	.962	.076	12.660	***	.661
CWBC6	<	CWBC	.847	.074	11.505	***	.593
CWBC7	<	CWBC	.966	.075	12.868	***	.674
CWBO1	<	CWBO	1.000				.757
CWBO2	<	CWBO	.975	.059	16.417	***	.729
CWBO3	<	CWBO	.891	.060	14.776	***	.662
CWBO4	<	CWBO	1.063	.062	17.261	***	.762
CWBO5	<	CWBO	.859	.055	15.725	***	.701
CWBO6	<	CWBO	.773	.053	14.731	***	.660
CWBO8	<	CWBO	.721	.053	13.524	***	.611
CWBO9	<	CWBO	.813	.062	13.177	***	.596
CWBO10	<	CWBO	.843	.061	13.873	***	.625
CWBO11	<	CWBO	.810	.063	12.837	***	.582
CWBO12	<	CWBO	.876	.067	13.171	***	.596
TP1	<	Task Performance	1.131	.059	19.243	***	.798
TP2	<	Task Performance	1.000				.807
TP3	<	Task Performance	.823	.043	19.175	***	.796
TP4	<	Task Performance	.940	.052	18.018	***	.756
TP5	<	Task Performance	1.014	.060	17.026	***	.722

*Note*. OCBC = co-workers directed OCB; OCBO = organisation directed OCB; CWBC = co-workers targeted CWB; CWBO = organisation targeted CWB.

## **Covariances:**

		Estimate	Standard error	Critical P
CWBO	<> CWBC	.126	.019	6.784 ***
CWBC	<> OCBO	014	.011	-1.331 .183
CWBO	<> OCBO	014	.016	910 .363
OCBC	<> TIC	.144	.019	7.492 ***
CWBO	<> Social Undermining	.038	.044	.866 .387
TIC	<> Social Undermining	130	.037	-3.460 ***
Social Undermining	<> Integrity	110	.040	-2.752 .006
Benevolence	<> Ability	.046	.013	3.639 ***
Integrity	<> Benevolence	.150	.017	8.890 ***
TIC	<> Benevolence	.109	.016	6.883 ***
CWBC	<> Benevolence	028	.011	-2.523 .012
CWBO	<> Integrity	008	.021	390 .697
CWBC	<> Integrity	036	.014	-2.498 .012

			Estimate	Standard error	Critical P
CWBO	<>	Task Performance	046	.021	-2.224 .026
TIC	<>	Task Performance	.077	.018	4.293 ***
Integrity	<>	Task Performance	.067	.019	3.561 ***
Benevolence	<>	Task Performance	.066	.015	4.475 ***
CWBC	<>	Task Performance	056	.015	-3.797 ***
Ability	<>	Task Performance	.094	.017	5.418 ***
CWBO	<>	Ability	062	.018	-3.344 ***
OCBO	<>	Ability	.055	.013	4.280 ***
CWBC	<>	Ability	044	.013	-3.485 ***
Integrity	<>	Ability	.065	.016	3.937 ***
Social Undermining	<>	Ability	120	.035	-3.442 ***
CWBC	<>	Social Undermining	.031	.030	1.014 .311
TIC	<>	Ability	.045	.015	3.023 .003
OCBO	<>	TIC	.046	.013	3.428 ***
OCBO	<>	Social Undermining	022	.029	762 .446
OCBO	<>	Integrity	.015	.014	1.109 .267
OCBO	<>	Task Performance	.109	.017	6.581 ***
OCBO	<>	OCBC	.029	.011	2.594 .009
CWBO	<>	OCBC	043	.017	-2.535 .011
OCBC	<>	Ability	.041	.013	3.116 .002
CWBC	<>	OCBC	047	.012	-3.893 ***
OCBC	<>	Benevolence	.100	.014	7.065 ***
OCBC	<>	Integrity	.115	.017	6.685 ***
OCBC	<>	Social Undermining	045	.031	-1.433 .152
OCBC	<>	Task Performance	.055	.015	3.640 ***
TIC	<>	Integrity	.147	.020	7.304 ***
CWBC	<>	TIC	040	.013	-2.984 .003
CWBO	<>	TIC	060	.020	-3.047 .002
Social Undermining	<>	Task Performance	015	.039	391 .696
OCBO	<>	Benevolence	.021	.011	1.935 .053
Social Undermining	<>	Benevolence	038	.030	-1.240 .215
CWBO	<>	Benevolence	036	.016	-2.208 .027

# **Correlations:**

			Estimate
CWBO	<>	CWBC	.411
CWBC	<>	OCBO	072
CWBO	<>	OCBO	046
OCBC	<>	TIC	.613
CWBO	<>	Social Undermining	.041
TIC	<>	Social Undermining	188

		Estimate
Social Undermining <>	Integrity	130
Benevolence <>	Ability	.204
Integrity <>	Benevolence	.541
TIC <>	Benevolence	.480
CWBC <>	Benevolence	141
CWBO <>	Integrity	019
CWBC <>	Integrity	130
CWBO <>	Task Performance	112
TIC <>	Task Performance	.252
Integrity <>	Task Performance	.179
Benevolence <>	Task Performance	.247
CWBC <>	Task Performance	208
Ability <>	Task Performance	.309
CWBO <>	Ability	177
OCBO <>	Ability	.246
CWBC <>	Ability	196
Integrity <>	Ability	.206
Social Undermining <>	Ability	174
CWBC <>	Social Undermining	.051
TIC <>	Ability	.176
OCBO <>	TIC	.204
OCBO <>	Social Undermining	037
OCBO <>	Integrity	.056
OCBO <>	Task Performance	.408
OCBO <>	OCBC	.142
CWBO <>	OCBC	134
OCBC <>	Ability	.173
CWBC <>	OCBC	226
OCBC <>	Benevolence	.483
OCBC <>	Integrity	.398
OCBC <>	Social Undermining	072
OCBC <>	Task Performance	.199
TIC <>	Integrity	.466
CWBC <>	TIC	178
CWBO <>	TIC	172
Social Undermining <>	Task Performance	019
OCBO <>		.105
Social Undermining <>	Benevolence	062
CWBO <>	Benevolence	116

## Variances:

	Estimate	Standard error	Critical ratio	P
CWBO	.473	.049	9.656	***
CWBC	.199	.024	8.173	***
OCBO	.198	.030	6.617	***
OCBC	.215	.031	6.834	***
TIC	.258	.037	6.993	***
Social Undermining	1.836	.152	12.049	***
Integrity	.386	.029	13.486	***
Benevolence	.199	.022	9.083	***
Ability	.256	.036	7.115	***
Task Performance	.360	.034	10.489	***
e5	.427	.030	14.307	***
е6	.376	.027	13.870	***
e7	.395	.028	13.946	***
e8	.279	.022	12.626	***
e9	.316	.024	12.946	***
e10	.263	.023	11.656	***
e11	.222	.016	13.830	***
e12	.304	.021	14.527	***
e13	.204	.017	12.240	***
e14	.224	.018	12.756	***
e15	.152	.013	11.559	***
e16	.054	.008	6.540	***
e17	.236	.016	14.796	***
e18	.065	.008	7.974	***
e20	.276	.018	15.257	***
e21	.208	.017	12.465	***
e22	.173	.015	11.350	***
e23	.237	.018	13.115	***
e24	.264	.019	13.950	***
e25	.223	.017	12.913	***
e27	.397	.027	14.578	***
e28	.343	.024	14.037	***
e29	.245	.019	13.012	***
e30	.303	.022	14.056	***
e31	.290	.022	13.458	***
e32	.310	.022	14.067	***
e33	.286	.021	13.706	***
e34	.330	.023	14.273	***
e35	.650	.044	14.818	***
e36	.876	.058	15.136	***
e37	.762	.051	14.956	***
e38	1.031	.068	15.259	***
e39	.983	.065	15.235	***
e40	1.104	.072	15.309	***
e41	.695	.048	14.564	***
e42	.811	.054	14.931	***
e43	.683	.047	14.620	***

	Estimate	Standard error	Critical ratio	P
e44	.508	.036	13.924	***
e45	.665	.046	14.498	***
e46	.398	.030	13.184	***
e47	.437	.033	13.425	***
e48	.419	.029	14.361	***
e49	.473	.033	14.452	***
e50	.263	.020	12.998	***
e51	.322	.022	14.341	***
e52	.344	.024	14.303	***
e53	.268	.020	13.308	***
e54	.351	.026	13.552	***
e55	.397	.029	13.914	***
e56	.481	.033	14.510	***
e57	.385	.029	13.480	***
e58	.361	.025	14.197	***
e59	.366	.025	14.523	***
e60	.414	.028	14.826	***
e61	.567	.038	14.900	***
e62	.525	.036	14.747	***
e63	.608	.041	14.967	***
e64	.660	.044	14.901	***
e66	.302	.023	13.354	***
e67	.269	.023	11.730	***
e68	.332	.026	12.660	***
e69	.383	.030	12.844	***
e70	.328	.023	14.439	***
e71	.384	.027	14.188	***
e73	.193	.016	12.067	***
e74	.142	.011	12.357	***
e75	.238	.018	13.150	***
e76	.339	.025	13.652	***
e72	.263	.021	12.300	***

# **Squared Multiple Correlations:**

	Estimate
A1	.375
A2	.435
A3	.426
A4	.556
A5	.530
A6	.619
B1	.567
B2	.486
В3	.524
B4	.289
B5	.383
CWBC1	.490
CWBC2	.561
CWBC3	.437
CWBC6	.351
CWBC7	.455
CWBO1	.574
CWBO10	.374
	.338
CWBO11	
CWBO12	.355
CWBO2	.531
CWBO3	.439
CWBO4	.581
CWBO5	.491
CWBO6	.436
CWBO8	.373
CWBO9	.355
I1	.877
I2	.479
I3	.846
I5	.340
ocbc1	.333
ocbc2	.319
ocbc3	.490
ocbc4	.336
ocbc5	.342
ocbc6	.461
ocbc7	.321
ocbc8	.358
OCBO1	.333
OCBO2	.416
OCBO3	.528
OCBO3	.414
OCBO5	.485
OCBO5	.403
OCBO7	.412
OCBO8	.383

	Estimate
SU1	.739
SU10	.842
SU11	.788
SU12	.880
SU13	.870
SU2	.660
SU3	.709
SU4	.614
SU5	.624
SU6	.592
SU7	.779
SU8	.715
SU9	.772
T1	.402
T2	.416
T3	.479
T4	.359
TP1	.637
TP2	.651
TP3	.633
TP4	.572
TP5	.522

# **Selected AMOS output for the Final Structural Model**

# **Regression Weights:**

			Estimate	Standard	Critical	n
			Estillate	error	ratio	р
A1	<	A	1.000			
A2	<	A	1.068	.090	11.878	***
A3	<	A	1.074	.091	11.776	***
A4	<	A	1.156	.090	12.809	***
A5	<	A	1.180	.093	12.704	***
A6	<	A	1.293	.097	13.352	***
B1	<	В	1.000			
B2	<	В	1.048	.076	13.752	***
B3	<	В	1.093	.076	14.321	***
B4	<	В	.798	.074	10.781	***
B5	<	В	.846	.068	12.371	***
I1	<	I	1.000			
I2	<	I	.743	.040	18.734	***
I3	<	I	.965	.031	31.046	***
I5	<	I	.598	.041	14.448	***
SU1	<	SU	1.000			
SU2	<	SU	.966	.039	24.536	***
SU3	<	SU	1.007	.039	26.059	***
SU4	<	SU	.927	.042	22.094	***
SU5	<	SU	.927	.041	22.479	***
SU6	<	SU	.922	.043	21.672	***
SU7	<	SU	1.151	.041	28.338	***
SU8	<	SU	1.054	.040	26.264	***
SU9	<	SU	1.118	.040	28.160	***
SU10	<	SU	1.201	.039	30.462	***
SU11	<	SU	1.146	.041	28.216	***
SU12	<	SU	1.234	.040	30.991	***
SU13	<	SU	1.230	.040	30.438	***
T1	<	TIC	1.000			
T2	<	TIC	.961	.094	10.170	***
T3	<	TIC	.969	.092	10.530	***
T4	<	TIC	.805	.084	9.604	***
OCBC1	<	OCBC	1.000			
OCBC2	<	OCBC	1.028	.108	9.479	***
OCBC3	<	OCBC	1.095	.100	10.938	***
OCBC4	<	OCBC	.879	.091	9.640	***
OCBC5	<	OCBC	.921	.095	9.708	***
OCBC6	<	OCBC	1.042	.097	10.726	***
OCBC7	<	OCBC	.860	.090	9.502	***
OCBC8	<	OCBC	1.009	.102	9.865	***
OCBO1	<	OCBO	1.000			
OCBO2	<	OCBO	1.107	.101	10.912	***
OCBO3	<	OCBO	1.179	.100	11.817	***
OCBO4	<	OCBO	1.049	.096	10.984	***

OCBO6 < OCBO7 < OCBO8 < CWBC1 < CWBC2 <	< < <	OCBO OCBO	1.183	error	ratio	
OCBO6 < OCBO7 < OCBO8 < CWBC1 < CWBC2 <	<		1.105	.102	11.551	***
OCBO7 < OCBO8 < CWBC1 < CWBC2 <	<	CCBC	1.062	.097	10.996	***
OCBO8 < CWBC1 < CWBC2 <		OCBO	1.122	.098	11.396	***
CWBC1 < CWBC2 <		OCBO	1.034	.096	10.757	***
CWBC2 <	<	CWBC	1.000	.070	10.757	
	<	CWBC	1.032	.074	13.941	***
011200	<	CWBC	.926	.074	12.474	***
CWBC6 <	<	CWBC	.819	.072	11.370	***
~	<	CWBC	.941	.073	12.825	***
CITY ID O 4	<	CWBO	1.000			
CWBO10 <		CWBO	.840	.061	13.816	***
CWBO11 <		CWBO	.813	.063	12.870	***
CWBO12 <		CWBO	.882	.066	13.266	***
~~~~	<	CWBO	.974	.059	16.384	***
~~~~	<	CWBO	.888	.060	14.716	***
~~~~~	<	CWBO	1.066	.062	17.291	***
~	<	CWBO	.862	.055	15.780	***
	<	CWBO	.775	.053	14.754	***
	<	CWBO	.722	.053	13.542	***
	<	CWBO	.813	.062	13.169	***
	<	TP	1.000	.002	13.10)	
	<	TP	.882	.047	18.942	***
	<	TP	.730	.039	18.754	***
	<	TP	.828	.047	17.515	***
	<	TP	.891	.054	16.526	***
CITY TO C	<	TIC	168	.066	-2.559	.011
~	<	A	158	.048	-3.258	.001
	<	В	035	.062	566	.572
	<	Ī	.004	.040	.091	.928
	<	SU	005	.017	276	.783
	<	TIC	272	.094	-2.883	.004
	<	A	227	.069	-3.283	.001
		I	.144	.058	2.482	.013
	<	В	096	.088	-1.085	.278
	<	SU	006	.024	242	.809
	<	A	.045	.041	1.094	.274
	<	В	.210	.056	3.732	***
	<	SU	.016	.014	1.117	.264
	<	TIC	.451	.071	6.331	***
	<	Ι	.054	.035	1.511	.131
	<	A	.209	.048	4.376	***
		В	.010	.058	.176	.861
		I	067	.038	-1.753	.080
	<	TIC	.197	.063	3.137	.002
0.000	<	SU	.008	.016	.540	.589
	<	A	.041	.050	.819	.413
		I	.252	.042	5.974	***
	<	В	.359	.065	5.513	***

		Estimate	Standard	Critical	p
			error	ratio	r
TIC	< SU	048	.018	-2.711	.007
TP	< A	.378	.070	5.433	***
TP	< B	.170	.085	1.994	.046
TP	< TIC	.268	.090	2.969	.003
TP	< SU	.032	.023	1.397	.162
TP	< I	008	.055	141	.888

*Note*. OCBC = co-workers directed OCB; OCBO = organisation-directed OCB; CWBC = co-workers targeted CWB; CWBO = organisation-targeted CWB.

# **Standardized Regression Weights:**

			Estimate
A1	<	A	.612
A2	<	A	.662
A3	<	A	.655
A4	<	A	.737
A5	<	A	.728
A6	<	A	.787
<b>CWBC</b>	<	A	176
<b>CWBO</b>	<	A	167
OCBC	<	A	.052
<b>OCBO</b>	<	A	.240
TIC	<	A	.043
TP	<	A	.285
B1	<	В	.742
B2	<	В	.698
B3	<	В	.734
B4	<	В	.537
B5	<	В	.620
<b>CWBC</b>	<	В	034
<b>CWBO</b>	<	В	061
OCBC	<	В	.210
<b>OCBO</b>	<	В	.010
TIC	<	В	.328
TP	<	В	.111
CWBC1	<	CWBC	.713
CWBC2	<	<b>CWBC</b>	.748
CWBC3	<	<b>CWBC</b>	.648
CWBC6	<	CWBC	.584
CWBC7	<	CWBC	.670
CWBO1	<	CWBO	.757
CWBO10	<	CWBO	.623
CWBO11	<	CWBO	.583
CWBO12	<	CWBO	.600
CWBO2	<	CWBO	.728
CWBO3	<	CWBO	.660
CWBO4	<	CWBO	.764

			Estimate
CWBO5	<	CWBO	.704
CWBO6	<	CWBO	.662
CWBO8	<	CWBO	.612
CWBO9	<	CWBO	.596
CWBC	<	I	.005
CWBO	<	I	.130
I1	<	I	.936
I2	<	I	.687
I3	<	I	.924
I5	<	I	.574
OCBC	<	I	.076
OCBO	<	I	094
TIC	<	I	.326
TP	<	I	007
OCBC1	<	OCBC	.563
OCBC2	<	OCBC	.550
OCBC3	<	OCBC	.685
OCBC4	<	OCBC	.563
OCBC5	<	OCBC	.569
OCBC6	<	OCBC	.663
OCBC7	<	OCBC	.552
OCBC8	<	OCBC	.582
OCBO1	<	OCBO	.572
OCBO2	<	OCBO	.638
OCBO3	<	OCBO	.723
OCBO4	<	OCBO	.644
OCBO5	<	OCBO	.696
OCBO6	<	OCBO	.645
OCBO7	<	OCBO	.681
OCBO8	<	OCBO	.624
CWBC	<	SU	014
CWBO	<	SU	014
OCBC	<	SU	.050
		SU	
OCBO SU1	<		.026
	•	SU	.867
SU10	<	SU	.916
SU11	<	SU	.884
SU12	<	SU	.923
SU13	<	SU	.916
SU2	<	SU	.823
SU3	<	SU	.850
SU4	<	SU	.775
SU5	<	SU	.783
SU6	<	SU	.766
SU7	<	SU	.886
SU8	<	SU	.853
SU9	<	SU	.884
TIC	<	SU	136
TP	<	SU	.065

			Estimate
CWBC	<	TIC	178
<b>CWBO</b>	<	TIC	190
<b>OCBC</b>	<	TIC	.492
<b>OCBO</b>	<	TIC	.214
T1	<	TIC	.612
T2	<	TIC	.625
T3	<	TIC	.664
T4	<	TIC	.574
TP	<	TIC	.192
TP1	<	TP	.796
TP2	<	TP	.803
TP3	<	TP	.796
TP4	<	TP	.751
TP5	<	TP	.715

# **Squared Multiple Correlations:**

	Estimate
A	.000
A1	.374
A2	.439
A3	.429
A4	.544
A5	.531
A6	.620
В	.000
B1	.551
B2	.487
В3	.539
B4	.289
B5	.385
CWBC	.069
CWBC1	.509
CWBC2	.560
CWBC3	.420
CWBC6	.341
CWBC7	.448
CWBO	.078
CWBO1	.574
CWBO10	.388
CWBO11	.340
CWBO12	.360
CWBO2	.530
CWBO3	.436
CWBO4	.584
CWBO5	.495
CWBO6	.438
CWBO8	.374
CWBO9	.355
I	.000
II	.876
I2	.472
I3	.854
I5	.330
OCBC	.385
OCBC1	.317
OCBC2	.302
OCBC2	.469
OCBC3	.317
OCBC5	.323
OCBC6	.439
OCBC7	.304
OCBC8	.339
OCBO	.104
OCBO1	.327

	Estimate
OCBO2	.407
OCBO3	.522
OCBO4	.415
OCBO5	.485
OCBO6	.416
OCBO7	.464
OCBO8	.390
SU	.000
SU1	.751
SU10	.840
SU11	.782
SU12	.853
SU13	.839
SU2	.678
SU3	.723
SU4	.601
SU5	.613
SU6	.587
SU7	.786
SU8	.728
SU9	.781
T1	.375
T2	.391
T3	.441
T4	.329
TIC	.234
TP	.149
TP1	.634
TP2	.645
TP3	.634
TP4	.564
TP5	.511

# $\label{lem:selected} \textbf{Selected AMOS output for the structural model with the significant pathways only}$

# **Regression Weights:**

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-			Estimate	Standard error	Critical ratio	p
ocbc7	<	OCBC	.857	.089	9.612	***
ocbc8	<	OCBC	1.009	.101	10.001	***
OCBO1	<	OCBO	1.000			
OCBO2	<	OCBO	1.105	.102	10.826	***
OCBO3	<	OCBO	1.178	.100	11.733	***
OCBO4	<	OCBO	1.051	.096	10.923	***
OCBO5	<	OCBO	1.182	.103	11.469	***
OCBO6	<	OCBO	1.061	.097	10.916	***
OCBO7	<	OCBO	1.121	.099	11.315	***
OCBO8	<	OCBO	1.034	.097	10.686	***
TIC	<	SU	045	.017	-2.604	.009
SU11	<	SU	1.146	.041	28.210	***
SU10	<	SU	1.201	.039	30.459	***
SU9	<	SU	1.118	.040	28.152	***
SU8	<	SU	1.054	.040	26.257	***
SU7	<	SU	1.151	.041	28.335	***
SU6	<	SU	.922	.043	21.667	***
SU5	<	SU	.927	.041	22.481	***
SU4	<	SU	.927	.042	22.093	***
SU3	<	SU	1.007	.039	26.049	***
SU2	<	SU	.966	.039	24.528	***
SU1	<	SU	1.000			
SU12	<	SU	1.234	.040	30.969	***
SU13	<	SU	1.230	.040	30.419	***
CWBC	<	TIC	177	.054	-3.278	.001
CWBO	<	TIC	217	.077	-2.825	.005
TP	<	TIC	.240	.080	2.986	.003
OCBC	<	TIC	.473	.067	7.042	***
OCBO	<	TIC	.151	.051	2.974	.003
T4	<	TIC	.801	.083	9.661	***
T3	<	TIC	.965	.091	10.602	***
T2	<	TIC	.958	.094	10.240	***
T1	<	TIC	1.000			
TP1	<	TP	1.000			
TP2	<	TP	.881	.047	18.827	***
TP3	<	TP	.730	.039	18.645	***
TP4	<	TP	.828	.048	17.419	***
TP5	<	TP	.891	.054	16.436	***

# **Standardized Regression Weights:**

			Estimate
CWBC	<	A	176
TP	<	A	.277
<b>CWBO</b>	<	A	160
OCBO	<	A	.230
A6	<	A	.787
A5	<	A	.729
A4	<	A	.738
A3	<	A	.654
A2	<	A	.662
A1	<	A	.611
TIC	<b>&lt;</b>	В	.332
OCBC	<	В	.236
ТР	<	В	.115
B5	<	В	.619
B4	<	В	.539
B3	<	В	.733
B2	<	В	.697
B2 B1	<	В	.744
CWBC1	•	CWBC	.744
CWBC1 CWBC2	<	CWBC	.713
CWBC2 CWBC3	<	CWBC	.648
	•		
CWBC6	<	CWBC	.583
CWBC7	<	CWBC	.670
CWBO12	<	CWBO	.597
CWBO11	<	CWBO	.580
CWBO10	<	CWBO	.621
CWBO9	<	CWBO	.594
CWBO8	<	CWBO	.609
CWBO6	<	CWBO	.659
CWBO5	<	CWBO	.701
CWBO4	<	CWBO	.762
CWBO3	<	CWBO	.658
CWBO2	<	CWBO	.726
CWBO1	<	CWBO	.756
TIC	<	I	.333
I5	<	I	.572
I3	<	I	.923
I2	<	I	.687
I1	<	I	.938
ocbc1	<	OCBC	.568
ocbc2	<	OCBC	.556
ocbc3	<	OCBC	.688
ocbc4	<	OCBC	.567
ocbc5	<	OCBC	.575
ocbc6	<	OCBC	.667
ocbc7	<	OCBC	.554
ocbc8	<	OCBC	.586

OCBO1	<	OCBO	.570
OCBO2	<	OCBO	.634
OCBO3	<	OCBO	.720
OCBO4	<	OCBO	.643
OCBO5	<	OCBO	.694
OCBO6	<	OCBO	.642
OCBO7	<	OCBO	.679
OCBO8	<	OCBO	.622
TIC	<	SU	128
SU11	<	SU	.885
SU10	<	SU	.916
SU9	<	SU	.884
SU8	<	SU	.854
SU7	<	SU	.886
SU6	<	SU	.766
SU5	<	SU	.783
SU4	<	SU	.775
SU3	<	SU	.850
SU2	<	SU	.823
SU1	<	SU	.867
SU12	<	SU	.923
SU13	<	SU	.916
<b>CWBC</b>	<	TIC	188
<b>CWBO</b>	<	TIC	153
TP	<	TIC	.173
OCBC	<	TIC	.514
<b>OCBO</b>	<	TIC	.166
T4	<	TIC	.574
T3	<	TIC	.665
T2	<	TIC	.627
T1	<	TIC	.616
TP1	<	TP	.795
TP2	<	TP	.801
TP3	<	TP	.795
TP4	<	TP	.750
TP5	<	TP	.714

## **Covariances:**

	Estimate	S.E.	C.R.	P	Label
e22 <> e23	.659	.058	11.404	***	par_74
e78 <> e79	.282	.032	8.769	***	par_75

## **Correlations:**

	Estimate
e22 <> e23	.635
e78 <> e79	.547

# **Standardized Total Effects:**

	SU	I	В	TIC	A	TP	CWBC	CWBO	ОСВО	OCBC
TIC	128	.333	.332	.000	.000	.000	.000	.000	.000	.000
TP	022	.058	.172	.173	.277	.000	.000	.000	.000	.000
CWBC	.024	063	063	188	176	.000	.000	.000	.000	.000
CWBO	.020	051	051	153	160	.000	.000	.000	.000	.000
OCBO	021	.055	.055	.166	.230	.000	.000	.000	.000	.000
OCBC	066	.171	.407	.514	.000	.000	.000	.000	.000	.000
SU13	.916	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU12	.923	.000	.000	.000	.000	.000	.000	.000	.000	.000
ocbc8	038	.100	.238	.301	.000	.000	.000	.000	.000	.586
T1	079	.205	.205	.616	.000	.000	.000	.000	.000	.000
T2	080	.209	.208	.627	.000	.000	.000	.000	.000	.000
T3	085	.221	.221	.665	.000	.000	.000	.000	.000	.000
T4	073	.191	.191	.574	.000	.000	.000	.000	.000	.000
TP5	016	.041	.123	.123	.197	.714	.000	.000	.000	.000
TP4	017	.043	.129	.130	.207	.750	.000	.000	.000	.000
TP3	018	.046	.137	.137	.220	.795	.000	.000	.000	.000
TP2	018	.046	.138	.139	.222	.801	.000	.000	.000	.000
TP1	018	.046	.137	.138	.220	.795	.000	.000	.000	.000
CWBC7	.016	042	042	126	118	.000	.670	.000	.000	.000
CWBC6	.014	042	042	120	113	.000	.583	.000	.000	.000
CWBC3	.014	041	041	122	114	.000	.648	.000	.000	.000
CWBC3	.018	041	041	122	114	.000	.748	.000	.000	.000
CWBC2 CWBC1	.017	047	047	134	132	.000	.748	.000	.000	.000
OCBO8	013	.034	.034	.103	.143	.000	.000	.000		.000
CWBO1	.015	039	038	116	121	.000	.000	.756	.622	.000
									.000	
CWBO2	.014	037	037	111	116	.000	.000	.726	.000	.000
CWBO3	.013	034	033	101	105	.000	.000	.658	.000	.000
CWBO4	.015	039	039	117	122	.000	.000	.762	.000	.000
CWBO5	.014	036	036	107	112	.000	.000	.701	.000	.000
CWBO6	.013	034	033	101	105	.000	.000	.659	.000	.000
CWBO8	.012	031	031	093	097	.000	.000	.609	.000	.000
CWBO9	.012	030	030	091	095	.000	.000	.594	.000	.000
CWBO10	.012	032	032	095	099	.000	.000	.621	.000	.000
CWBO11	.011	030	030	089	093	.000	.000	.580	.000	.000
CWBO12	.012	030	030	091	095	.000	.000	.597	.000	.000
OCBO7	014	.038	.037	.113	.156	.000	.000	.000	.679	.000
OCBO6	014	.036	.035	.107	.148	.000	.000	.000	.642	.000
OCBO5	015	.038	.038	.115	.160	.000	.000	.000	.694	.000
OCBO4	014	.036	.035	.107	.148	.000	.000	.000	.643	.000
OCBO3	015	.040	.040	.120	.166	.000	.000	.000	.720	.000
OCBO2	013	.035	.035	.105	.146	.000	.000	.000	.634	.000
OCBO1	012	.032	.031	.095	.131	.000	.000	.000	.570	.000
ocbc7	036	.095	.225	.285	.000	.000	.000	.000	.000	.554
ocbc6	044	.114	.271	.343	.000	.000	.000	.000	.000	.667
ocbc5	038	.099	.234	.296	.000	.000	.000	.000	.000	.575
ocbc4	037	.097	.230	.291	.000	.000	.000	.000	.000	.567
ocbc3	045	.118	.280	.353	.000	.000	.000	.000	.000	.688
ocbc2	036	.095	.226	.286	.000	.000	.000	.000	.000	.556
ocbc1	037	.097	.231	.292	.000	.000	.000	.000	.000	.568
SU1	.867	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU2	.823	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU3	.850	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU4	.775	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU5	.783	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU6	.766	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU7	.886	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU8	.854	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU9	.884	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU10	.916	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU11	.885	.000	.000	.000	.000	.000	.000	.000	.000	.000
I1	.000	.938	.000	.000	.000	.000	.000	.000	.000	.000
I2	.000	.687	.000	.000	.000	.000	.000	.000	.000	.000
I3	.000	.923	.000	.000	.000	.000	.000	.000	.000	.000

	SU	I	В	TIC	A	TP	CWBC	CWBO	OCBO	OCBC
I5	.000	.572	.000	.000	.000	.000	.000	.000	.000	.000
B1	.000	.000	.744	.000	.000	.000	.000	.000	.000	.000
B2	.000	.000	.697	.000	.000	.000	.000	.000	.000	.000
В3	.000	.000	.733	.000	.000	.000	.000	.000	.000	.000
B4	.000	.000	.539	.000	.000	.000	.000	.000	.000	.000
B5	.000	.000	.619	.000	.000	.000	.000	.000	.000	.000
A1	.000	.000	.000	.000	.611	.000	.000	.000	.000	.000
A2	.000	.000	.000	.000	.662	.000	.000	.000	.000	.000
A3	.000	.000	.000	.000	.654	.000	.000	.000	.000	.000
A4	.000	.000	.000	.000	.738	.000	.000	.000	.000	.000
A5	.000	.000	.000	.000	.729	.000	.000	.000	.000	.000
A6	.000	.000	.000	.000	.787	.000	.000	.000	.000	.000

# **Standardized Direct Effects:**

	SU	I	В	TIC	A	TP	CWBC	CWBO	OCBO	OCBC
TIC	128	.333	.332	.000	.000	.000	.000	.000	.000	.000
TP	.000	.000	.115	.173	.277	.000	.000	.000	.000	.000
CWBC	.000	.000	.000	188	176	.000	.000	.000	.000	.000
CWBO	.000	.000	.000	153	160	.000	.000	.000	.000	.000
OCBO	.000	.000	.000	.166	.230	.000	.000	.000	.000	.000
OCBC	.000	.000	.236	.514	.000	.000	.000	.000	.000	.000
SU13	.916	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU12	.923	.000	.000	.000	.000	.000	.000	.000	.000	.000
ocbc8	.000	.000	.000	.000	.000	.000	.000	.000	.000	.586
T1	.000	.000	.000	.616	.000	.000	.000	.000	.000	.000
T2	.000	.000	.000	.627	.000	.000	.000	.000	.000	.000
T3	.000	.000	.000	.665	.000	.000	.000	.000	.000	.000
T4	.000	.000	.000	.574	.000	.000	.000	.000	.000	.000
TP5	.000	.000	.000	.000	.000	.714	.000	.000	.000	.000
TP4	.000	.000	.000	.000	.000	.750	.000	.000	.000	.000
TP4 TP3	.000	.000	.000	.000	.000	.750 .795	.000	.000	.000	.000
TP2	.000	.000				.801	.000	.000	.000	
			.000	.000	.000					.000
TP1	.000	.000	.000	.000	.000	.795	.000	.000	.000	.000
CWBC7	.000	.000	.000	.000	.000	.000	.670	.000	.000	.000
CWBC6	.000	.000	.000	.000	.000	.000	.583	.000	.000	.000
CWBC3	.000	.000	.000	.000	.000	.000	.648	.000	.000	.000
CWBC2	.000	.000	.000	.000	.000	.000	.748	.000	.000	.000
CWBC1	.000	.000	.000	.000	.000	.000	.713	.000	.000	.000
OCBO8	.000	.000	.000	.000	.000	.000	.000	.000	.622	.000
CWBO1	.000	.000	.000	.000	.000	.000	.000	.756	.000	.000
CWBO2	.000	.000	.000	.000	.000	.000	.000	.726	.000	.000
CWBO3	.000	.000	.000	.000	.000	.000	.000	.658	.000	.000
CWBO4	.000	.000	.000	.000	.000	.000	.000	.762	.000	.000
CWBO5	.000	.000	.000	.000	.000	.000	.000	.701	.000	.000
CWBO6	.000	.000	.000	.000	.000	.000	.000	.659	.000	.000
CWBO8	.000	.000	.000	.000	.000	.000	.000	.609	.000	.000
CWBO9	.000	.000	.000	.000	.000	.000	.000	.594	.000	.000
CWBO10	.000	.000	.000	.000	.000	.000	.000	.621	.000	.000
CWBO11	.000	.000	.000	.000	.000	.000	.000	.580	.000	.000
CWBO12	.000	.000	.000	.000	.000	.000	.000	.597	.000	.000
OCBO7	.000	.000	.000	.000	.000	.000	.000	.000	.679	.000
OCBO6	.000	.000	.000	.000	.000	.000	.000	.000	.642	.000
OCBO5	.000	.000	.000	.000	.000	.000	.000	.000	.694	.000
OCBO4	.000	.000	.000	.000	.000	.000	.000	.000	.643	.000
OCBO3	.000	.000	.000	.000	.000	.000	.000	.000	.720	.000
OCBO2	.000	.000	.000	.000	.000	.000	.000	.000	.634	.000
OCBO1	.000	.000	.000	.000	.000	.000	.000	.000	.570	.000
ocbc7	.000	.000	.000	.000	.000	.000	.000	.000	.000	.554
ocbc6	.000	.000	.000	.000	.000	.000	.000	.000	.000	.667
ocbc5	.000	.000	.000	.000	.000	.000	.000	.000	.000	.575
ocbc4	.000	.000	.000	.000	.000	.000	.000	.000	.000	.567
ocbc3	.000	.000	.000	.000	.000	.000	.000	.000	.000	.688
ocbc2	.000	.000	.000	.000	.000	.000	.000	.000	.000	.556

	SU	I	В	TIC	A	TP	CWBC	CWBO	OCBO	OCBC
ocbc1	.000	.000	.000	.000	.000	.000	.000	.000	.000	.568
SU1	.867	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU2	.823	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU3	.850	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU4	.775	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU5	.783	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU6	.766	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU7	.886	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU8	.854	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU9	.884	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU10	.916	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU11	.885	.000	.000	.000	.000	.000	.000	.000	.000	.000
I1	.000	.938	.000	.000	.000	.000	.000	.000	.000	.000
I2	.000	.687	.000	.000	.000	.000	.000	.000	.000	.000
I3	.000	.923	.000	.000	.000	.000	.000	.000	.000	.000
I5	.000	.572	.000	.000	.000	.000	.000	.000	.000	.000
B1	.000	.000	.744	.000	.000	.000	.000	.000	.000	.000
B2	.000	.000	.697	.000	.000	.000	.000	.000	.000	.000
В3	.000	.000	.733	.000	.000	.000	.000	.000	.000	.000
B4	.000	.000	.539	.000	.000	.000	.000	.000	.000	.000
B5	.000	.000	.619	.000	.000	.000	.000	.000	.000	.000
A1	.000	.000	.000	.000	.611	.000	.000	.000	.000	.000
A2	.000	.000	.000	.000	.662	.000	.000	.000	.000	.000
A3	.000	.000	.000	.000	.654	.000	.000	.000	.000	.000
A4	.000	.000	.000	.000	.738	.000	.000	.000	.000	.000
A5	.000	.000	.000	.000	.729	.000	.000	.000	.000	.000
A6	.000	.000	.000	.000	.787	.000	.000	.000	.000	.000

# **Standardized Indirect Effects:**

	SU	I	В	TIC	A	TP	CWBC	CWBO	OCBO	OCBC
TIC	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
TP	022	.058	.058	.000	.000	.000	.000	.000	.000	.000
CWBC	.024	063	063	.000	.000	.000	.000	.000	.000	.000
CWBO	.020	051	051	.000	.000	.000	.000	.000	.000	.000
OCBO	021	.055	.055	.000	.000	.000	.000	.000	.000	.000
OCBC	066	.171	.171	.000	.000	.000	.000	.000	.000	.000
SU13	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU12	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
ocbc8	038	.100	.238	.301	.000	.000	.000	.000	.000	.000
T1	079	.205	.205	.000	.000	.000	.000	.000	.000	.000
T2	080	.209	.208	.000	.000	.000	.000	.000	.000	.000
Т3	085	.221	.221	.000	.000	.000	.000	.000	.000	.000
T4	073	.191	.191	.000	.000	.000	.000	.000	.000	.000
TP5	016	.041	.123	.123	.197	.000	.000	.000	.000	.000
TP4	017	.043	.129	.130	.207	.000	.000	.000	.000	.000
TP3	018	.046	.137	.137	.220	.000	.000	.000	.000	.000
TP2	018	.046	.138	.139	.222	.000	.000	.000	.000	.000
TP1	018	.046	.137	.138	.220	.000	.000	.000	.000	.000
CWBC7	.016	042	042	126	118	.000	.000	.000	.000	.000
CWBC6	.014	037	037	110	103	.000	.000	.000	.000	.000
CWBC3	.016	041	041	122	114	.000	.000	.000	.000	.000
CWBC2	.018	047	047	141	132	.000	.000	.000	.000	.000
CWBC1	.017	045	045	134	126	.000	.000	.000	.000	.000
OCBO8	013	.034	.034	.103	.143	.000	.000	.000	.000	.000
CWBO1	.015	039	038	116	121	.000	.000	.000	.000	.000
CWBO2	.014	037	037	111	116	.000	.000	.000	.000	.000
CWBO3	.013	034	033	101	105	.000	.000	.000	.000	.000
CWBO4	.015	039	039	117	122	.000	.000	.000	.000	.000
CWBO5	.014	036	036	107	112	.000	.000	.000	.000	.000
CWBO6	.013	034	033	101	105	.000	.000	.000	.000	.000
CWBO8	.012	031	031	093	097	.000	.000	.000	.000	.000
CWBO9	.012	030	030	091	095	.000	.000	.000	.000	.000
CWBO10	.012	032	032	095	099	.000	.000	.000	.000	.000

	SU	I	В	TIC	A	TP	CWBC	CWBO	OCBO	OCBC
CWBO11	.011	030	030	089	093	.000	.000	.000	.000	.000
CWBO12	.012	030	030	091	095	.000	.000	.000	.000	.000
OCBO7	014	.038	.037	.113	.156	.000	.000	.000	.000	.000
OCBO6	014	.036	.035	.107	.148	.000	.000	.000	.000	.000
OCBO5	015	.038	.038	.115	.160	.000	.000	.000	.000	.000
OCBO4	014	.036	.035	.107	.148	.000	.000	.000	.000	.000
OCBO3	015	.040	.040	.120	.166	.000	.000	.000	.000	.000
OCBO2	013	.035	.035	.105	.146	.000	.000	.000	.000	.000
OCBO1	012	.032	.031	.095	.131	.000	.000	.000	.000	.000
ocbc7	036	.095	.225	.285	.000	.000	.000	.000	.000	.000
ocbc6	044	.114	.271	.343	.000	.000	.000	.000	.000	.000
ocbc5	038	.099	.234	.296	.000	.000	.000	.000	.000	.000
ocbc4	037	.097	.230	.291	.000	.000	.000	.000	.000	.000
ocbc3	045	.118	.280	.353	.000	.000	.000	.000	.000	.000
ocbc2	036	.095	.226	.286	.000	.000	.000	.000	.000	.000
ocbc1	037	.097	.231	.292	.000	.000	.000	.000	.000	.000
SU1	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU2	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU3	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU4	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU5	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU6	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU7	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU8	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU9	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU10	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
SU11	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
I1	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
I2	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
I3	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
I5	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
B1	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
B2	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
В3	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
B4	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
B5	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
A1	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
A2	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
A3	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
A4	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
A5	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000
A6	.000	.000	.000	.000	.000	.000	.000	.000	.000	.000