

Table B1: Results of scale direction, target value and change for the inefficient state for 2002

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0	-1	75005300	1011	0	43.0
2. Melaka	0	0	28078970	361	0	0
3. Pulau Pinang	0	0	77139087	1761	0	0
4. Perak	0	-1	15391346	212	0	71.9
5. Selangor	0	-1	129504347	2211	0	6.2
N-FIZ						
6. Kedah	0	-1	20456542	287	0	30.3
7. Kelantan	0	-1	1611411	28	0	35.9
8. Negeri Sembilan	0	-1	26997543	351	0	69.3
9. Pahang	0	-1	11504020	162	0	72.8
10. Perlis	0	-1	861500	13	0	78.5
11. Terengganu	0.011	-0.989	8844876	114	2.7	65.1
12. Sabah	0	-1	14750185	225	0	61.2
13. Sarawak	0	0	25039886	427	0	0
14. Kuala Lumpur	0	-1	6279043	91	0	9.0
15. Labuan	0	0	1003310	531	0	0

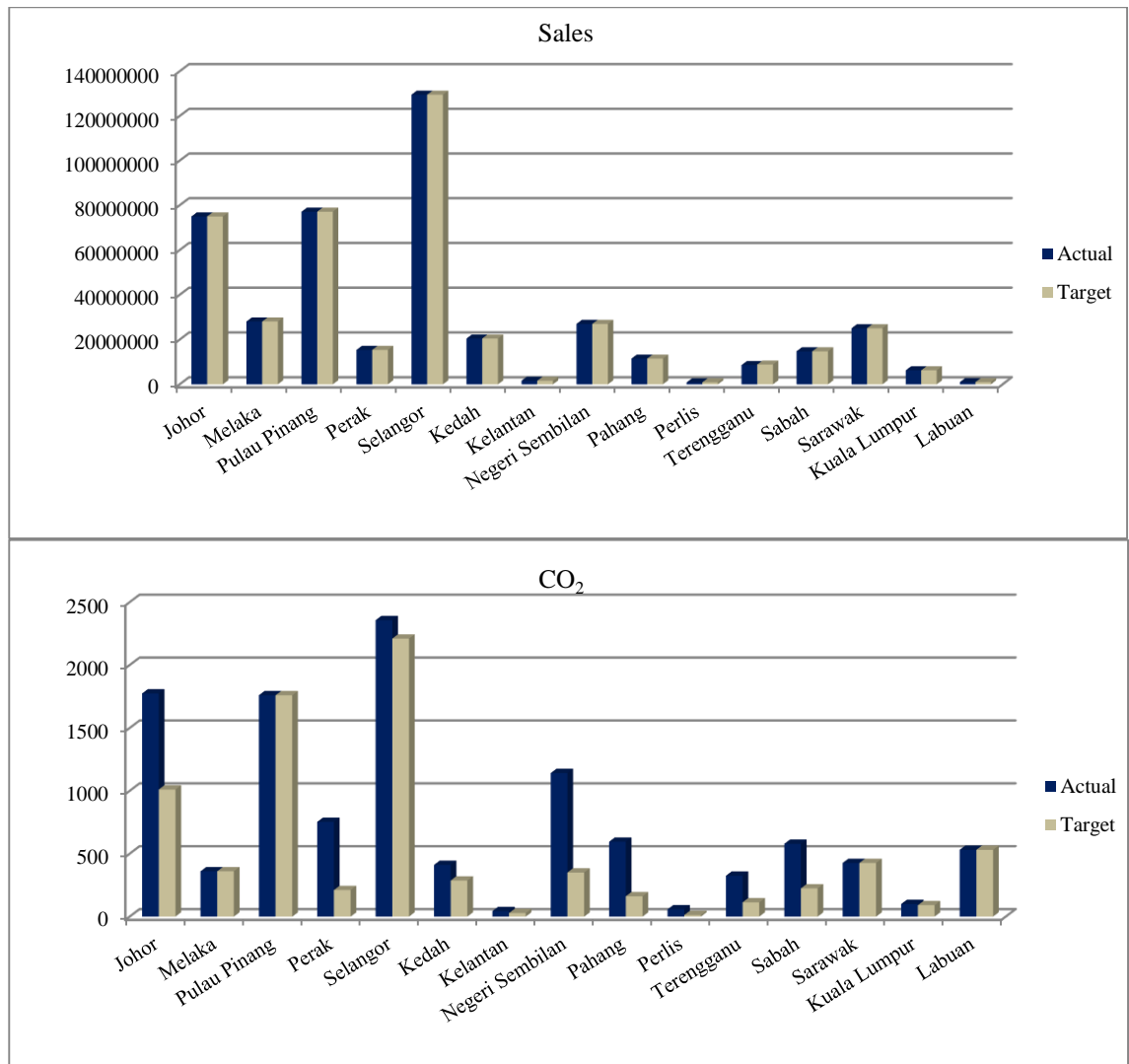


Figure B1: Actual and target value for sales and CO₂ for 2002

Table B2: Results of scale direction, target value and change for the inefficient state for 2003

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0	0	90958861	1756	0	0
2. Melaka	0	0	33840063	420	0	0
3. Pulau Pinang	0	0	87017642	2189	0	0
4. Perak	0	-1	18387898	248	0	70.9
5. Selangor	0	-1	132679760	2462	0	3.8
N-FIZ						
6. Kedah	0	-1	20901896	267	0	47.8
7. Kelantan	0	0	1986547	57	0	0
8. Negeri Sembilan	0	-1	27790248	348	0	60.5
9. Pahang	0	-1	14011612	195	0	74.1
10. Perlis	0	-1	921300	12	0	75.5
11. Terengganu	0	-1	12817244	184	0	27.3
12. Sabah	0	-1	17309796	311	0	51.0
13. Sarawak	0	0	30127306	507	0	0
14. Kuala Lumpur	0	-1	7651156	111	0	38.5
15. Labuan	0	0	1315244	503	0	0

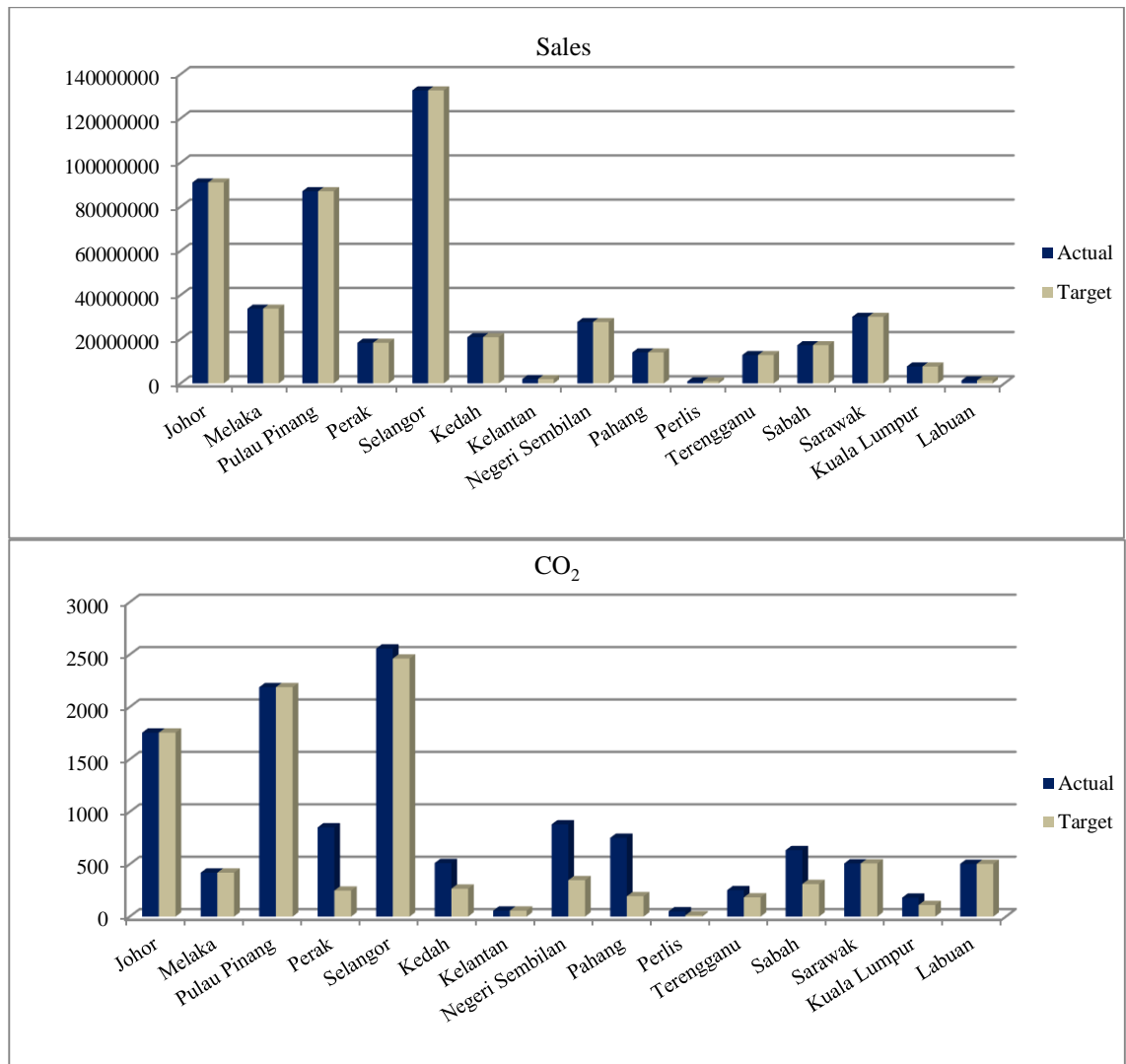


Figure B2: Actual and target value for sales and CO₂ for 2003

Table B3: Results of scale direction, target value and change for the inefficient state for 2004

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0.012	0.988	99449245	1363	0.3	23.8
2. Melaka	0	0	41231030	565	0	0
3. Pulau Pinang	0	0	97074099	2452	0	0
4. Perak	0	-1	18604997	260	0	65.0
5. Selangor	0	-1	154010151	2532	0	4.9
N-FIZ						
6. Kedah	0	-1	23396142	347	0	35.1
7. Kelantan	0	-1	2015064	43	0	30.7
8. Negeri Sembilan	0	-1	32010406	441	0	47.6
9. Pahang	0	-1	15532710	255	0	67.5
10. Perlis	0	-1	948865	14	0	77.2
11. Terengganu	0	0	20704825	325	0	0
12. Sabah	0	-1	19001875	350	0	57.1
13. Sarawak	0	0	36761163	1168	0	0
14. Kuala Lumpur	0	-1	16024976	252	0	4.9
15. Labuan	0	0	1377484	511	0	0

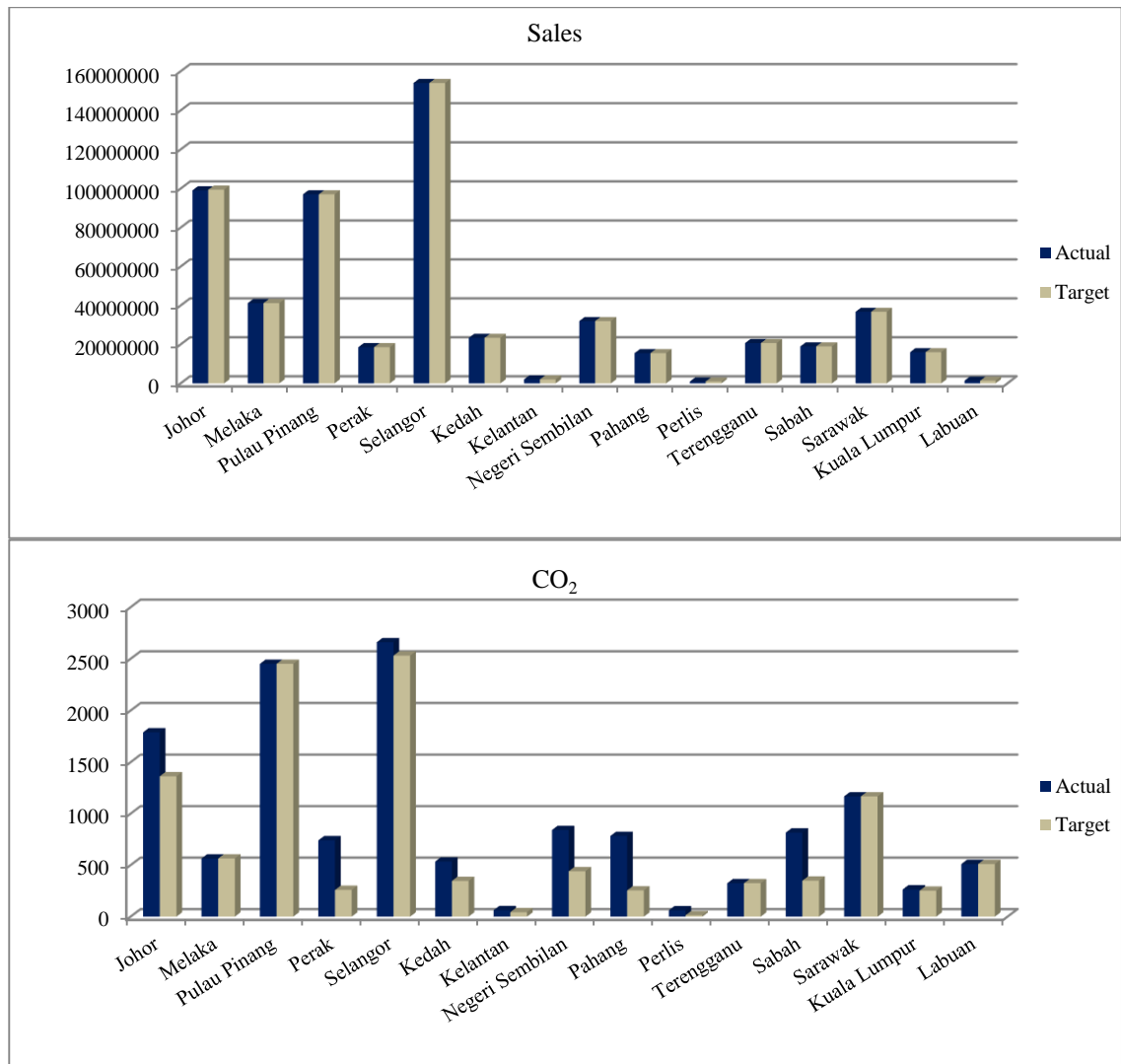


Figure B3: Actual and target value for sales and CO₂ for 2004

Table B4: Results of scale direction, target value and change for the inefficient state for 2005

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0.036	-0.964	105080479	1134	1.2	40.2
2. Melaka	0	0	49218023	531	0	0
3. Pulau Pinang	0	0	108732287	1768	0	0
4. Perak	0	-1	21392416	256	0	69.9
5. Selangor	0	-1	164155467	1967	0	38.2
N-FIZ						
6. Kedah	0	-1	21366844	275	0	30.1
7. Kelantan	0	-1	2294891	28	0	64.5
8. Negeri Sembilan	0.036	-0.964	38340840	414	0.6	29.5
9. Pahang	0	-1	16497847	337	0	52.4
10. Perlis	0	-1	1013014	12	0	86.8
11. Terengganu	0	-1	20235058	281	0	25.6
12. Sabah	0.008	-0.992	21262186	229	0.8	77.2
13. Sarawak	0	0	42365828	1867	0	0
14. Kuala Lumpur	0	-1	24639291	394	0	27.8
15. Labuan	0	0	1201653	91	0	0

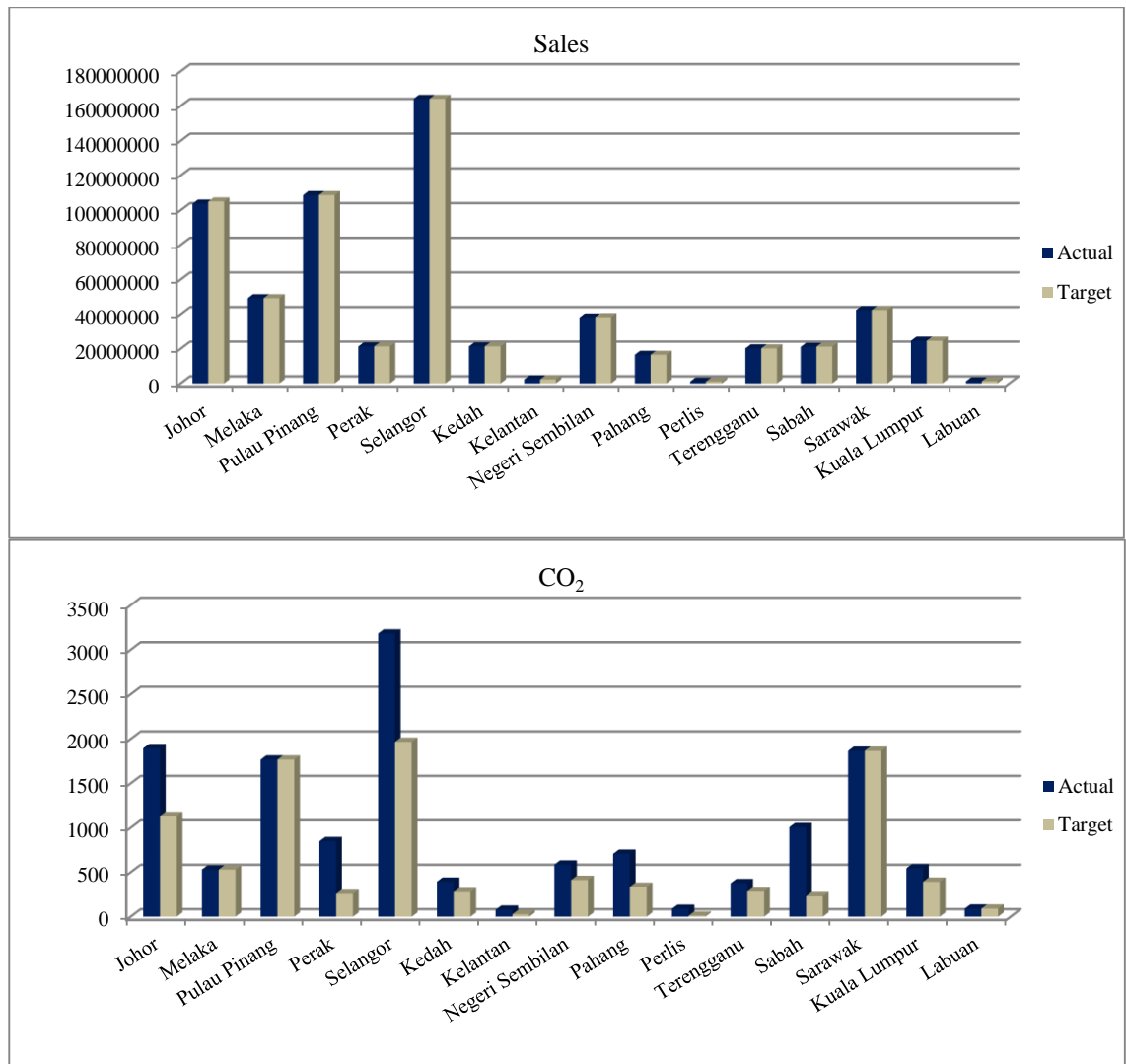


Figure B4: Actual and target value for sales and CO₂ for 2005

Table B5: Results of scale direction, target value and change for the inefficient state for 2006

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0.013	-0.987	108500611	872	0.8	52.6
2. Melaka	0	0	55641339	447	0	0
3. Pulau Pinang	0.024	-0.976	119183748	957	1.2	43.4
4. Perak	0	-1	21959061	190	0	75.1
5. Selangor	0.006	-0.994	172265586	1384	0.4	47.0
N-FIZ						
6. Kedah	0	-1	22603763	185	0	57.0
7. Kelantan	0	-1	2409967	19	0	79.2
8. Negeri Sembilan	0.033	-0.967	42899472	345	2.8	60.7
9. Pahang	0	-1	20210781	246	0	65.0
10. Perlis	0	-1	911110	7	0	89.4
11. Terengganu	0	0	25855488	275	0	0
12. Sabah	0	-1	24127586	197	0	71.7
13. Sarawak	0	0	45750340	961	0	0
14. Kuala Lumpur	0	-1	26485767	238	0	47.5
15. Labuan	0	0	2007678	335	0	0

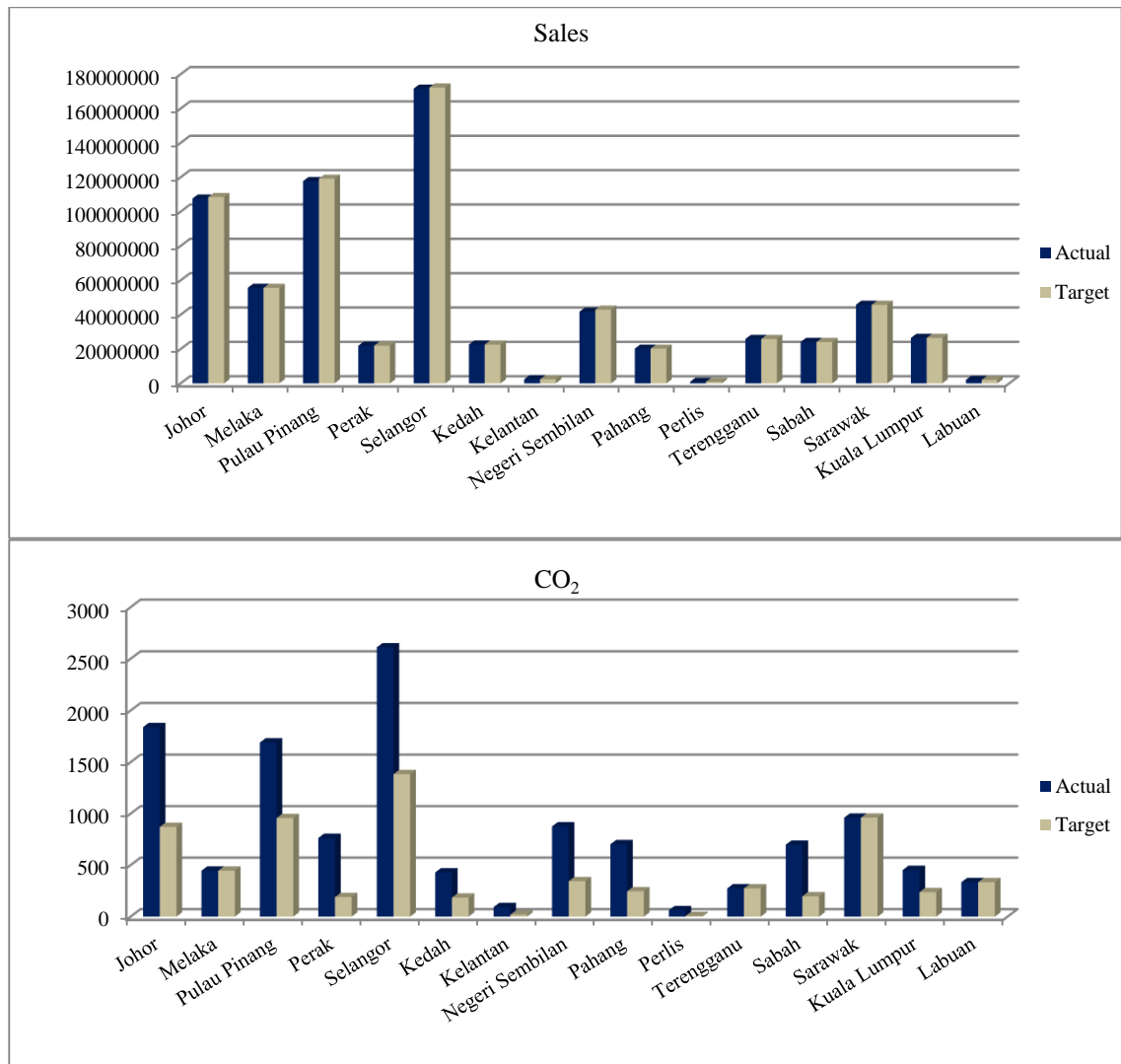


Figure B5: Actual and target value for sales and CO₂ for 2006

Table B6: Results of scale direction, target value and change for the inefficient state for 2007

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0	-1	122185699	1150	0	14.0
2. Melaka	0	0	60652991	841	0	0
3. Pulau Pinang	0	0	135546189	1395	0	0
4. Perak	0	-1	21757696	165	0	67.9
5. Selangor	0	-1	171450677	1389	0	42.3
N-FIZ						
6. Kedah	0	-1	22709357	188	0	53.1
7. Kelantan	0	1	1909156	15	0	59.5
8. Negeri Sembilan	0	0	43219077	320	0	0
9. Pahang	0	-1	25925468	259	0	56.2
10. Perlis	0	-1	957685	15	0	55.9
11. Terengganu	0	-1	13645005	128	0	88.4
12. Sabah	0	-1	26795131	242	0	60.5
13. Sarawak	0	0	53546918	1148	0	0
14. Kuala Lumpur	0	0	13417181	118	0	0
15. Labuan	0	0	2130264	190	0	0

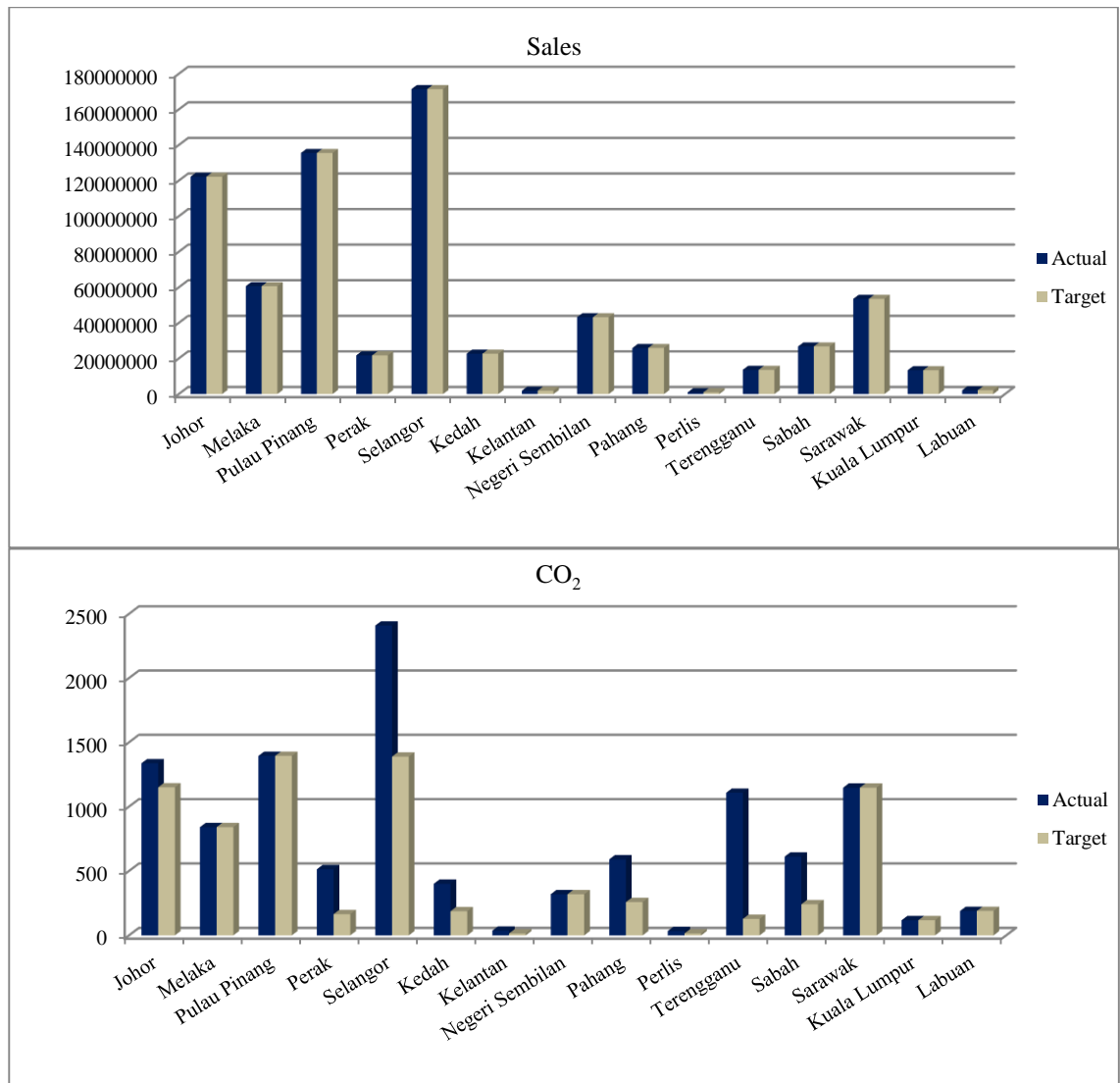


Figure B6: Actual and target value for sales and CO₂ for 2007

Table B7: Results of scale direction, target value and change for the inefficient state for 2008

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0	-1	129441118	1112	0	28.5
2. Melaka	0	0	60173956	621	0	0
3. Pulau Pinang	0	0	114796285	970	0	0
4. Perak	0	-1	31187525	287	0	66.6
5. Selangor	0	-1	201259643	1941	0	30.1
N-FIZ						
6. Kedah	0	-1	21329875	206	0	44.8
7. Kelantan	0	0	2524983	38	0	0
8. Negeri Sembilan	0	-1	45715252	421	0	0.7
9. Pahang	0	-1	27670626	266	0	49.2
10. Perlis	0	-1	1124429	18	0	47.1
11. Terengganu	0	-1	27314359	257	0	78.1
12. Sabah	0	-1	36474500	474	0	21.1
13. Sarawak	0	0	68745303	1387	0	0
14. Kuala Lumpur	0	-1	15684762	212	0	49.0
15. Labuan	0	-1	1519434	23	0	80.5

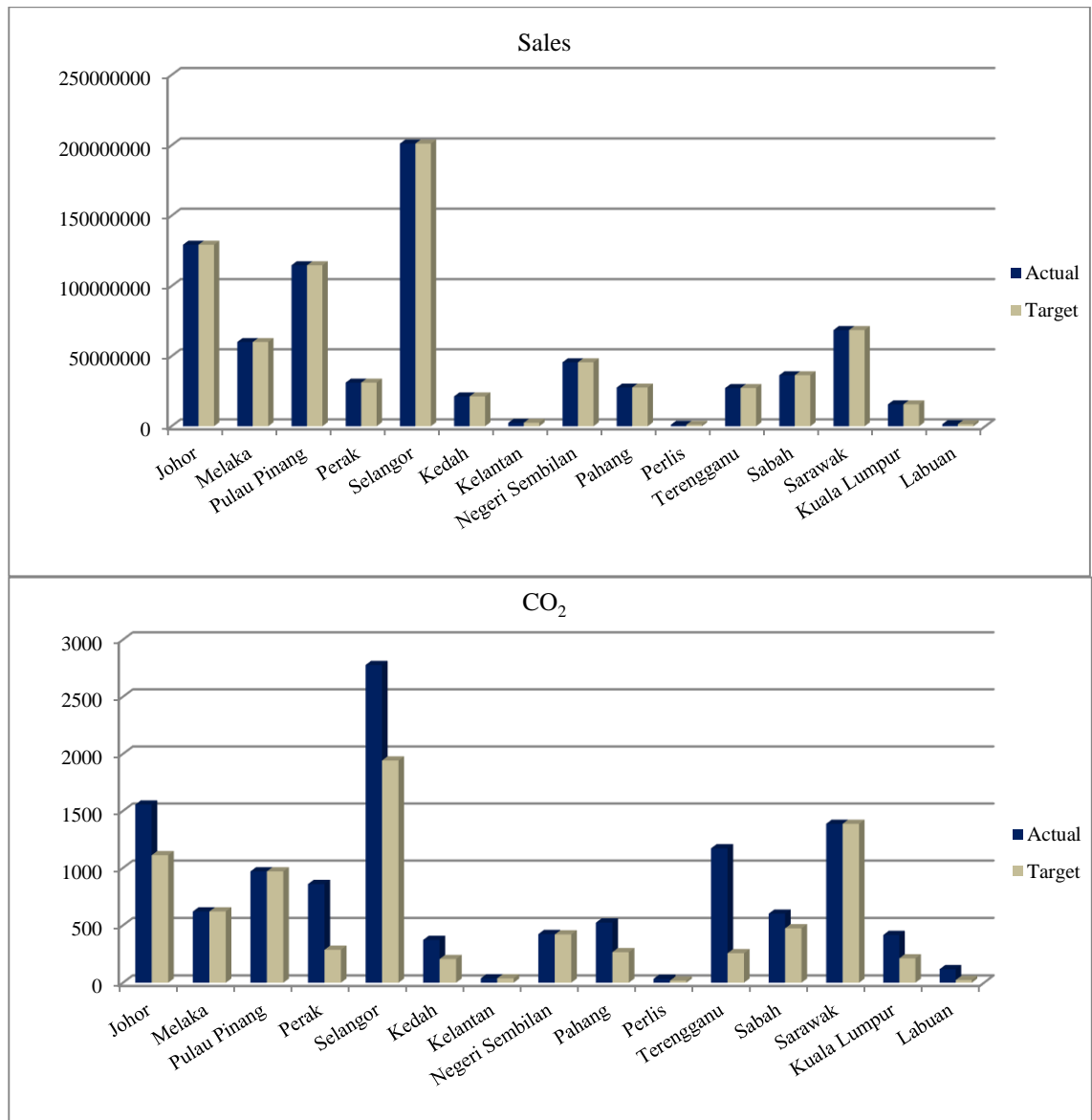


Figure B7: Actual and target value for sales and CO₂ for 2008

Table B8: Results of scale direction, target value and change for the inefficient state for 2009

States	Scale direction		Target value		Change (%)	
	Sales	CO ₂	Sales (RM '000)	CO ₂ ('000 tonne)	Sales	CO ₂
FIZ						
1. Johor	0.034	-0.966	123911857	393	2.6	73.1
2. Melaka	0	0	53968579	171	0	0
3. Pulau Pinang	0	0	96473350	1013	0	0
4. Perak	0	-1	26237194	102	0	83.1
5. Selangor	0.004	-0.996	188026529	596	0.2	72.8
N-FIZ						
6. Kedah	0.001	-0.999	22138867	90	0.2	71.9
7. Kelantan	0	-1	3022240	10	0	82.9
8. Negeri Sembilan	0	0	36986788	232	0	0
9. Pahang	0	-1	24538379	122	0	77.2
10. Perlis	0.002	-0.998	1133340	4	7.9	88.0
11. Terengganu	0.013	-0.987	24069986	76	5.1	92.9
12. Sabah	0	0	28808284	492	0	0
13. Sarawak	0	0	57254510	1191	0	0
14. Kuala Lumpur	0	-1	21342086	175	0	6.1
15. Labuan	0	0	1904044	233	0	0

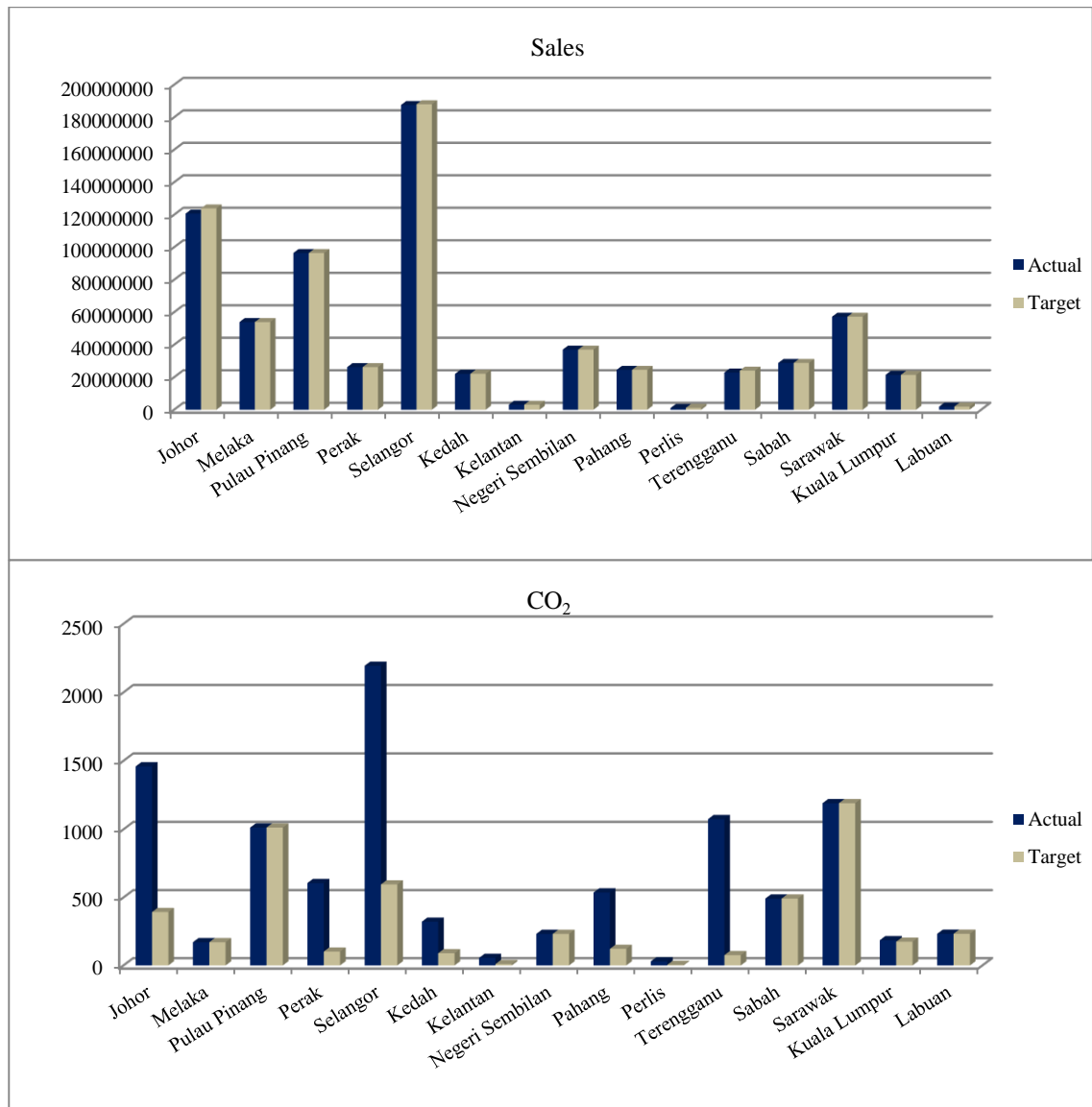


Figure B8: Actual and target value for sales and CO₂ for 2009